Burlington Planning Commission
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www.burlingtonvt.gov/pz

Burlington Planning Commission

Long Range Planning Committee

Meeting Notice

Thursday, May 21, 2015 @ noon
Planning & Zoning Office, Ground Floor, City Hall

AGENDA

1. **Agenda**

2. **FY16 Capital Improvement Plan**
   The Committee will discuss the proposed 1. FY16 Capital Improvement Plan and develop comments for the Commission to forward to the Board of Finance and City Council.

3. **Adjourn** – 1:00pm

This agenda is available in alternative media forms for people with disabilities. Individuals with disabilities who require assistance or special arrangements to participate in programs and activities of the Dept. of Planning and Zoning are encouraged to contact the Department at least 72 hours in advance so that proper accommodations can be arranged.

Office of Mayor Miro Weinberger

MEMORANDUM

To:	City Council
From:	Mayor Miro Weinberger
Date:	April 10, 2015
Re:	Preliminary 10-Year Capital Plan Overview

Since my State of the City address in 2014, one of the Administration's major focus areas has been the creation of a comprehensive 10-Year Capital Plan. This plan is intended to enhance the City's ability to maintain and invest in its public infrastructure – a core responsibility of local government that has an enormous impact on the quality of life and economic development in our City. The plan will bring greater rigor to our decision-making regarding our physical assets, allowing us to: identify areas of under-investment; prioritize and co-ordinate across different types of assets to improve the quality and cost-efficiency of our infrastructure investments; and manage the cumulative cost of our infrastructure so that its impact on taxpayers is predictable and stable.

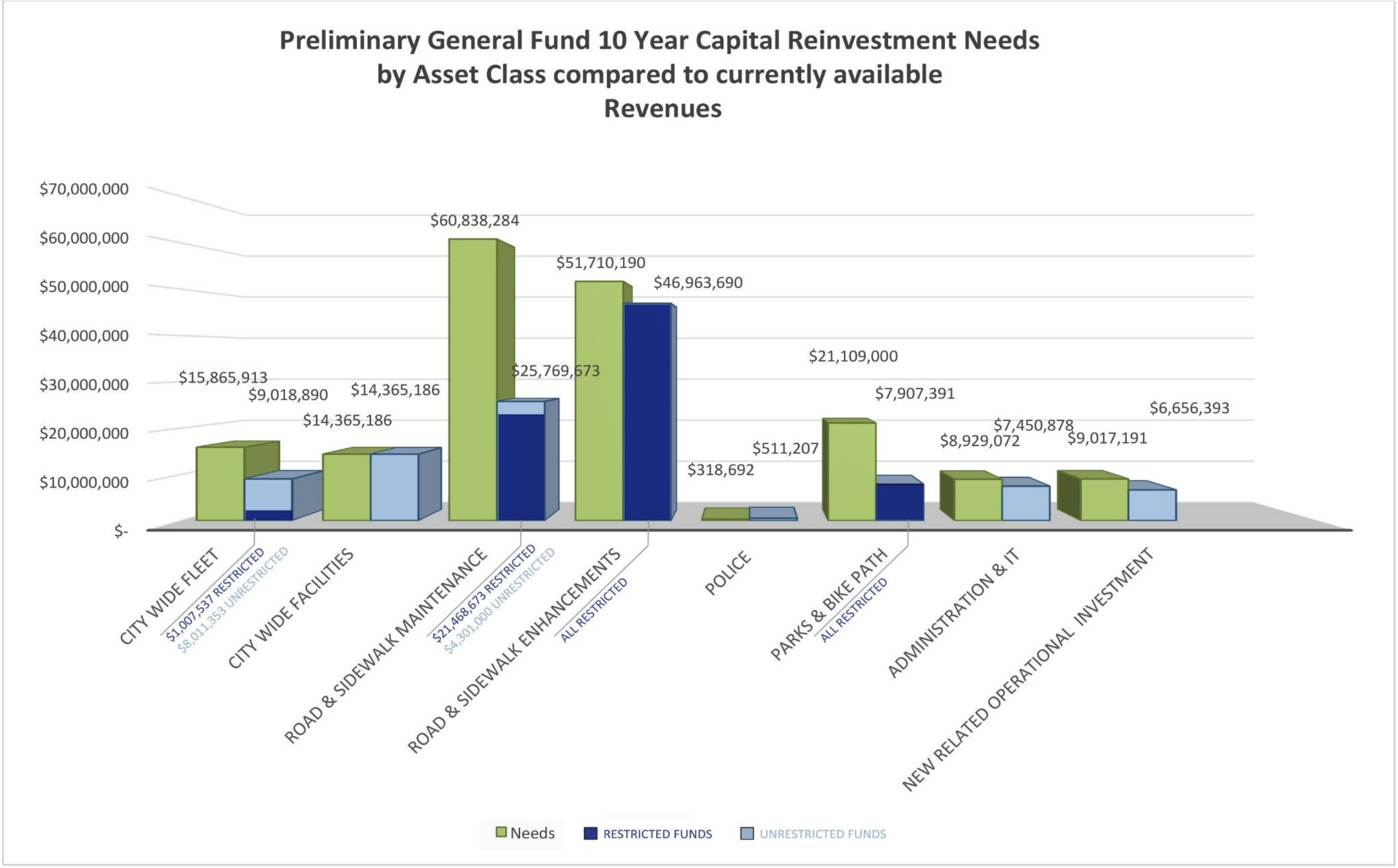
This has been a major effort involving considerable engagement from almost every department and the commissioning of numerous independent assessments of different elements of our public infrastructure. I appreciate the leadership of CAO Bob Rusten and Capital Projects Manager Martha Keenan on this effort, and excited that we have now reached the stage where we can begin discussing the challenges and solutions ahead with the City Council and City Commissions.

The City Faces an Immediate and Long-Term Public Infrastructure Funding Challenge
As the attached documents make clear, our work to this point has identified an immediate FY16 challenge that will require our focus over the next two and a half months as we complete the budget. Our current projections also show an approximately $60 million funding shortfall over the next decade simply to maintain our existing infrastructure, and an even larger funding gap if we choose to pursue enhancements.

It is important to understand that while these challenges are substantial, the City has a number of different options available to address them. Together, we must look for efficiencies, consider reducing some infrastructure commitments, and explore for new strategies for funding investments. It is my expectation that we will pursue many different solutions and substantially reduce the projected funding shortfall before the possibility of any new municipal bonding is considered. Given the undue pressures property taxpayers have experienced in recent years, my goal is to meet our responsibilities as good stewards of the public's assets while minimizing property tax increases.

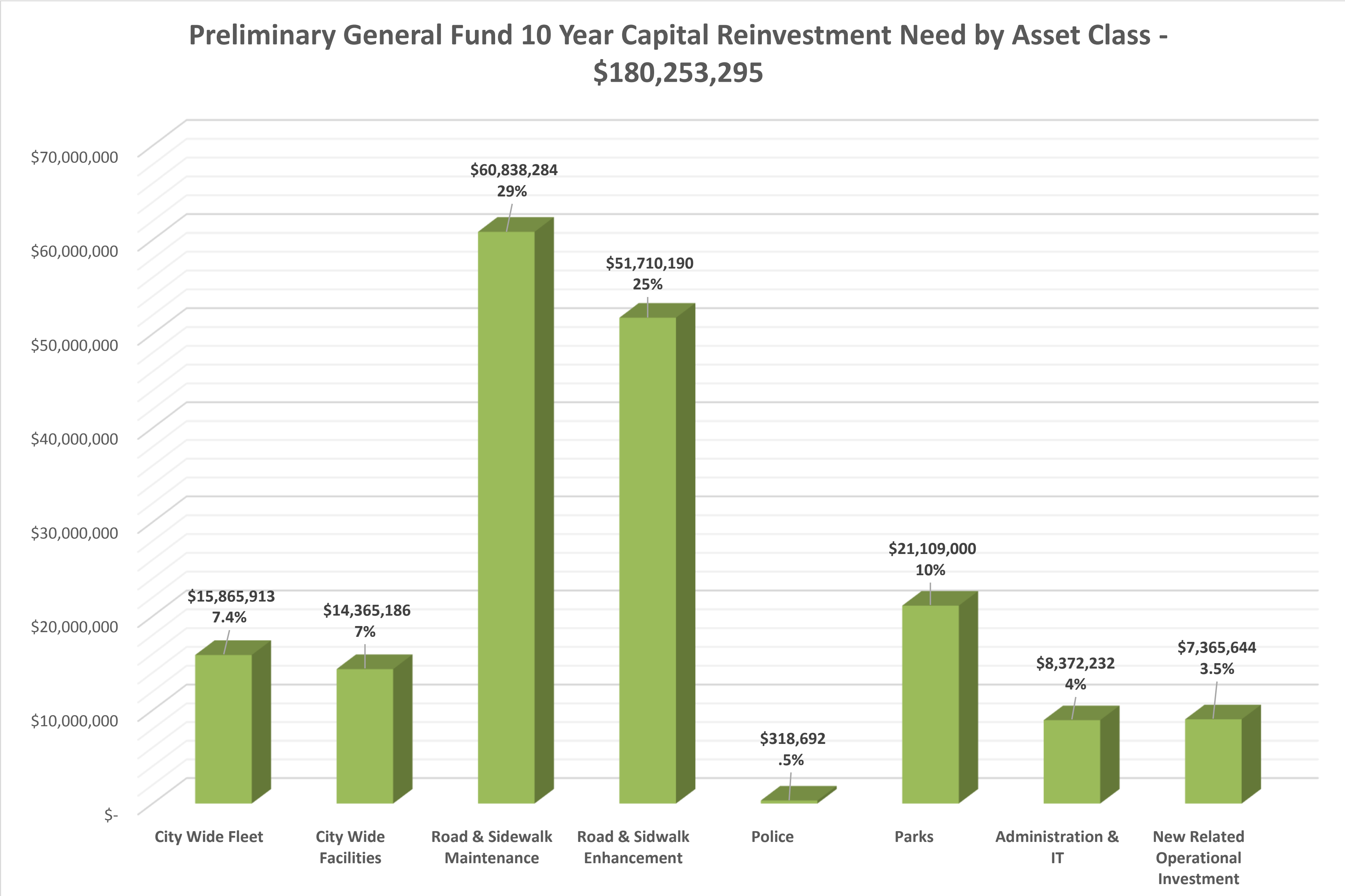
I look forward to reviewing the assumptions behind our revenue and expenses projections and exploring different solutions with the City Council and City Commissions in the months ahead. If we succeed at this collaboration the people of Burlington will enjoy steady improvement to our roads, sidewalks, and public parks, and buildings over the next decade and future generations will continue to enjoy the outstanding public infrastructure we are so fortunate to have inherited from our predecessors.

Thank you.

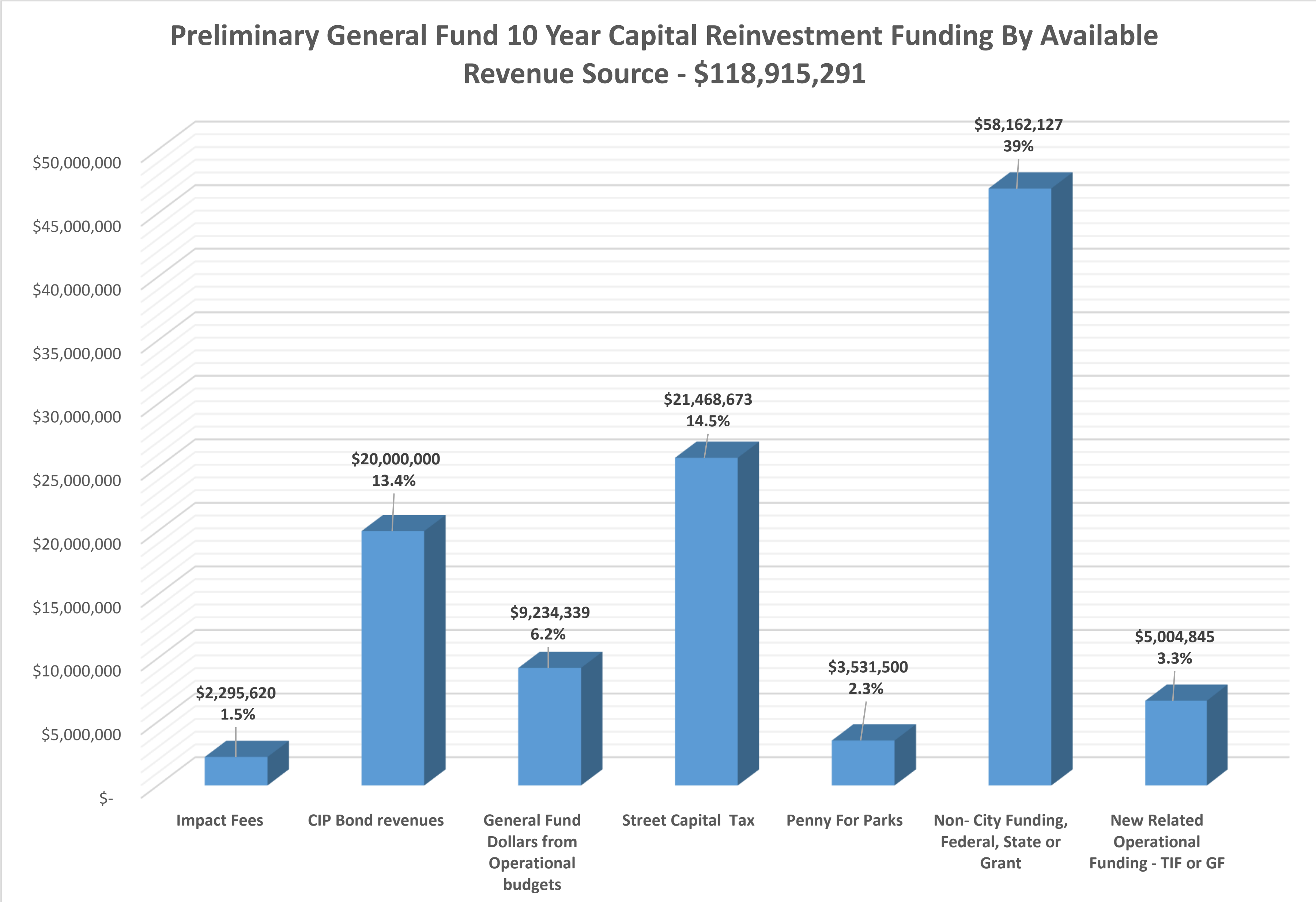


- Does not include Expansion Needs (see separate chart)
- Some revenues restricted to Asset Class

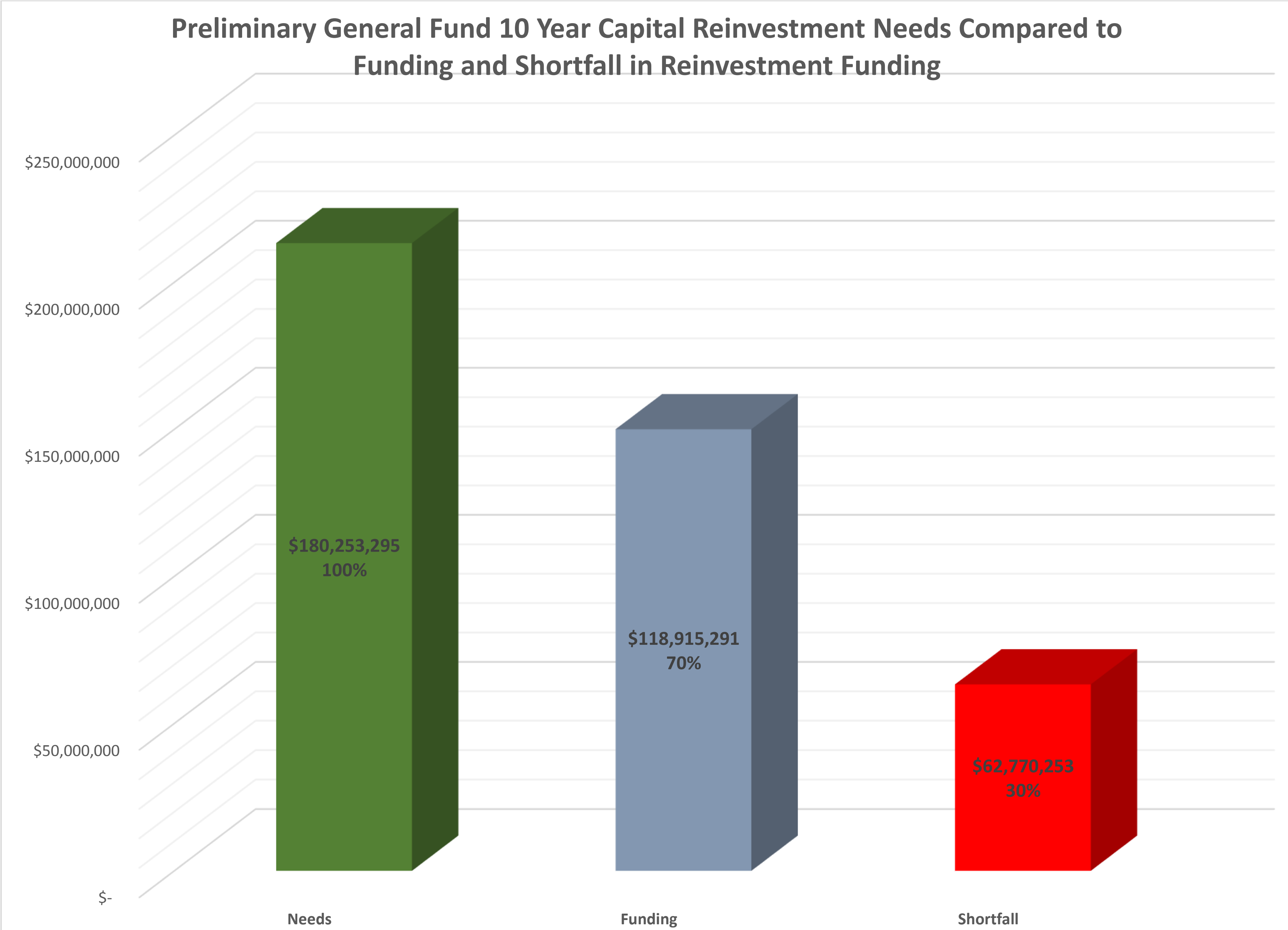
4/8/2015

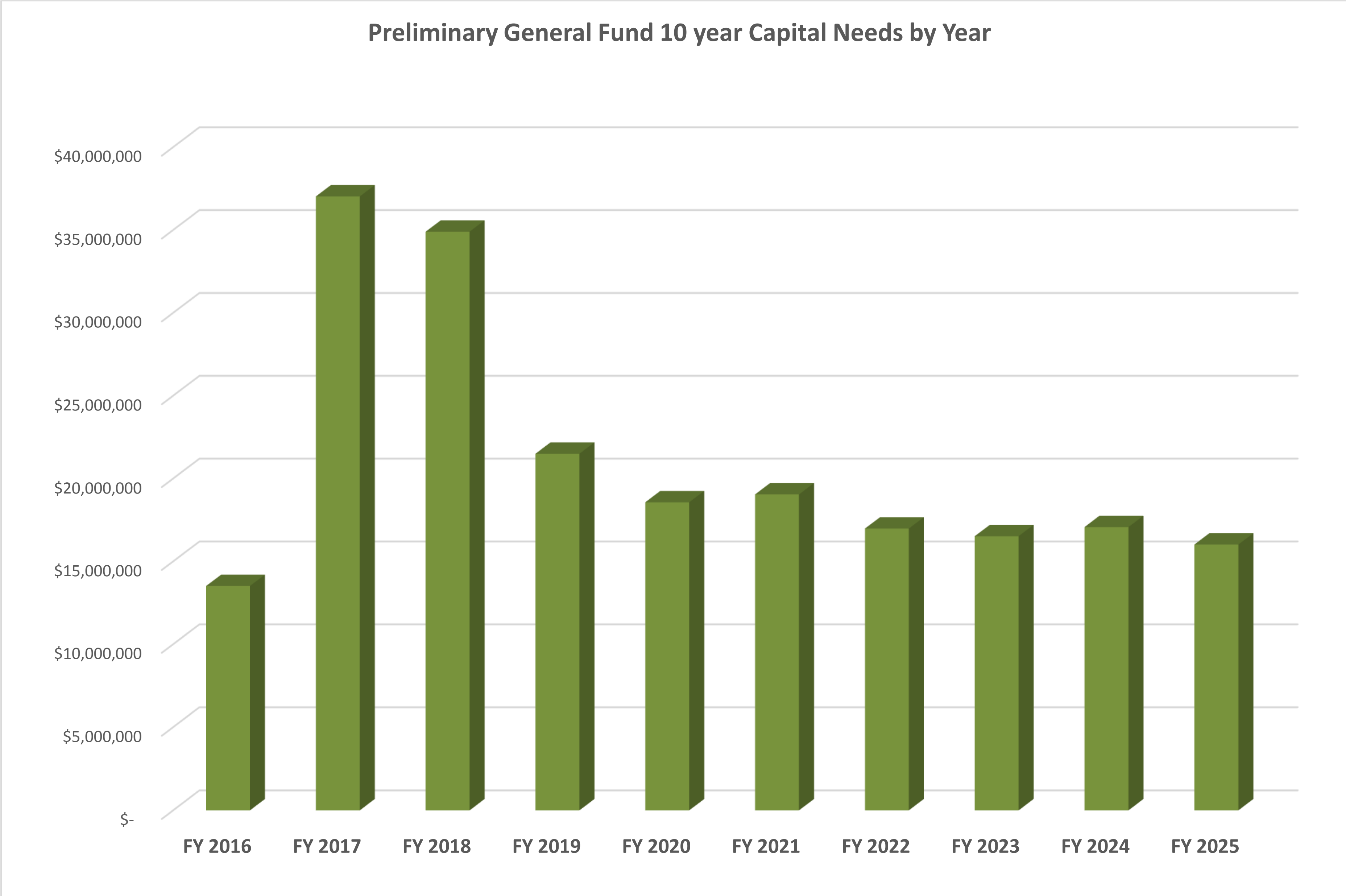


- Debt Service Expenses not included in this chart - $30,882,967

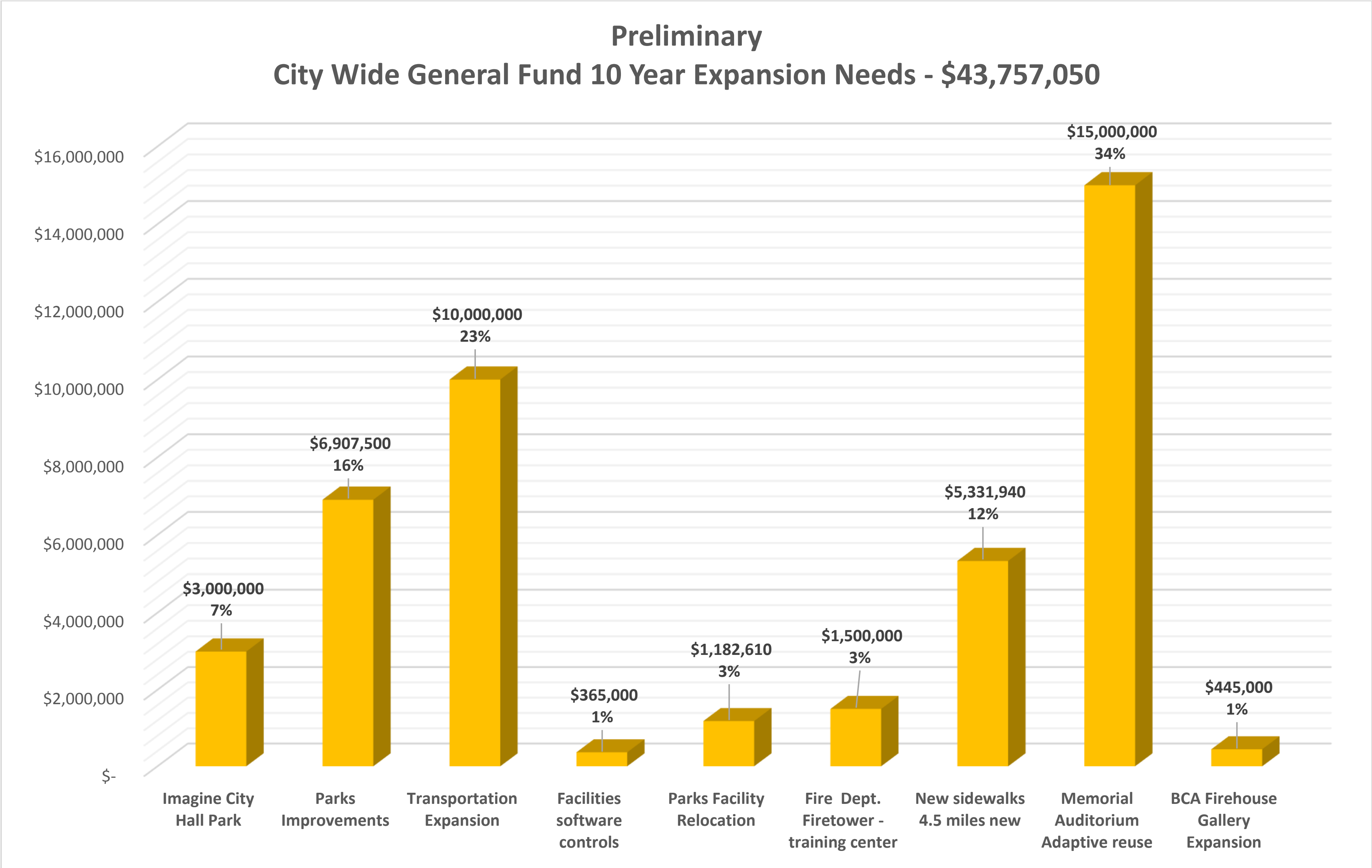


- Property tax revenue to cover debt service not included

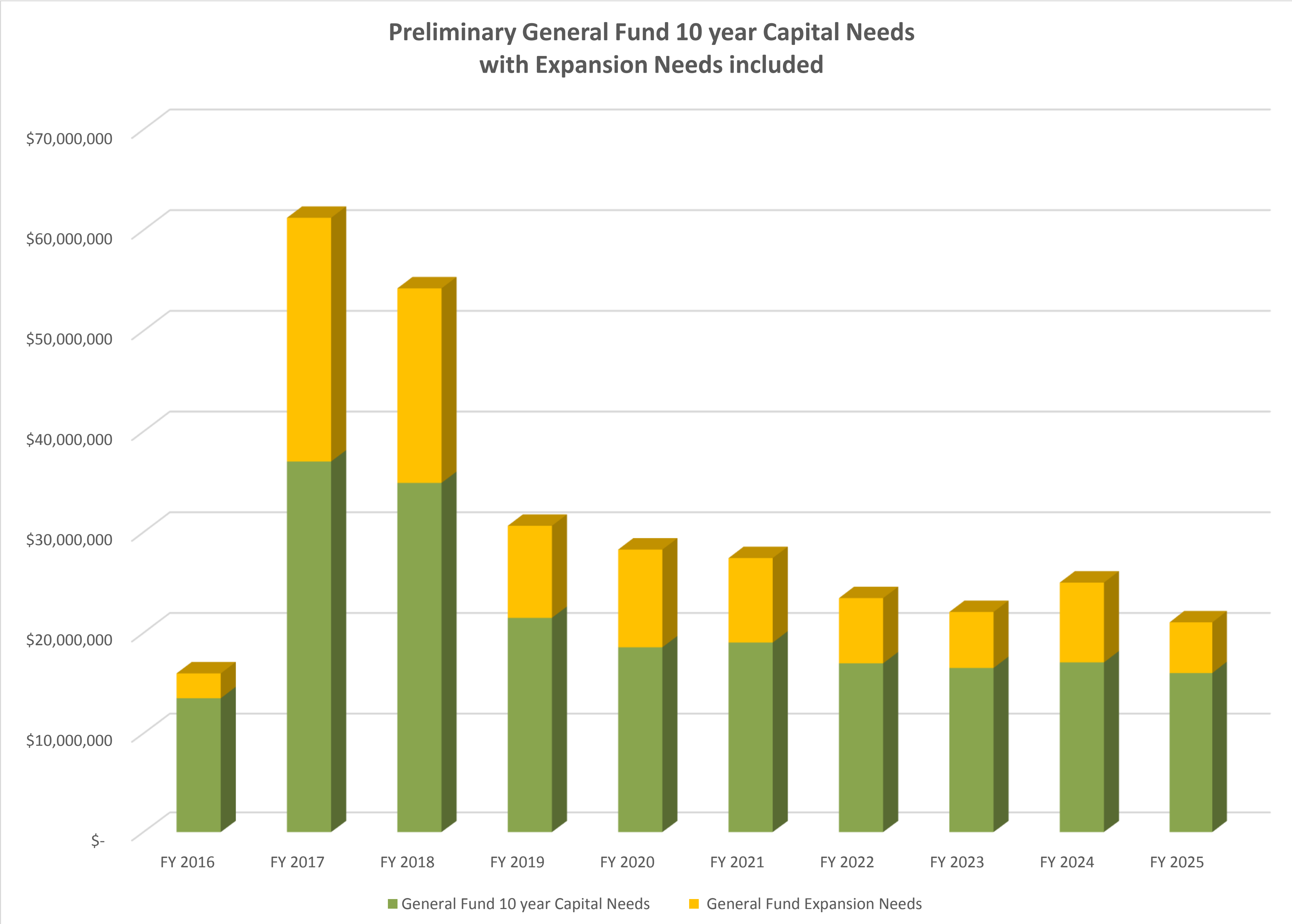

Preliminary General Fund 10 Year Capital Reinvestment Needs Compared to Funding and Shortfall in Reinvestment Funding
$250,000,000
$200,000,000
$150,000,000
$100,000,000
$50,000,000
$-
$180,253,295
100%
$118,915,291
70%
$62,770,253
30%
Needs
Funding
Shortfall



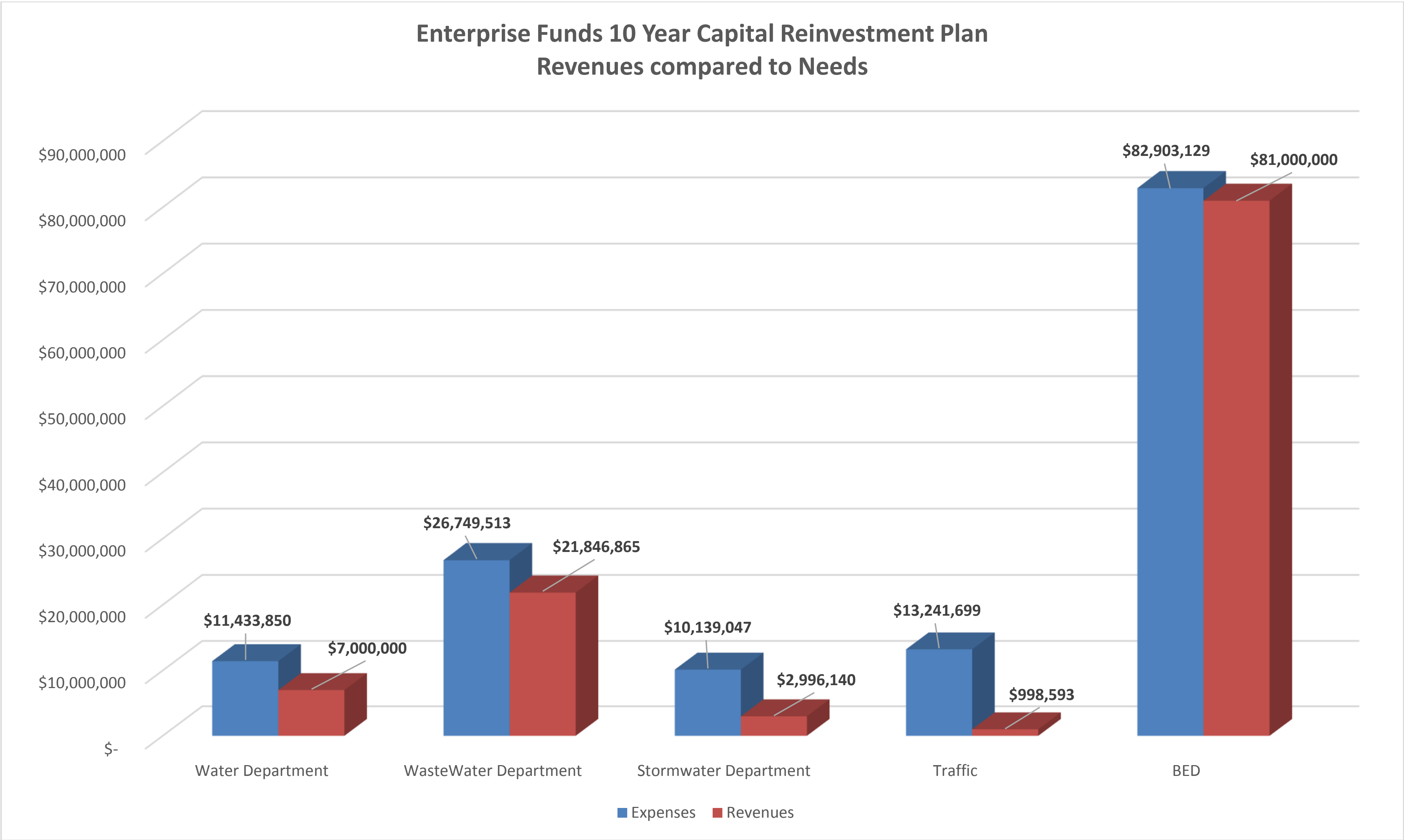
- FY16, FY17 & FY18 are catch-up years for previously deferred capital work



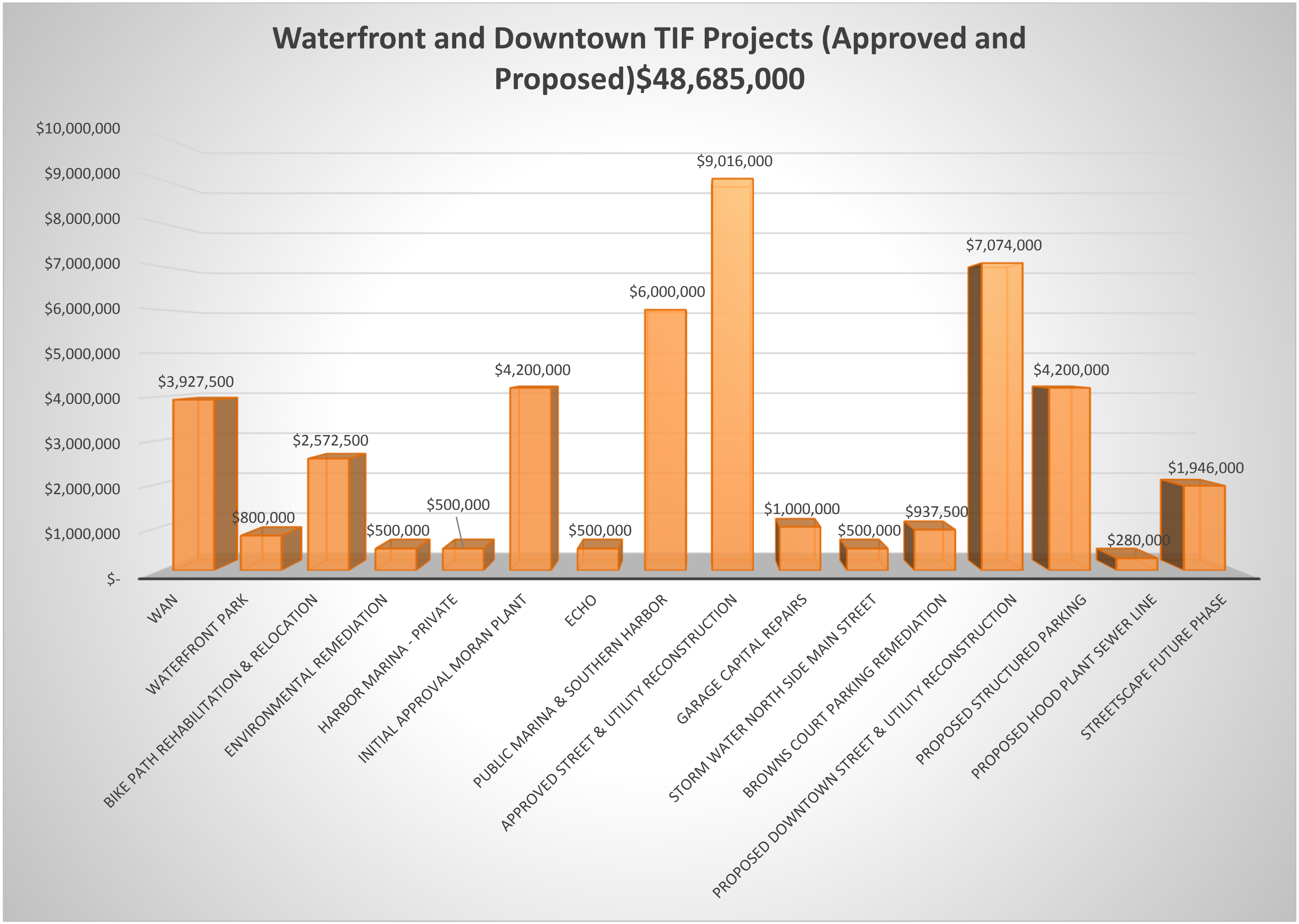
- These are initial proposed capital expansion projects, it is not meant to be exhaustive
- Procurement of outside funding to move forward projects yet to be determined


Preliminary General Fund 10 year Capital Needs
with Expansion Needs included
$70,000,000
$60,000,000
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$-
FY 2016
FY 2017
FY 2018
FY 2019
FY 2020
FY 2021
FY 2022
FY 2023
FY 2024
FY 2025
General Fund 10 year Capital Needs
General Fund Expansion Needs

4/8/2015



- Enterprise Capital Plans are initial figures and require additional work
- Traffic does not include new revenues


Waterfront and Downtown TIF Projects (Approved and Proposed)$48,685,000
$10,000,000
$9,000,000
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$-
$3,927,500
$800,000
$2,572,500
$500,000
$500,000
$4,200,000
$500,000
$6,000,000
$9,016,000
$1,000,000
$500,000
$937,500
$7,074,000
$4,200,000
$280,000
$1,946,000
WAN
WATERFRONT PARK
BIKE PATH REHABILITATION & RELOCATION
ENVIRONMENTAL REMEDIATION
HARBOR MARINA - PRIVATE
INITIAL APPROVAL MORAN PLANT
ECHO
PUBLIC MARINA & SOUTHERN HARBOR
APPROVED STREET & UTILITY RECONSTRUCTION
GARAGE CAPITAL REPAIRS
STORM WATER NORTH SIDE MAIN STREET
BROWNS COURT PARKING REMEDIATION
PROPOSED DOWNTOWN STREET & UTILITY RECONSTRUCTION
PROPOSED STRUCTURED PARKING
PROPOSED HOOD PLANT SEWER LINE
STREETSCAPE FUTURE PHASE

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1	**City of Burlington 10 Year Capital Plan (Fiscal Year 2016 - 2025)**														
2	**General Fund Capital Plan by Asset Class**														
3															
4	**GO BOND OBLIGATION**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
5	***Expenditures***	GO Bond Obligations Debt Service		$ 2,875,894	$ 2,953,617	$ 2,982,948	$ 3,037,153	$ 3,045,114	$ 2,664,689	$ 2,665,650	$ 2,635,467	$ 2,639,595	$ 2,635,938	$ 2,735,070	$ 27,995,240
6		GO Bond Debt Service Public Works		$ 277,123	$ 278,534	$ 275,235	$ 275,330	$ 278,582	$ 276,835	$ 278,210	$ -	$ -	$ -	$ -	$ 1,662,727
7		GO Bond New Debt Service ($2M)		$ -	$ -	$ -	$ -	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 1,225,000
8		**Total Debt Service Expense**		**$ 3,153,018**	**$ 3,232,151**	**$ 3,258,183**	**$ 3,312,483**	**$ 3,498,696**	**$ 3,116,525**	**$ 3,118,860**	**$ 2,810,467**	**$ 2,814,595**	**$ 2,810,938**	**$ 2,910,070**	**$ 30,882,967**
9	***Revenue***	GO Bond Revenue for New Debt		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
10		DPW Central Facility 7200_115		$ (277,123)	$ (277,123)	$ (277,123)	$ (277,123)	$ (277,123)	$ (277,123)	$ (277,123)	$ -	$ -	$ -	$ -	$ (1,662,738)
11		Property Tax Debt Service 4000_220		$ (2,876,000)	$ (2,953,617)	$ (2,982,948)	$ (3,037,153)	$ (3,221,000)	$ (2,876,000)	$ (2,876,000)	$ (2,876,000)	$ (2,876,000)	$ (2,876,000)	$ (2,876,000)	$ (29,450,718)
12		CIP Bond		$ (3,727,000)	$ (2,000,000)	$ (2,000,000)	$ (2,000,000)	$ (2,000,000)	$ (2,000,000)	$ (2,000,000)	$ (2,000,000)	$ (2,000,000)	$ (2,000,000)	$ (2,000,000)	$ (20,000,000)
13		**Total Debt Service Revenues**		**$ (6,880,123)**	**$ (5,230,740)**	**$ (5,260,071)**	**$ (5,314,276)**	**$ (5,498,123)**	**$ (5,153,123)**	**$ (5,153,123)**	**$ (4,876,000)**	**$ (4,876,000)**	**$ (4,876,000)**	**$ (4,876,000)**	**$ (51,113,456)**
14	**Net Debt Service Obligation**			**$ (3,727,105)**	**$ (1,998,589)**	**$ (2,001,888)**	**$ (2,001,793)**	**$ (1,999,427)**	**$ (2,036,598)**	**$ (2,034,263)**	**$ (2,065,533)**	**$ (2,061,405)**	**$ (2,065,062)**	**$ (1,965,930)**	**$ (20,230,489)**
15															
16	**CITYWIDE FLEET REINVESTMENT**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
17	***Expenditures***	Equipment Maintenance Vehicle		$ 11,138	$ 11,138	$ 11,138	$ 11,138	$ 11,138	$ -	$ 31,270	$ -	$ -	$ -	$ 65,000	$ 140,822
18		Recycling Vehicles		$ -	$ -	$ 242,000	$ -	$ 260,000	$ -	$ 260,000	$ -	$ 260,000	$ -	$ -	$ 1,022,000
19		Recycling lease Payments		$ 96,147	$ 96,147	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 96,147
20		To reserves Recycling for truck purchase		$ 47,500	$ 95,000	$ -	$ 147,500	$ -	$ 147,500	$ -	$ 147,500	$ -	$ 147,500	$ -	$ 685,000
21		Right of Way Streets Vehicles leases FY15		$ 37,750	$ 37,750	$ 37,750	$ 37,750	$ 37,750	$ -	$ -	$ -	$ -	$ -	$ -	$ 151,000
22		Streets Equipment		$ -	$ 565,000	$ 580,000	$ 545,000	$ 617,300	$ 685,000	$ 545,000	$ 464,000	$ 370,000	$ 357,200	$ 627,000	$ 5,355,500
23		Streets Equipment lease revenue purchase		$ -	$ (565,000)	$ (580,000)	$ (545,000)	$ (617,300)	$ (685,000)	$ (545,000)	$ (464,000)	$ (370,000)	$ (357,200)	$ (627,000)	$ (5,355,500)
24		Streets Equipment lease for purchases		$ -	$ 120,000	$ 241,800	$ 356,250	$ 485,883	$ 629,733	$ 624,183	$ 612,003	$ 574,518	$ 521,415	$ 510,657	$ 4,676,442
25		Right of Way Streets Leases		$ 64,569	$ 59,855	$ 60,977	$ 62,136	$ 63,333	$ -	$ -	$ -	$ -	$ -	$ -	$ 246,301
26		Right of Way Interest on Leases		$ 1,900	$ 6,615	$ 5,492	$ 4,333	$ 3,136	$ -	$ -	$ -	$ -	$ -	$ -	$ 19,577
27		Fire Additional Lease (in 7200)		$ -	$ 21,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 21,000
28		Fire Chase Lease		$ 18,906	$ 18,906	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 18,906
29		Fire UTV		$ 8,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
30		Fire Ambulance FY15 - 16		$ 17,800	$ 160,200	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 160,200
31		Fire Vehicles		$ -	$ -	$ 1,355,000	$ 1,458,000	$ 630,000	$ 275,000	$ 210,000	$ -	$ 640,000	$ 25,000	$ -	$ 4,593,000
32		Library Van		$ -	$ -	$ 20,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 20,000
33		Police Vehicles		$ 129,231	$ 160,000	$ 225,000	$ 349,000	$ 315,000	$ 255,000	$ 207,000	$ 225,000	$ 274,000	$ 315,000	$ 255,000	$ 2,580,000
34		Police DEA leases		$ 10,125	$ 21,603	$ 24,300	$ 24,300	$ 24,300	$ 24,300	$ -	$ -	$ -	$ -	$ -	$ 118,803
35		Police Leases		$ 48,884	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
36		Police 2009 Lease Purchase		$ 3,098	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
37		Police 2010 lease		$ 22,928	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
38		Police Chase 2011 Lease		$ 46,213	$ 46,213	$ 23,106	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 69,319
39		Police Additional Fleet Expansion		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
40		Parks Fleet		$ 490,500	$ 150,500	$ 248,261	$ 140,098	$ 134,849	$ 51,000	$ 125,969	$ 11,000	$ 49,000	$ 26,451	$ 452,218	$ 1,389,346
41		Parks fleet lease revenue		$ -	$ (150,500)	$ (248,261)	$ (140,098)	$ (134,849)	$ (51,000)	$ (125,969)	$ (11,000)	$ (49,000)	$ (26,451)	$ (452,218)	$ (1,389,346)
42		New Parks leases		$ 52,000	$ 83,605	$ 135,740	$ 165,160	$ 193,479	$ 152,189	$ 147,037	$ 97,212	$ 78,082	$ 55,318	$ 139,574	$ 1,247,396
43		Parks Leases - Master in C/T office		$ 61,083	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
44		Additional Fleet Expansion		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
45		To Reserve		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
46		**Total Fleet Replacement Cost**		**$ 1,167,772**	**$ 938,031**	**$ 2,382,304**	**$ 2,615,568**	**$ 2,024,019**	**$ 1,483,722**	**$ 1,479,490**	**$ 1,081,715**	**$ 1,826,600**	**$ 1,064,234**	**$ 970,231**	**$ 15,865,913**
47	***Revenue***	Police Impact Fees ($49,058/year)		$ (15,125)	$ (89,023)	$ -	$ -	$ (147,174)	$ -	$ -	$ (147,174)	$ -	$ -	$ (147,174)	$ (530,545)
48		Police Revenue from GL		$ (245,000)	$ (138,793)	$ (200,000)	$ (200,000)	$ (200,000)	$ (200,000)	$ (200,000)	$ (200,000)	$ (200,000)	$ (200,000)	$ (200,000)	$ (1,938,793)
49		Airport Reimbursement Police		$ -	$ -	$ (6,000)	$ -	$ -	$ (6,000)	$ (6,000)	$ (6,000)	$ (6,000)	$ (6,000)	$ (6,000)	$ (42,000)
50		Fire Dept New Lease GL		$ (21,000)	$ (21,000)	$ (21,000)	$ (21,000)	$ (21,000)	$ (21,000)	$ (21,000)	$ (21,000)	$ (21,000)	$ (21,000)	$ (21,000)	$ (210,000)
51		Fire Dept GL		$ (18,906)	$ (18,906)	$ (18,906)	$ (18,906)	$ (18,906)	$ (18,906)	$ (18,906)	$ (18,906)	$ (18,906)	$ (18,906)	$ (18,906)	$ (189,060)
52		Fire Dept. Impact Fees ($39,599/year)		$ (25,800)	$ (160,200)	$ -	$ -	$ (158,396)	$ -	$ -	$ -	$ (158,396)	$ -	$ -	$ (476,992)
53		Parks GL		$ (110,000)	$ (110,000)	$ (110,000)	$ (110,000)	$ (110,000)	$ (110,000)	$ (110,000)	$ (110,000)	$ (110,000)	$ (110,000)	$ (110,000)	$ (1,100,000)
54		Parks Green belt fund		$ (165,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
55		Parks GL from Rec		$ (8,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
56		Zamboni trade-in		$ -	$ -	$ (30,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (30,000)
57		Parks fleet revenue		$ (166,441)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
58		DPW GL		$ (245,000)	$ (245,000)	$ (245,000)	$ (245,000)	$ (245,000)	$ (245,000)	$ (245,000)	$ (245,000)	$ (245,000)	$ (245,000)	$ (245,000)	$ (2,450,000)
59		Recycling GL lease $147,500/year		$ (147,500)	$ (147,500)	$ (242,500)	$ (147,500)	$ (295,000)	$ (147,500)	$ (295,000)	$ (147,500)	$ (147,500)	$ (147,500)	$ (147,500)	$ (1,865,000)
60		Police Trade-in		$ -	$ -	$ (13,500)	$ (13,500)	$ (13,500)	$ (13,500)	$ (13,500)	$ (13,500)	$ (13,500)	$ (13,500)	$ (13,500)	$ (121,500)
61		Trade-in Fire engines		$ -	$ -	$ (65,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (65,000)
62		From Reserves		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
63		**Total Revenues**		**$ (1,167,772)**	**$ (930,422)**	**$ (951,906)**	**$ (755,906)**	**$ (1,208,976)**	**$ (761,906)**	**$ (909,406)**	**$ (909,080)**	**$ (920,302)**	**$ (761,906)**	**$ (909,080)**	**$ (9,018,890)**
64	**Fleet Reinvestment Total Deficit (Surplus)**			**$ (0)**	**$ 7,609**	**$ 1,430,398**	**$ 1,859,662**	**$ 815,043**	**$ 721,816**	**$ 570,084**	**$ 172,635**	**$ 906,298**	**$ 302,328**	**$ 61,151**	**$ 6,847,023**

This is a City of Burlington working document and planning tool, not a budget or commitment to spending

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
65															
66	CITY WIDE FACLITIES	Item	NOTES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL FY16 - 25
67	*Expenditures*	FFL		$ 175,000	$ 231,778	$ 88,519	$ 121,089	$ 301,676	$ 108,016	$ 1,337	$ 1,565	$ 334,748	$ 137,558	$ 50,582	$ 1,376,868
68		City Hall Repairs		$ -	$ 177,711	$ 260,931	$ 90,476	$ 2,038	$ 85,110	$ 6,018	$ 205,225	$ 49,870	$ 305,157	$ 99,020	$ 1,281,556
69		Miller Center		$ -	$ 8,899	$ 11,190	$ 15,570	$ 41,673	$ -	$ 1,476	$ -	$ 26,095	$ 249,896	$ 27,411	$ 382,210
70		Leddy Arena		$ 126,000	$ 389,954	$ 1,234,439	$ 121,413	$ 99,345	$ 18,029	$ 184,685	$ 50,279	$ -	$ 322,212	$ 197,605	$ 2,617,961
71		North Beach		$ -	$ 144,271	$ 18,781	$ 225,276	$ 170,941	$ -	$ 874	$ 21,600	$ 16,724	$ 418,988	$ 984	$ 1,018,439
72		Oakledge		$ -	$ 71,865	$ 45,020	$ -	$ 13,682	$ 1,061	$ 2,697	$ 52,191	$ -	$ 1,194	$ 1,871	$ 189,581
73		Boathouse		$ 20,000	$ 42,205	$ 858,273	$ -	$ 12,639	$ 11,129	$ 36,989	$ -	$ 12,336	$ 12,330	$ 656	$ 986,557
74		Lake View Cemetery Building		$ -	$ 68,513	$ 186,690	$ 24,057	$ 53,205	$ 1,143	$ 23,714	$ 2,987	$ 3,082	$ 1,287	$ 15,286	$ 379,964
75		Miscellaneous Parks Buildings		$ -	$ 115,751	$ 146,443	$ 158,598	$ 156,144	$ 6,274	$ 63,183	$ 19,486	$ 72,335	$ 62,238	$ 27,174	$ 827,626
76		Police Department		$ -	$ 181,604	$ 105,995	$ 3,124	$ 84,567	$ 6,817	$ 144,480	$ -	$ 3,622	$ 188,684	$ 69,884	$ 788,777
77		Fire Station #1		$ -	$ 2,438	$ 3,085	$ -	$ 25,295	$ 8,667	$ 15,687	$ -	$ 28,803	$ 21,097	$ 2,049	$ 107,121
78		Fire Station #2		$ -	$ 6,594	$ -	$ 410	$ 103,647	$ 15,256	$ 9,851	$ 10,752	$ 9,005	$ 59,968	$ -	$ 215,483
79		Fire Station #3		$ -	$ 14,444	$ -	$ -	$ 7,328	$ -	$ -	$ -	$ 9,790	$ 112,911	$ 139,765	$ 284,238
80		Fire Station #4		$ -	$ 6,045	$ 24,917	$ 1,568	$ 15,064	$ 521	$ 17,020	$ 17,081	$ 1,817	$ 18,234	$ 6,541	$ 108,808
81		Fire Station #5		$ -	$ 24,425	$ 24,597	$ 1,661	$ 27,782	$ 521	$ 21,689	$ 19,584	$ 1,926	$ 27,400	$ 6,135	$ 155,720
82		645 Pine Street		$ 35,000	$ 124,220	$ 90,702	$ 1,393	$ 62,477	$ 177,602	$ 83,315	$ 1,568	$ 1,615	$ 90,239	$ 142,137	$ 775,268
83		Firehouse Gallery		$ -	$ 177,711	$ 40,388	$ 186,545	$ 4,107	$ -	$ 31,320	$ -	$ 17,269	$ 17,614	$ 19,465	$ 494,419
84		Memorial		$ -	$ 259,097	$ 2,000,000	$ -	$ -	$ 6,723	$ -	$ 12,577	$ 5,573	$ 14,353	$ 76,267	$ 2,374,590
85		**Total Expenditure**		**$ 356,000**	**$ 2,047,525**	**$ 5,139,970**	**$ 951,180**	**$ 1,181,610**	**$ 446,869**	**$ 644,335**	**$ 414,895**	**$ 594,610**	**$ 2,061,360**	**$ 882,832**	**$ 14,365,186**
86	*Revenue*	Interest Perpetual Care Fund Lake View Cemetery		$ -	$ (100,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (100,000)
87		Utility savings from EE projects	5% increase/yr	$ (10,000)	$ (50,000)	$ (75,000)	$ (78,750)	$ (82,688)	$ (86,822)	$ (91,163)	$ (95,721)	$ (100,507)	$ (105,533)	$ (110,809)	$ (876,992)
88		**Total Revenues**		**$ (10,000)**	**$ (150,000)**	**$ (75,000)**	**$ (78,750)**	**$ (82,688)**	**$ (86,822)**	**$ (91,163)**	**$ (95,721)**	**$ (100,507)**	**$ (105,533)**	**$ (110,809)**	**$ (976,992)**
89	**City Wide Facilities Total Deficit (Surplus)**			**$ 346,000**	**$ 1,897,525**	**$ 5,064,970**	**$ 872,430**	**$ 1,098,923**	**$ 360,047**	**$ 553,172**	**$ 319,174**	**$ 494,103**	**$ 1,955,827**	**$ 772,023**	**$ 13,388,194**
90															
91	RD & SIDEWALK REINVESTMENT	Item	NOTES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL FY16 - 25
92	*Expenditures*	Street Reinvestment		$ 2,329,703	$ 1,544,101	$ 1,544,101	$ 1,544,101	$ 1,544,101	$ 1,544,101	$ 1,544,101	$ 1,544,101	$ 1,544,101	$ 1,544,101	$ 1,544,101	$ 15,441,010
93		Sidewalk Reinvestment		$ -	$ 687,702	$ 687,702	$ 687,702	$ 687,702	$ 687,702	$ 687,702	$ 687,702	$ 687,702	$ 687,702	$ 687,702	$ 6,877,020
94		Bridge Repair (Queen City Bridge)		$ -	$ 80,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 80,000
95		Cliff Street Repair Unfunded Portion -		$ 193,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
96		Flynn Avenue Unfunded Portion		$ -	$ 77,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 77,000
97		Additional Sidewalk Needs 3% esc.	includes onroad	$ -	$ 225,000	$ 637,300	$ 637,300	$ 637,300	$ 656,419	$ 676,112	$ 696,395	$ 717,287	$ 738,805	$ 760,970	$ 6,382,887
98		Additional Streets 3% escalator	bike facilities	$ -	$ 250,000	$ 1,006,960	$ 1,006,960	$ 1,006,960	$ 1,037,169	$ 1,068,284	$ 1,100,332	$ 1,133,342	$ 1,167,343	$ 1,202,363	$ 9,979,713
99		Curbs		$ -	$ 200,000	$ 1,510,312	$ 1,510,312	$ 1,510,312	$ 1,555,621	$ 1,602,290	$ 1,650,359	$ 1,699,869	$ 1,750,866	$ 1,803,392	$ 14,793,333
100		Preventive Maint. Streets		$ -	$ -	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,800,000
101		Guardrails		$ -	$ -	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 650,000
102		Park Road Paving		$ -	$ 240,265	$ 375,000	$ 617,056	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,232,321
103		Bridge Replacement	Queen City Bridge	$ -	$ -	$ -	$ 1,875,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,875,000
104		Bridge Repairs		$ -	$ -	$ -	0	$ -	$ -	$ 175,000	$ 1,475,000	$ -	$ -	$ -	$ 1,650,000
105		**Total Expenditures**		**$ 2,522,703**	**$ 3,304,068**	**$ 6,611,375**	**$ 8,078,431**	**$ 5,586,375**	**$ 5,681,012**	**$ 5,953,488**	**$ 7,353,889**	**$ 5,982,302**	**$ 6,088,817**	**$ 6,198,527**	**$ 60,838,284**
106	*Revenue*	Fees & Permits		$ (3,000)	$ (100)	$ (100)	$ (100)	$ (100)	$ (100)	$ (100)	$ (100)	$ (100)	$ (100)	$ (100)	$ (1,000)
107		Vtrans Bridge replacement dollars	80% of QC bridge	$ -	$ -	$ -	$ (1,500,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (1,500,000)
108		Excavation Fees		$ (295,000)	$ (280,000)	$ (280,000)	$ (280,000)	$ (280,000)	$ (280,000)	$ (280,000)	$ (280,000)	$ (280,000)	$ (280,000)	$ (280,000)	$ (2,800,000)
109		Dedicated Tax 1%		$ (2,031,703)	$ (2,052,020)	$ (2,072,541)	$ (2,093,266)	$ (2,114,199)	$ (2,135,341)	$ (2,156,694)	$ (2,178,261)	$ (2,200,044)	$ (2,222,044)	$ (2,244,264)	$ (21,468,673)
110		**Total Revenues**		**$ (2,329,703)**	**$ (2,332,120)**	**$ (2,352,641)**	**$ (3,873,366)**	**$ (2,394,299)**	**$ (2,415,441)**	**$ (2,436,794)**	**$ (2,458,361)**	**$ (2,480,144)**	**$ (2,502,144)**	**$ (2,524,364)**	**$ (25,769,673)**
111	**Rd & Sidewalk Reinvestment Total Deficit (Surplus)**			**$ 193,000**	**$ 971,948**	**$ 4,258,734**	**$ 4,205,065**	**$ 3,192,076**	**$ 3,265,572**	**$ 3,516,694**	**$ 4,895,528**	**$ 3,502,158**	**$ 3,586,673**	**$ 3,674,162**	**$ 35,068,610**
112															
113	ROAD & SIDEWALK ENHANCEMENTS	Item	NOTES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL FY16 - 25
114	*Expenditures*	Champlain Parkway Budget	$20K match	$ -	$ 962,000	$ 15,000,000	$ 15,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 30,962,000
115		Manhattan Drive Slope Failure Budget	$170K match	$ 875,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
116		Bike/Ped Scoping		$ -	$ 60,250	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 60,250
117		Wayfinding		$ -	$ 55,440	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 55,440
118		Lakeside/Pine signal		$ 208,763	$ 48,154	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 48,154
119		Transportation Projects		$ -	$ -	$ -	$ -	$ 2,947,500	$ 2,947,500	$ 2,947,500	$ 2,947,500	$ 2,947,500	$ 2,947,500	$ 2,947,500	$ 20,632,500
120		**Total Expenditures**		**$ 1,083,763**	**$ 1,125,844**	**$ 15,000,000**	**$ 15,000,000**	**$ 2,947,500**	**$ 2,947,500**	**$ 2,947,500**	**$ 2,947,500**	**$ 2,947,500**	**$ 2,947,500**	**$ 2,947,500**	**$ 51,758,344**
121	*Revenue*	Federal or State Funding Projects	est. 80%	$ -	$ -	$ -	$ -	$ (2,358,000)	$ (2,358,000)	$ (2,358,000)	$ (2,358,000)	$ (2,358,000)	$ (2,358,000)	$ (2,358,000)	$ (16,506,000)
122		Manhattan Drive Slope Failure Funded Portion		$ (705,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
123		Wayfinding Match from Traffic		$ -	$ (55,440)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (55,440)
124		Champlain Parkway Funded Portion		$ -	$ (942,000)	$ (14,700,000)	$ (14,700,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (30,342,000)
125		Bike/Ped Grant		$ -	$ (60,250)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (60,250)
126		**Total Revenues**		**$ (705,000)**	**$ (1,057,690)**	**$ (14,700,000)**	**$ (14,700,000)**	**$ (2,358,000)**	**$ (2,358,000)**	**$ (2,358,000)**	**$ (2,358,000)**	**$ (2,358,000)**	**$ (2,358,000)**	**$ (2,358,000)**	**$ (46,963,690)**
127	**Road & Sidewalk Enhancements Total Deficit (Surplus)**			**$ 378,763**	**$ 68,154**	**$ 300,000**	**$ 300,000**	**$ 589,500**	**$ 589,500**	**$ 589,500**	**$ 589,500**	**$ 589,500**	**$ 589,500**	**$ 589,500**	**$ 4,794,654**

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
128															
129	**FLETCHER FREE LIBARARY**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
130	***Expenditures***	Impact Fee Improvements		$ 60,000	$ -	$ -	$ -	$ 130,000	$ -	$ -	$ -	$ 130,000	$ -	$ -	$ 260,000
131		**Total Expenditures**		**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ 130,000**	**$ -**	**$ -**	**$ -**	**$ 130,000**	**$ -**	**$ -**	**$ 260,000**
132	***Revenue***	Impact Fees ($32,599/year)	FY14 carry forwar	$ (60,000)	$ -	$ -	$ -	$ (130,396)	$ -	$ -	$ -	$ (130,396)	$ -	$ -	$ (260,792)
133		**Total Revenues**		**$ (60,000)**	**$ -**	**$ -**	**$ -**	**$ (130,396)**	**$ -**	**$ -**	**$ -**	**$ (130,396)**	**$ -**	**$ -**	**$ (260,792)**
134	**Fletcher Free Library Total Deficit (Surplus)**			**$ -**	**$ -**	**$ -**	**$ -**	**$ (396)**	**$ -**	**$ -**	**$ -**	**$ (396)**	**$ -**	**$ -**	**$ (792)**
135															
136	**FIRE DEPARTMENT**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
137	***Expenditures***	Specialized equipment - air packs		$ 312,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
138		To Reserves		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
139		**Total Expenditures**		**$ 312,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
140	***Revenue***	From Reserves		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
141		Match for air packs from City Contingency		$ (31,200)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
142		Grant		$ (280,800)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
143		**Total Revenues**		**$ (312,000)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
144	**Fire Department Total Deficit (Surplus)**			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
145															
146	**POLICE DEPARTMENT**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
147	***Expenditures***	To Reserves		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
148		Tasers		$ -	$ 85,000	$ 14,923	$ 14,923	$ 14,923	$ 14,923	$ -	$ -	$ -	$ -	$ -	$ 144,692
149		Phone upgrade		$ -	$ 20,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 20,000
150		Security upgrade		$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,000
151		Copiers, radios, electronics		$ -	$ 11,000	$ 11,000	$ 11,000	$ 11,000	$ -	$ 50,000	$ 50,000	$ -	$ -	$ -	$ 144,000
152		**Total Expenditures**		**$ -**	**$ 126,000**	**$ 25,923**	**$ 25,923**	**$ 25,923**	**$ 14,923**	**$ 50,000**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 318,692**
153	***Revenue***	From Reserves		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
154		Police Capital Outlay GL		$ -	$ (106,207)	$ (45,000)	$ (45,000)	$ (45,000)	$ (45,000)	$ (45,000)	$ (45,000)	$ (45,000)	$ (45,000)	$ (45,000)	$ (511,207)
155		**Total Revenues**		**$ -**	**$ (106,207)**	**$ (45,000)**	**$ (45,000)**	**$ (45,000)**	**$ (45,000)**	**$ (45,000)**	**$ (45,000)**	**$ (45,000)**	**$ (45,000)**	**$ (45,000)**	**$ (511,207)**
156	**Police Department Total Deficit (Surplus)**			**$ -**	**$ 19,793**	**$ (19,077)**	**$ (19,077)**	**$ (19,077)**	**$ (30,077)**	**$ 5,000**	**$ 5,000**	**$ (45,000)**	**$ (45,000)**	**$ (45,000)**	**$ (192,515)**
157															
158	**PARKS, RECREATION & W'FRONT**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
159	***Expenditures***	Parks Capital Projects		$ 308,000	$ 493,000	$ 586,000	$ 725,000	$ 1,099,000	$ 657,000	$ 667,000	$ 469,000	$ 352,000	$ 207,000	$ 194,000	$ 5,449,000
160		Penny for Parks Project Coordination		$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000
161		Perkins Sea Wall & North Beach Overpass		$ 175,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
162		Bike Path Rehabilitation (Non-TIF)		$ -	$ 1,000,000	$ 2,500,000	$ 2,350,000	$ 2,350,000	$ 2,350,000	$ 2,350,000	$ -	$ -	$ -	$ -	$ 12,900,000
163		Bike Path Maintenance		$ 176,000	$ 176,000	$ 176,000	$ 176,000	$ 176,000	$ 176,000	$ 176,000	$ 176,000	$ 176,000	$ 176,000	$ 176,000	$ 1,760,000
164		Trees & Equipment		$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000
165		To next FY		$ 71,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
166		**Total Expenditures**		**$ 830,000**	**$ 1,769,000**	**$ 3,362,000**	**$ 3,351,000**	**$ 3,725,000**	**$ 3,283,000**	**$ 3,293,000**	**$ 745,000**	**$ 628,000**	**$ 483,000**	**$ 470,000**	**$ 21,109,000**
167	***Revenue***	Greenbelt Capital		$ (50,000)	$ (50,000)	$ (50,000)	$ (50,000)	$ (50,000)	$ (50,000)	$ (50,000)	$ (50,000)	$ (50,000)	$ (50,000)	$ (50,000)	$ (500,000)
168		Economic Development Funding		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
169		Parks Foundation (Bike Path Rehabilitation)		$ -	$ (250,000)	$ (750,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (1,000,000)
170		From Previous FY		$ -	$ (71,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (71,000)
171		Bike Path Maintenance and Improvement	1% escalator	$ (176,000)	$ (177,760)	$ (177,760)	$ (177,760)	$ (177,760)	$ (177,760)	$ (177,760)	$ (177,760)	$ (177,760)	$ (177,760)	$ (177,760)	$ (1,777,600)
172		Impact Fees		$ (247,000)	$ (102,729)	$ (102,729)	$ (102,729)	$ (102,729)	$ (102,729)	$ (102,729)	$ (102,729)	$ (102,729)	$ (102,729)	$ (102,729)	$ (1,027,291)
173		Penny for Parks	1% escalator	$ (357,000)	$ (350,000)	$ (353,500)	$ (353,500)	$ (353,500)	$ (353,500)	$ (353,500)	$ (353,500)	$ (353,500)	$ (353,500)	$ (353,500)	$ (3,531,500)
174		**Total Revenues**		**$ (830,000)**	**$ (1,001,489)**	**$ (1,433,989)**	**$ (683,989)**	**$ (683,989)**	**$ (683,989)**	**$ (683,989)**	**$ (683,989)**	**$ (683,989)**	**$ (683,989)**	**$ (683,989)**	**$ (7,907,391)**
175	**Parks, Recreation & W'front Total Deficit (Surplus)**			**$ -**	**$ 767,511**	**$ 1,928,011**	**$ 2,667,011**	**$ 3,041,011**	**$ 2,599,011**	**$ 2,609,011**	**$ 61,011**	**$ (55,989)**	**$ (200,989)**	**$ (213,989)**	**$ 13,201,609**
176															
177	**ADMINISTRATION**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
178	***Expenditures***	Master leases		$ 36,330	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
179		CIP Budget Not in Facilities	already spent FY1	$ 1,556,343	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
180		IT Earmarks		$ 400,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 2,500,000
181		New Projects		$ 464,000	$ -	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 1,350,000
182		Contingency Fund		$ 300,000	$ -	$ -	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 2,400,000
183		Project Management CIP	w/3% escalator	$ 89,000	$ 89,000	$ 89,000	$ 91,670	$ 94,420	$ 97,253	$ 100,170	$ 103,175	$ 106,271	$ 109,459	$ 112,743	$ 993,160
184		Copier lease expense		$ -	$ 58,000	$ 58,000	$ 58,000	$ 58,000	$ 58,000	$ -	$ -	$ -	$ -	$ -	$ 290,000
185		Growth Capital Expenses		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
186		CEDO GO debt service		$ 35,960	$ 29,622	$ 4,200	$ 4,200	$ 801,050	$ -	$ -	$ -	$ -	$ -	$ -	$ 839,072
187		**Total Expenditures**		**$ 2,881,633**	**$ 426,622**	**$ 551,200**	**$ 853,870**	**$ 1,653,470**	**$ 855,253**	**$ 800,170**	**$ 803,175**	**$ 806,271**	**$ 809,459**	**$ 812,743**	**$ 8,372,232**
188	***Revenue***	GF Revenues for Leases		$ (72,290)	$ (29,622)	$ (4,200)	$ (4,200)	$ (801,050)	$ -	$ -	$ -	$ -	$ -	$ -	$ (839,072)
189		**Total Revenues**		**$ (72,290)**	**$ (29,622)**	**$ (4,200)**	**$ (4,200)**	**$ (801,050)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ (839,072)**
190	**Administration Total Deficit (Surplus)**			**$ 2,809,343**	**$ 397,000**	**$ 547,000**	**$ 849,670**	**$ 852,420**	**$ 855,253**	**$ 800,170**	**$ 803,175**	**$ 806,271**	**$ 809,459**	**$ 812,743**	**$ 7,533,160**

This is a City of Burlington working document and planning tool, not a budget or commitment to spending

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
191															
192	**NEW OPERATIONAL EXPENSES**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
193	***Expenditures***	Additional Parks Labor 3% esc.	1 Project Mgr FY1	$ -	$ -	$ 75,000	$ 77,250	$ 79,568	$ 81,955	$ 84,413	$ 86,946	$ 89,554	$ 92,241	$ 95,008	$ 761,933
194		Additional DPW 1 Eng, 1 Planner 3% esc	2 employees	$ -	$ 190,000	$ 190,000	$ 195,700	$ 201,571	$ 207,618	$ 213,847	$ 220,262	$ 226,870	$ 233,676	$ 240,686	$ 2,120,230
195		Add Eng Tech - Streets & Sidewalks	1 employee	$ -	$ 73,000	$ 73,000	$ 75,190	$ 77,446	$ 79,769	$ 82,162	$ 84,627	$ 87,166	$ 89,781	$ 92,474	$ 814,615
196		Additional Maintenance Labor (HVAC)	1 FY16, 2 FY17	$ -	$ 75,000	$ 150,000	$ 154,500	$ 159,135	$ 163,909	$ 168,826	$ 173,891	$ 179,108	$ 184,481	$ 190,016	$ 1,598,866
197		Citywide phone system		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
198		City wide security systems		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
199		Preventive Maintenance Facilities		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
200		Memorial Operating Loss		$ -	$ 207,000	$ 207,000	$ 207,000	$ 207,000	$ 207,000	$ 207,000	$ 207,000	$ 207,000	$ 207,000	$ 207,000	$ 2,070,000
201		**Total New Operational Expenditures**		**$ -**	**$ 545,000**	**$ 695,000**	**$ 709,640**	**$ 724,719**	**$ 740,251**	**$ 756,248**	**$ 772,726**	**$ 789,698**	**$ 807,178**	**$ 825,184**	**$ 7,365,644**
202	***Revenue***	Downtown TIF	covers 2 employee	$ -	$ (190,000)	$ (190,000)	$ (195,700)	$ (201,571)	$ (207,618)	$ (213,847)	$ (220,262)	$ (226,870)	$ (233,676)	$ (240,686)	$ (2,120,230)
203		Parks Operating GL for Memorial	covers Memorial l	$ -	$ (207,000)	$ (207,000)	$ (207,000)	$ (207,000)	$ (207,000)	$ (207,000)	$ (207,000)	$ (207,000)	$ (207,000)	$ (207,000)	$ (2,070,000)
204		Street & Sidewalk Projects	covers 1 new emp	$ -	$ (73,000)	$ (73,000)	$ (75,190)	$ (77,446)	$ (79,769)	$ (82,162)	$ (84,627)	$ (87,166)	$ (89,781)	$ (92,474)	$ (814,615)
205		**Total Revenues**		**$ -**	**$ (470,000)**	**$ (470,000)**	**$ (477,890)**	**$ (486,017)**	**$ (494,387)**	**$ (503,009)**	**$ (511,889)**	**$ (521,036)**	**$ (530,457)**	**$ (540,161)**	**$ (5,004,845)**
206	**New Operational Expenses Total Expenditures**			**$ -**	**$ 75,000**	**$ 225,000**	**$ 231,750**	**$ 238,703**	**$ 245,864**	**$ 253,239**	**$ 260,837**	**$ 268,662**	**$ 276,722**	**$ 285,023**	**$ 2,360,799**
207															
208	**GF GRAND TOTALS (w/o Expansion Needs)**		**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
209	**Total General Fund Capital Expenditures**			**$ 12,366,888**	**$ 13,514,241**	**$ 37,025,955**	**$ 34,898,095**	**$ 21,497,312**	**$ 18,569,054**	**$ 19,043,093**	**$ 16,979,367**	**$ 16,519,574**	**$ 17,072,485**	**$ 16,017,086**	**$ 211,136,262**
210	**Total General Fund Revenues**			**$ (12,366,888)**	**$ (11,308,290)**	**$ (25,292,807)**	**$ (25,933,377)**	**$ (13,688,537)**	**$ (11,998,668)**	**$ (12,180,484)**	**$ (11,938,040)**	**$ (12,115,374)**	**$ (11,863,029)**	**$ (12,047,403)**	**$ (148,366,009)**
211	**Total Capital Reinvestment Deficit (Surplus) - General Fund**			**$ (0)**	**$ 2,205,950**	**$ 11,733,148**	**$ 8,964,718**	**$ 7,808,775**	**$ 6,570,386**	**$ 6,862,609**	**$ 5,041,327**	**$ 4,404,201**	**$ 5,209,456**	**$ 3,969,683**	**$ 62,770,253**
212															
213	**GF EXPANSION (City Wide Growth)**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
214	***Expenditures***	Imagine City Hall Park		$ -	$ -	$ 1,500,000	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,000,000
215		Parks Improvements		$ -	$ 125,000	$ 1,720,000	$ 477,500	$ 687,000	$ 1,075,000	$ 549,000	$ 437,000	$ 142,000	$ 1,685,000	$ 10,000	$ 6,907,500
216		Fire Dept growth	flycar for Paramed	$ -	$ 25,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 25,000
217		Police Dept growth		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
218		FFL growth		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
219		DPW growth		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
220		Transportation Expansion	WAN area, bike sh	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 10,000,000
221		Facilities Growth controls	bldg. software cor	$ -	$ 65,000	$ 100,000	$ 100,000	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 365,000
222		Facilities Growth		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
223		Parks Facility Relocation		$ -	$ -	$ 1,182,610	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,182,610
224		Fire Dept. Firetower - training center		$ -	$ -	$ -	$ -	$ -	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ 1,500,000
225		New sidewalks 4.5 miles new	3% escalator	$ -	$ 100,000	$ 515,000	$ 530,450	$ 546,364	$ 562,754	$ 579,637	$ 597,026	$ 614,937	$ 633,385	$ 652,387	$ 5,331,940
226		Accepting new streets		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
227		Memorial Auditorium Adaptive reuse		$ -	$ -	$ 7,500,000	$ 7,500,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 15,000,000
228		BCA Capital Reinvestment		$ -	$ 45,000	$ 50,000	$ 350,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 445,000
229		**Total Expenditures**		**$ -**	**$ 360,000**	**$ 12,567,610**	**$ 10,457,950**	**$ 1,333,364**	**$ 3,137,754**	**$ 3,128,637**	**$ 3,034,026**	**$ 2,756,937**	**$ 4,318,385**	**$ 2,662,387**	**$ 43,757,050**
230	***Potential Revenue***	Parks Foundation (Accessible Playground)		$ -	$ (100,000)	$ (100,000)	$ (100,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (300,000)
231		Transportation Expansion Funding	Fed or State	$ -	$ -	$ -	$ -	$ -	$ -	$ (1,600,000)	$ (1,600,000)	$ (1,600,000)	$ (1,600,000)	$ (1,600,000)	$ (8,000,000)
232		**Total Revenues**		**$ -**	**$ (100,000)**	**$ (100,000)**	**$ (100,000)**	**$ -**	**$ -**	**$ (1,600,000)**	**$ (1,600,000)**	**$ (1,600,000)**	**$ (1,600,000)**	**$ (1,600,000)**	**$ (8,300,000)**
233	**GF Expansion New Investment**			**$ -**	**$ 260,000**	**$ 12,467,610**	**$ 10,357,950**	**$ 1,333,364**	**$ 3,137,754**	**$ 1,528,637**	**$ 1,434,026**	**$ 1,156,937**	**$ 2,718,385**	**$ 1,062,387**	**$ 35,457,050**
234															
235	**GF GRAND TOTALS (w/ Expansion Needs)**			**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
236	**Total Expenditures with Expansion**			**$ 12,366,888**	**$ 13,874,241**	**$ 49,593,565**	**$ 45,356,045**	**$ 22,830,676**	**$ 21,706,808**	**$ 22,171,730**	**$ 20,013,393**	**$ 19,276,511**	**$ 21,390,870**	**$ 18,679,473**	**$ 254,893,311**
237	**Total Proposed Revenues**			**$ (12,366,888)**	**$ (11,408,290)**	**$ (25,392,807)**	**$ (26,033,377)**	**$ (13,688,537)**	**$ (11,998,668)**	**$ (13,780,484)**	**$ (13,538,040)**	**$ (13,715,374)**	**$ (13,463,029)**	**$ (13,647,403)**	**$ (156,666,009)**
238	**Total Capital Needs Deficit (Surplus) with Expansion Needs**			**$ (0)**	**$ 2,465,950**	**$ 24,200,758**	**$ 19,322,668**	**$ 9,142,139**	**$ 9,708,140**	**$ 8,391,246**	**$ 6,475,353**	**$ 5,561,138**	**$ 7,927,841**	**$ 5,032,069**	**$ 98,227,303**

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
239															
240	**City of Burlington 10 Year Capital Plan (Fiscal Year 2016 - 2025)**														
241	**Enterprise Fund Capital Plans**														
242															
243	**WATER**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
244	***Expenditures***	Master Lease 2009		$ 2,319	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
245		Leases		$ 6,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
246		Chase 2011		$ 14,879	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
247		Water Vehicles		$ 120,000	$ 120,000	$ 150,000	$ -	$ -	$ -	$ 31,000	$ 145,000	$ 139,710	$ -	$ -	$ 585,710
248		Asset Management		$ -	$ 25,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 25,000
249		Penny Lane Plant		$ 50,000	$ 440,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 1,340,000
250		Reservoir Pump Station		$ 450,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
251		Distribution Capital Program	3% esc.	$ 230,000	$ 230,000	$ 500,000	$ 750,000	$ 772,500	$ 795,675	$ 819,545	$ 844,132	$ 869,456	$ 895,539	$ 922,405	$ 7,399,252
252		Water Meter Replacement program	3%esc	$ 65,000	$ 100,000	$ 100,000	$ 103,000	$ 106,090	$ 109,273	$ 112,551	$ 115,927	$ 119,405	$ 122,987	$ 126,677	$ 1,115,911
253		Capital Improvements Water Buildings EMG		$ -	$ 15,000	$344,698	$72,036	$10,041	$164,154	$175,554	$11,400	$0	$36,980	$138,114	$ 967,977
254		**Total Expenditures**		**$ 938,199**	**$ 930,000**	**$ 1,194,698**	**$ 1,025,036**	**$ 988,631**	**$ 1,169,102**	**$ 1,238,650**	**$ 1,216,459**	**$ 1,228,571**	**$ 1,155,507**	**$ 1,287,196**	**$ 11,433,850**
255	***Revenue***	Capital revenue using FY15 rates		$ (938,199)	$ (700,000)	$ (700,000)	$ (700,000)	$ (700,000)	$ (700,000)	$ (700,000)	$ (700,000)	$ (700,000)	$ (700,000)	$ (700,000)	$ (7,000,000)
256		**Total Revenues**		**$ (938,199)**	**$ (700,000)**	**$ (700,000)**	**$ (700,000)**	**$ (700,000)**	**$ (700,000)**	**$ (700,000)**	**$ (700,000)**	**$ (700,000)**	**$ (700,000)**	**$ (700,000)**	**$ (7,000,000)**
257	**Water Total Deficit (Surplus)**			**$ (0)**	**$ 230,000**	**$ 494,698**	**$ 325,036**	**$ 288,631**	**$ 469,102**	**$ 538,650**	**$ 516,459**	**$ 528,571**	**$ 455,507**	**$ 587,196**	**$ 4,433,850**
258															
259	**WASTE WATER**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
260	***Expenditures***	Waste Water Vehicles		$ 50,000	$ 50,000	$ 300,000	$ 175,000	$ 40,000	$ -	$ -	$ 31,500	$ -	$ -	$ 99,450	$ 695,950
261		Chase Lease	2 separate master	$ 7,957	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
262		Chase Lease	2 separate master	$ 109	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
263		Main wastewater plant EMG		$ -	$ 109,398	$ 5,341	$ 414,682	$ 81,144	$ 18,855	$ 1,617	$ -	$ 22,278	$ 21,537	$ 21,858	$ 696,710
264		North & East EMG		$ -	$ -	$ 206,659	$ 18,305	$ 35,304	$ -	$ 30,347	$ 5,637	$ -	$ 138,623	$ 1,708	$ 436,583
265		North Plant		$ 20,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 420,000
266		East Plant		$ 85,850	$ 135,000	$ 135,000	$ 135,000	$ 135,000	$ 135,000	$ 135,000	$ 135,000	$ 135,000	$ 135,000	$ 135,000	$ 1,350,000
267		Pump Stations		$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000
268		Regulatory Capital TMDL Main WW		$ -	$ 250,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 4,750,000
269		Main Plant		$ 400,000	$ 400,000	$ 150,000	$ 450,000	$ 450,000	$ 450,000	$ 450,000	$ 450,000	$ 450,000	$ 450,000	$ 450,000	$ 4,150,000
270		To next FY		$ 540,563	$ 186,174	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 186,174
271		Revenue Bond CWSRF Debt Service		$ 1,451,755	$ 1,418,732	$ 1,412,030	$ 1,403,260	$ 1,391,548	$ 1,376,662	$ 1,358,421	$ 1,337,225	$ 1,313,986	$ 1,289,197	$ 1,263,035	$ 13,564,096
272		**Total Expenditures**		**$ 2,606,233**	**$ 2,641,304**	**$ 2,801,030**	**$ 3,188,247**	**$ 2,724,996**	**$ 2,572,517**	**$ 2,567,385**	**$ 2,551,362**	**$ 2,513,264**	**$ 2,626,357**	**$ 2,563,051**	**$ 26,749,513**
273	***Revenue***	Capital Outlay from FY15 rates		$ (754,478)	$ (438,987)	$ (532,341)	$ (427,008)	$ (402,286)	$ (245,855)	$ (258,964)	$ (264,137)	$ (249,278)	$ (387,160)	$ (350,016)	$ (3,556,032)
274		From Previous FY		$ -	$ (540,563)	$ (186,174)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ (726,737)
275		Capital Outlay 480-19 Main Plant		$ (400,000)	$ (400,000)	$ (400,000)	$ (400,000)	$ (400,000)	$ (400,000)	$ (400,000)	$ (400,000)	$ (400,000)	$ (400,000)	$ (400,000)	$ (4,000,000)
276		Revenue for Debt Service		$ (1,451,755)	$ (1,418,732)	$ (1,412,030)	$ (1,403,260)	$ (1,391,548)	$ (1,376,662)	$ (1,358,421)	$ (1,337,225)	$ (1,313,986)	$ (1,289,197)	$ (1,263,035)	$ (13,564,096)
277		**Total Revenues**		**$ (2,606,233)**	**$ (2,798,282)**	**$ (2,530,545)**	**$ (2,230,268)**	**$ (2,193,834)**	**$ (2,022,517)**	**$ (2,017,385)**	**$ (2,001,362)**	**$ (1,963,264)**	**$ (2,076,357)**	**$ (2,013,051)**	**$ (21,846,865)**
278	**Waste Water Total Deficit (Surplus)**			**$ 0**	**$ (156,978)**	**$ 270,485**	**$ 957,979**	**$ 531,162**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 550,000**	**$ 4,902,648**
279															
280	**STORMWATER**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
281	***Expenditures***	Vehicles		$ 15,043	$ -	$ -	$ -	$ -	$ 300,000	$ -	$ 25,500	$ -	$ -	$ -	$ 325,500
282		Chase Lease		$ 9,542	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
283		General Capital (Existing Collection System)		$ 250,684	$ 185,000	$ 180,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 1,565,000
284		Regulatory Capital (Retrofits re TMDL/FRPs)		$ -	$ -	$ 130,000	$ 200,000	$ 250,000	$ 250,000	$ 700,000	$ 800,000	$ 950,000	$ 1,000,000	$ 1,000,000	$ 5,280,000
285		Special Capital Projects (existing system)		$ -	$ 350,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 350,000
286		ARRA Debt Service		$ 24,345	$ 26,274	$ 26,274	$ 26,274	$ 26,274	$ 26,274	$ 26,274	$ 26,274	$ 26,274	$ 26,274	$ 26,274	$ 262,740
287		CWSRF Debt Services		$ -	$ -	$ 70,551	$ 285,657	$ 285,657	$ 285,657	$ 285,657	$ 285,657	$ 285,657	$ 285,657	$ 285,657	$ 2,355,807
288		To Reserves		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
289		**Total Expenditures**		**$ 299,614**	**$ 561,274**	**$ 406,825**	**$ 661,931**	**$ 711,931**	**$ 1,011,931**	**$ 1,161,931**	**$ 1,287,431**	**$ 1,411,931**	**$ 1,461,931**	**$ 1,461,931**	**$ 10,139,047**
290	***Revenue***	Capital Revenue (using FY 15 rates)		$ (299,614)	$ (299,614)	$ (299,614)	$ (299,614)	$ (299,614)	$ (299,614)	$ (299,614)	$ (299,614)	$ (299,614)	$ (299,614)	$ (299,614)	$ (2,996,140)
291		from Reserves		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
292		Grants (Design, Implementation)		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
293		**Total Revenues**		**$ (299,614)**	**$ (299,614)**	**$ (299,614)**	**$ (299,614)**	**$ (299,614)**	**$ (299,614)**	**$ (299,614)**	**$ (299,614)**	**$ (299,614)**	**$ (299,614)**	**$ (299,614)**	**$ (2,996,140)**
294	**Stormwater Total Deficit (Surplus)**			**$ 0**	**$ 261,660**	**$ 107,211**	**$ 362,317**	**$ 412,317**	**$ 712,317**	**$ 862,317**	**$ 987,817**	**$ 1,112,317**	**$ 1,162,317**	**$ 1,162,317**	**$ 7,142,907**

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
295															
296	**TRAFFIC**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
297	***Expenditures***	Master Lease 2005 - Elevator Traffic College St		$ 25,611	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
298		Master Lease 2007 - Elevator Lakeview		$ 12,379	$ 12,379	$ 12,379	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 24,758
299		Master Lease 2009		$ 146	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
300		2013 Ideal Lease-Signals		$ 28,649	$ 28,649	$ 28,649	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 57,299
301		Lease ROW Chase		$ 5,338	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
302		Smart Meter Lease 2014 Principal		$ 26,931	$ 37,499	$ 39,402	$ 41,401	$ 43,502	$ 11,216	$ -	$ -	$ -	$ -	$ -	$ 173,019
303		Smart Meter Lease Interest		$ 6,996	$ 7,737	$ 5,834	$ 3,835	$ 1,734	$ 93	$ -	$ -	$ -	$ -	$ -	$ 19,232
304		Smart meter program		$ -	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 800,000
305		Lease ROW Chase 2011		$ 4,708	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
306		Vehicles		$ 30,000	$ 60,000	$ 35,000	$ 55,000	$ 7,000	$ 30,000	$ 7,500	$ 41,250	$ -	$ -	$ -	$ 235,750
307		Garage Capital Improvements		$ 1,574,250	$ 7,068,640	$ 2,223,000	$ -	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000	$ -	$ 9,491,640
308		Surface Lot Work		$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 250,000
309		Signals		$ 132,000	$ 219,000	$ 219,000	$ 219,000	$ 219,000	$ 219,000	$ 219,000	$ 219,000	$ 219,000	$ 219,000	$ 219,000	$ 2,190,000
310		**Total Expenditures**		**$ 1,872,009**	**$ 7,658,904**	**$ 2,788,264**	**$ 544,236**	**$ 496,236**	**$ 285,309**	**$ 251,500**	**$ 285,250**	**$ 344,000**	**$ 344,000**	**$ 244,000**	**$ 13,241,699**
311	***Revenue***	Traffic GL 264-19		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
312		Impact Fees		$ (99,859)	$ (99,859)	$ (99,859)	$ (99,859)	$ (99,859)	$ (99,859)	$ (99,859)	$ (99,859)	$ (99,859)	$ (99,859)	$ (99,859)	$ (998,593)
313		**Total Revenues**		**$ (99,859)**	**$ (99,859)**	**$ (99,859)**	**$ (99,859)**	**$ (99,859)**	**$ (99,859)**	**$ (99,859)**	**$ (99,859)**	**$ (99,859)**	**$ (99,859)**	**$ (99,859)**	**$ (998,593)**
314	**Traffic Total Deficit (Surplus)**			**$ 1,772,150**	**$ 7,559,045**	**$ 2,688,405**	**$ 444,376**	**$ 396,376**	**$ 185,450**	**$ 151,641**	**$ 185,391**	**$ 244,141**	**$ 244,141**	**$ 144,141**	**$ 12,243,106**
315															
316	**BURLINGTON ELECTRIC DEPARTMENT**	**Item**	**NOTES**	**FY2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
317	***Expenditures***	McNeil Plant (50% Share)		$ 950,244	$ 1,884,250	$ 1,539,500	$ 3,136,000	$ 1,500,000	$ 2,222,000	$ 2,244,200	$ 2,266,642	$ 3,289,308	$ 2,312,201	$ -	$ 20,394,101
318	***Generation***	Gas Turbine Plant		$ 60,000	$ 1,000,000	$ 60,000	$ 65,000	$ 64,946	$ 65,000	$ 342,570	$ 70,000	$ 70,300	$ 70,000	$ -	$ 1,807,815
319		Winooski One		$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ -	$ 1,800,000
320		Airport Solar		$ 1,591,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
321		Distributed Generation		$ -	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ -	$ 2,700,000
322	***Distribution***	Overhead Reconstruction		$ 424,318	$ 873,000	$ 556,170	$ 152,000	$ 178,000	$ 592,000	$ 1,302,020	$ 610,341	$ 150,000	$ 200,000	$ -	$ 4,613,531
323		Underground Reconstruction		$ 1,016,633	$ 643,000	$ 1,304,388	$ 2,050,600	$ 1,953,000	$ 1,236,364	$ 892,400	$ 1,464,185	$ 1,350,410	$ 1,230,700	$ -	$ 12,125,047
324		System Automation		$ 946,921	$ 350,000	$ 364,851	$ 130,310	$ 68,000	$ 92,036	$ 78,640	$ -	$ 434,000	$ 442,000	$ -	$ 1,959,837
325		Routine Maintenance & System Upgrades		$ 1,318,273	$ 1,691,002	$ 1,249,041	$ 1,230,381	$ 1,257,028	$ 1,311,987	$ 1,284,265	$ 1,306,867	$ 1,379,802	$ 1,404,075	$ -	$ 12,114,448
326		Other		$ 36,880	$ 125,000	$ 12,000	$ 75,000	$ 50,000	$ -	$ -	$ 75,000	$ 20,000	$ 60,000	$ -	$ 417,000
327		Transmission Investment (VELCO)		$ 1,815,000	$ -	$ 3,631,000	$ 2,042,000	$ 1,554,000	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ -	$ 14,727,000
328		Information Technology		$ 725,073	$ 950,000	$ 850,000	$ 850,000	$ 650,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ -	$ 6,300,000
329		General Plant		$ 722,009	$ 740,750	$ 522,000	$ 420,000	$ 342,400	$ 463,600	$ 447,000	$ 316,600	$ 478,000	$ 214,000	$ -	$ 3,944,350
330		**Total Expenditures**		**$ 9,806,351**	**$ 8,757,002**	**$ 10,588,950**	**$ 10,651,291**	**$ 8,117,374**	**$ 8,582,987**	**$ 9,191,094**	**$ 8,709,635**	**$ 9,771,820**	**$ 8,532,976**	**$ -**	**$ 82,903,129**
331	***Revenue***	GOB		$ (3,000,000)	$ (3,000,000)	$ (3,000,000)	$ (3,000,000)	$ (3,000,000)	$ (3,000,000)	$ (3,000,000)	$ (3,000,000)	$ (3,000,000)	$ (3,000,000)	$ -	$ (27,000,000)
332		From Reserves		$ (7,000,000)	$ (6,000,000)	$ (6,000,000)	$ (6,000,000)	$ (6,000,000)	$ (6,000,000)	$ (6,000,000)	$ (6,000,000)	$ (6,000,000)	$ (6,000,000)	$ -	$ (54,000,000)
333		**Total Revenues**		**$ (10,000,000)**	**$ (9,000,000)**	**$ (9,000,000)**	**$ (9,000,000)**	**$ (9,000,000)**	**$ (9,000,000)**	**$ (9,000,000)**	**$ (9,000,000)**	**$ (9,000,000)**	**$ (9,000,000)**	**$ -**	**$ (81,000,000)**
334	**Burlington Electric Department**	**Total Deficit (Surplus)**		**$ (193,649)**	**$ (242,998)**	**$ 1,588,950**	**$ 1,651,291**	**$ (882,626)**	**$ (417,013)**	**$ 191,094**	**$ (290,365)**	**$ 771,820**	**$ (467,024)**	**$ -**	**$ 1,903,129**
335															
336	**CAPEX SUMMARY**		**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**TOTAL FY16 - 25**
337	**Includes current borrowing**	Total General Fund		$ (0)	$ 2,205,950	$ 11,733,148	$ 8,964,718	$ 7,808,775	$ 6,570,386	$ 6,862,609	$ 5,041,327	$ 4,404,201	$ 5,209,456	$ 3,969,683	$ 62,770,253
338		Total Expansion Needs		$ -	$ 260,000	$ 12,467,610	$ 10,357,950	$ 1,333,364	$ 3,137,754	$ 1,528,637	$ 1,434,026	$ 1,156,937	$ 2,718,385	$ 1,062,387	$ 35,457,050
339		Total Water		$ (0)	$ 230,000	$ 494,698	$ 325,036	$ 288,631	$ 469,102	$ 538,650	$ 516,459	$ 528,571	$ 455,507	$ 587,196	$ 4,433,850
340		Total Wastewater		$ 0	$ (156,978)	$ 270,485	$ 957,979	$ 531,162	$ 550,000	$ 550,000	$ 550,000	$ 550,000	$ 550,000	$ 550,000	$ 4,902,648
341		Total Traffic		$ 1,772,150	$ 7,559,045	$ 2,688,405	$ 444,376	$ 396,376	$ 185,450	$ 151,641	$ 185,391	$ 244,141	$ 244,141	$ 144,141	$ 12,243,106
342		Total Stormwater		$ 0	$ 261,660	$ 107,211	$ 362,317	$ 412,317	$ 712,317	$ 862,317	$ 987,817	$ 1,112,317	$ 1,162,317	$ 1,162,317	$ 7,142,907
343		Total BED		$ (193,649)	$ (242,998)	$ 1,588,950	$ 1,651,291	$ (882,626)	$ (417,013)	$ 191,094	$ (290,365)	$ 771,820	$ (467,024)	$ -	$ 1,903,129
344		**Grand Total**		**$ 1,578,501**	**$ 10,116,679**	**$ 29,350,507**	**$ 23,063,667**	**$ 9,887,999**	**$ 11,207,996**	**$ 10,684,948**	**$ 8,424,655**	**$ 8,767,986**	**$ 9,872,782**	**$ 7,475,723**	**$ 128,852,942**
345															

City of Burlington 10 Year Capital Plan (Fiscal Year 2016 - 2025)
TIF Projects & Funding

Row	A	B	C	D	E	F	G	H	I	J	K	L	M	N
356	**W'FRONT TIF DEBT SERVICE**	**Item**	**NOTES**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**
357		TIF 1 Revenue (existing)		$ (3,730,887)	$ (2,613,939)	$ (2,779,676)	$ (2,893,102)	$ (3,011,981)	$ (3,067,670)	$ (3,128,371)	$ (3,190,290)	$ (3,253,453)	$ (3,317,883)	$ (3,383,607)
358		TIF 1 Debt Structure (expense)		$ 1,317,789	$ 3,005,384	$ 2,983,376	$ 3,150,620	$ 3,006,163	$ 2,575,021	$ 2,556,928	$ 2,501,650	$ 2,482,127	$ 2,454,825	$ 2,430,503
359		Carryforward		$ -	$ (1,691,111)	$ (1,199,665)	$ (845,966)	$ (438,448)	$ (319,266)	$ (811,915)	$ (1,383,359)	$ (2,071,999)	$ (2,843,325)	$ (3,706,383)
360		Admin Expenses		$ 721,987	$ 100,000	$ 150,000	$ 150,000	$ 125,000	$ -	$ -	$ -	$ -	$ -	$ -
361		**Borrowing Capacity Waterfront TIF**		**$ (1,691,111)**	**$ (1,199,665)**	**$ (845,966)**	**$ (438,448)**	**$ (319,266)**	**$ (811,915)**	**$ (1,383,359)**	**$ (2,071,999)**	**$ (2,843,325)**	**$ (3,706,383)**	**$ (4,659,486)**

Row	A	B	C	D	E	F
363	**WATERFRONT TIF PROJECTS**	**Item**	**NOTES**			
364	***Bonded Items***	WAN		$ 3,427,500		
365		Sailing Center - in WAN project bringing to 3.9		$ 500,000		
366		Waterfront park		$ 800,000		
367		Bike Path Rehabilitation		$ 1,000,000		
368		Bike Path relocation		$ 1,572,500		
369		Environmental remediation		$ 500,000		
370		**Existing Project Loan Total**			**$ 7,800,000**	Jul-14
371		Sec 108 Moran loan TIF revenues not bonded		$ 2,091,000		
372		Related Costs		$ 559,000	**$ 2,650,000**	**Project loan, not bonded - Sec. 108 loan**
373	***To Be Bonded***	Harbor Marina		$ 500,000		
374	***Voter-Approved TIF Projects***	Moran Plant		$ 4,200,000		
375	***9.6MM approved***	ECHO		$ 500,000		
376		**Future TIF Loan Total**			**$ 5,200,000**	
377					**$ 15,650,000**	**City Council approved (9.6MM 2014 & 6.05MM 2012)**
378	***Future Phase W'Front TIF Possible Projects***	Marina		$ 5,000,000		
379		Southern Harbor		$ 1,000,000		
380		Cherry Street		$ 2,700,000		
381		BTC		Conceptual		
382		**Total Possible TIF**			**$ 8,700,000**	
383						
384	***Previously Bonded***	Lakeview Garage		$ 5,500,000		
385		Lake Street Housing		$ 495,000		
386		Lake Street Reconstruction		$ 1,110,133		
387						
388	**DOWNTOWN TIF**	**Item**	**NOTES**			
389	***Phase 1A***	Main - St Paul to Church		$ 1,387,500		
390		Main - St Paul to Pine		$ 1,862,500		
391		St Paul - Main to King		$ 1,537,500		
392		St Paul - King to Maple w/underground		$ 2,528,500		
393		Storm water north side Main Street		$ 500,000		
394		CSMP garage updates		$ 1,000,000		
395		Browns Court Parking remediation		$ 937,500		
396		Related Costs		$ 246,500		
397		**Total Proposed Bond**			**$ 10,000,000**	**City Council approved 1-12-15**
398	***Phase 1B***	CSMP Garage Updates		$ 2,333,570		
399		Main - Church to S Winooski		$ 1,593,000		
400		Main - S Winooski to S Union		$ 1,944,000		
401		S Winooski - College to Main		$ 1,944,000		
402		Related Costs		$ 592,430		
403		S Winooski - Main to King		$ 1,593,000		
404		**Total Proposed Bond**			**$ 10,000,000**	
405	**Downtown TIF Phase 1 Total**				**$ 20,000,000**	
406						
407	**DOWNTOWN TIF FUTURE PHASES**	**Item**	**NOTES**			
408		Structured Parking		$ 4,200,000		
409		Hood Plant Sewer Line		$ 280,000		
410		Streetscape future phase		$ 1,946,000		
411	**Downtown TIF Future Phases Total**				**$ 6,426,000**	
412						
413	**TOTAL PROPOSED DOWNTOWN TIF**				**$ 26,426,000**	

City of Burlington
Vermont

OFFICE OF THE CLERK/TREASURER

City of Burlington
City Hall, Room 20, 149 Church Street, Burlington, VT 05401
Voice (802) 865-7000
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TTY (802) 865-7142

To: City Council & Miro Weinberger, Mayor

From: Bob Rusten, Chief Administrative Officer

Re: Submission of 10-year Capital Plan - Starting in FY 16

Date: April 10, 2015

Please find attached to this memo adraft document entitled "City of Burlington 10 Year Capital Plan".

This document is the result of approximately one year's work of a team of City staff and is a capital planning tool for City-owned capital assets; buildings, infrastructure and vehicles.

- This tool is the first version of what will be aliving document to be updated each year.
- To utilize this document the Board of Finance, City Council and all jurisdictional Commissions should be involved in determining what projects should go forward, when, and how to pay for these.
- Many of these investments are necessary and are cost-efficient to move forward now to prevent having to pay even larger amounts as building and infrastructure deteriorate Vehicles have stayed in service past their prime trade-in value and resulted in maintenance costs that exceed the value of the vehicle.
- The City has made past efforts to address its capital needs, such as an increase of one million dollars in the annual General Fund borrowing for capital needs
- The lack of a long-term plan, updated each year, with limited preventative maintenance resources, has resulted in a significant backlog of essential capital asset reinvestment.
- I want to acknowledge that the draft "City of Burlington 10 Year Capital Plan" tool is due to the work of numerous staff, in particular the management leadership teams of the Department of Public Works and of Parks and Recreation along with the Mayor and his office. Martha Keenan, Capital Improvement Program Manager, had the lead role in facilitating all the different City staff and outside contractors, to put this document together. We owe a debt of gratitude to the many people involved who created this very important initial planning tool and process so we can proactively and responsibly address the capital asset needs of the City of Burlington.

Focus of Capital Plan:

- While significant effort was spent to identify the capital asset needs of all City departments, a higher degree of effort went into General Fund areas.
- The next year will require continued refinement and updating of this tool.
- The School District has expressed some interest in collaborating with the City on capital planning over the next year

A Need Identified:

- To pay for the reinvestment in, enhancement to and expansion of our capital assets.
- To simply maintain the assets the City currently owns, we estimate needing to invest approximately $211M over the next 10 years
- We estimate the existing revenue streams for capital investments over the next 10 years to be ~$150 million, including the current yearly bonding for $2M Thus, under our current assumptions, we are preliminarily projecting an additional need of approximately $60 million over the next ten years. Over the months ahead, we anticipate working with City Council Committees

and City Commissions to confirm the assumptions underlying these expense and revenue assumptions.

Critical Questions to be Reviewed:

- All parties are encouraged to analyze ways to creatively respond to the needs and to do so by thinking long-term.
- Would it make sense to refurbish or build a new building to consolidate City departments?
- Can different City departments coordinate and consolidate our building needs?
- Can a centralized fleet maintenance system reduce the current or future number of City-owned vehicles by having a better vehicle-sharing system?
- Can we avoid the past practice of borrowing money for limited life vehicles, and of yearly bond payment for vehicles no longer in service?
- Can capital growth and the expenditures associated be proven to be long-term revenue generators and therefore an investment in the City's long-term financial health and therefore justify the cost?
- Does creating and funding reserve accounts to build up money to pay cash for assets, rather than borrowing, make financial sense?
- Can large tax hikes be avoided by shifting projects from one year to another so as to level out the funding need year to year?
- Can we divest from any underutilized and expensive facilities?

These and other questions should be the basis of the review on this capital planning tool. What should not be a question is whether the City needs to address its long-term capital needs in a comprehensive way and then plan and act on these needs.

I would call your attention to a few items:

- In FY 15 we hired EMG to conduct an assessment of all City-owned buildings. All of the critical life-safety issues as identified by EMG were addressed in this FY.
- For Fiscal Years 16 and 17 we believe our primary responsibility is to address building and infrastructure needs both EMG and the Administration believe hinders functionality.
- FY 17 & FY 18 addresses our built-up vehicle needs. This allows time to assess ways to cost-effectively address our vehicle needs.
- The Plan proposes to continue the enhanced FY15 funding for sidewalk reinvestment into FY16 and then sharply increasing funding in FY 17 to attain a level of funding that can sustainably maintain our street, sidewalk and curb infrastructure.
- In the Parks section, starting in FY 16 with even heavier emphasis continuing in FY 17 and beyond, we address the bike path rehabilitation needs.
- Beyond making Memorial Auditorium usable for its current limited functions, significant refurbishing and retrofitting is likely needed to increase the Auditorium functionality. In FY 17, in the Expansion section of the tool we show the anticipated costs needed for major renovation. This conceptual projection is included for discussion purposes. The City is not pursuing such a renovation at this time.
- In the "New Operational Expense" section we have added necessary costs required if a decision is made to move ahead with all of the projects in FY 16 and beyond. Modification to projects and/or their time line could impact the need for these operational expenses.

To best use this Tool:

- Implement discussions as to what projects should be moved forward, in what time frame, and at what cost. Included are non-City revenues to help pay for projects if we have actual commitments.
- Be fiscally prudent by preliminarily approving future work on large capital assets conditional on getting commitments of non-City revenues, and to define that amount and commitment time frame
- Initiate discussions for the purpose of long-term planning.

Next Steps:

- After an overview of the plan at the April 13, 2015 City Council work session, the 10-year Capital Plan be referred to the Board of Finance for a more thorough review.
- A collaborative process initiated between the Administration, the Board of Finance, and the City Council Committees and City Commissions of jurisdiction focused on the Administration's submission of, and the City Council approval of a feasible FY 16 capital budget
- With the FY 16 budget completed, discussions and decisions with the BoF and jurisdictional Committees and Commissions relating to FY 17 and beyond will enable planning out the steps, including budgetary, to implement the approved projects

In summary:

- The City does not have a long-range, sustainable capital plan
- Our current projections indicate that existing funding will only cover approximately 2/3rds of the cost of just maintaining what we currently own, leaving a projected ~$60,000,000 shortfall over the next ten years under our preliminary assumptions
- The chronic underfunding has many impacts, including:
  - equipment prone to failure sometimes before its expected lifespan
  - more expensive repairs
  - significant resources spent reacting to problems
- To be able to sustainably maintain our assets, we must pursue some mix of the following options:
  - Reduce our assets
  - Secure additional capital funding
  - Develop more efficient systems to maintain our asets
  - Add additional assets only once we have a capital funding plan in place
- Possible solutions to funding the capital shortfall
  - Aggressively pursue energy efficiency projects and other cost saving measures and reinvest savings in capital assets
  - Add to budget line items in operating budgets
  - Consider alternative capital financing sources other than property taxes
  - Finance long-term capital investments in part with additional revenue anticipated when the Waterfront TIF expires in 2024
  - Short-term and long-term potential borrowing
  - Create one fleet department– improving efficiencies and requiring less overall vehicles
  - Leddy Park Renovation/expansion– add a Parks facility at Leddy allowing some streets vehicles to be based in north end of City saving time and tavel on vehicles, moving Parks folks to Leddy and making more space available at 645 Pine Street

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Burlington

Planning Commission

Long Range Planning Committee

<u>Meeting Notes</u>

Thursday, May 21, 2015 @ noon
Planning & Zoning Office, Ground Floor, City Hall

<u>Members</u>: J. Wallace-Brodeur, H. Roen, E. Lee

<u>Staff</u>: D. White, M. Keenan

1. Agenda

2. FY16 Capital Improvement Plan

The Committee will discuss the proposed 1. FY16 Capital Improvement Plan and develop comments for the Commission to forward to the Board of Finance and City Council.

DW – Provided a brief overview of history and process. Role of Commission is really to focus on big-picture and how capital investments impact (positively or negatively) the ability of the City to develop accordin to our plans.

JWB – Questioned the extent to which capacity issues (particularly in the Downtown area) inhibit our ability to support and encourage new development where we want it most.

MK – A major commitment being made by the Administration to address long un-supported capital needs, and additional monies were ID'ed for the Council this week. Still a $1.3m shortfall being discussed how to address. As one example DPW is proposing an increase in water rates to help address shortfall in needs to make improvements to old and aging infrastructure.

HR – Also need to consider how the City provides service to its citizens – things like a one-stop-shop for permitting.

MK – A permitting study is being proposed for the GF which can lay the groundwork for that type of project. It will become part of the CIP once it gives specific direction for needed capital improvements

HR - Questioned about how Conservation Fund fits and potential purchase of land such as BC?

DW – The Conservation Fund is a dedicated fund. If there are specific capital needs (like a land acquisition) that are ready to be implemented, they will appear in the CIP. But conversations like those around the Burlington College property are still ongoing with no specific role for City funding identified so it doesn't show up now.

MK – Biggest question facing the Council is: is it more important to approve a level budget now and consider changes after 6 months (Scenario #2), or approve all of the projects with the identified dedicated funding for them and if the funding comes to pass then they will get done (Scenario #1).

JWB – Seems much better to clearly include these prioritized needs with anticipated funding sources now, and if they can't get done then they get shifted into the furture. Otherwise should the additional monies become available they could easily get allocated to other projects.

JWB - Will need to highlight key areas for future conversation about long term needs related to future growth and development. Things like Water/Wastewater/Stormwater, parking garages, etc.

EL – What about the future of Memorial?

MK – City will need a plan for Memorial by sp '16 so that will be a conversation over the coming months to decide what we do with the building.

DW – Key take-aways to be communicated to the Council:

- Articulate very strong support for the effort to systematically and thoughtfully begin to address the long-term capital needs of the City and its infrastructure. It is very long overdue and absolutely critical to meeting any of our land use and development plans and objectives anywhere in the city.
- Support the recommendation of the CIP Manager to approve a phased but fully-funded capital plan, including those currently un-funded prioritized needs with potential funding so they are ready to go should the funding come available.
- Looking forward to getting a better understanding over the course of the next year of more specific long term needs and priorities related to supporting future growth and development, and being able to craft a new Capital Facilities and Services Plan to be part of the Municipal Development Plan and used as a basis for calculating revised impact fees.

3. **Adjourn** – 1:00pm