



Airport Commission

Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport

PLEASE NOTE:

This meeting is will be held on zoom and in-person in the Wright Room at the Airport. Zoom Info:
Join from a PC, Mac, iPad, iPhone or Android device:

Please click this URL to join. <https://zoom.us/j/95941583622?pwd=jspMUXkiTTeF3LGU9JkR8vhdYXocQq.1>

1. Call to Order

Subject	1.1. Call to Order
Meeting	December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category	1. Call to Order
Department	
Type	

Subject	1.2. Acknowledgement of Remote Commissioners
Meeting	December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category	1. Call to Order
Department	
Type	

2. Agenda

2.1. Motion to amend/adopt agenda

3. Public Forum

Subject	3.1. PUBLIC FORUM - Verbal Comments
Meeting	December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category	3. Public Forum
Department	
Type	

4. Consent Agenda

Subject	4.1. Approval of Minutes
Meeting	December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category	4. Consent Agenda
Department	
Type	
Recommended Action	

5. Airport Operations Quarterly Update

Subject	5.1. Airport Operations Quarterly Update, D. Carman
Meeting	December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category	5. Airport Operations Quarterly Update
Department	Burlington International Airport
Type	
Recommended Action	

6. Construction Update

Subject	6.1. Construction Update, L. Lackey
Meeting	December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category	6. Construction Update
Department	Burlington International Airport
Type	

7. Residential Sound Insulation Program Update

Subject	7.1. Residential Sound Insulation Program Update, L. Lackey
Meeting	December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category	7. Residential Sound Insulation Program Update
Department	Burlington International Airport
Type	

8. Financial Update

Subject	8.1. Financial Update, M. Friedman
Meeting	December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport

Category 8. Financial Update
Department Burlington International Airport
Type

9. Director's Report

Subject 9.1. Director's Report
Meeting December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category 9. Director's Report
Department
Type

10. Commissioner Items

Subject 10.1. Immigration and Customs Enforcement Conversation
Meeting December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category 10. Commissioner Items
Department
Type

11. Follow-up Items

12. Adjournment

Subject 12.1. Motion to adjourn
Meeting December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport
Category 12. Adjournment
Department Council and Board
Type
Recommended Action

13. Informational and Non-Discrimination Statements

Subject 13.1. This agenda is available in alternative formats upon request. For more information on access, call Lori Olberg, Licensing, Voting and Records Coordinator (802-865-7136)(TTY 802-865-7142). Persons with disabilities who require assistance or special arrangements to participate are encouraged to contact 802-865-7000 (voice) or 802-865-7142 (TTY) at least 72 hours in advance so that proper arrangements can be made. This meeting will also air on Town Meeting TV the Wednesday after the meeting, starting at 8:00 pm and repeating at 1:00 am and 7:00 am the following day. The City of Burlington will not tolerate unlawful harassment or discrimination on the basis of political or religious affiliation, race, color, national origin, place of birth, ancestry, age, sex, sexual orientation, gender identity, marital status, veteran status, disability, HIV positive status, crime victim status or genetic information.

Meeting December 3, 2025 - Airport Commission Meeting - Wednesday, December 3, 2025, 4:00 PM, Zoom/Wright Room at the Airport

Category 13. Informational and Non-Discrimination Statements

Department Council and Board

Type

PATRICK LEAHY BURLINGTON INTERNATIONAL AIRPORT

AIRPORT COMMISSION

MINUTES OF MEETING

November 5, 2025

Location: The Wright Room

1200 Airport Drive,

South Burlington, VT 05403

[Hybrid meeting]

MEMBERS PRESENT:

Tim George

Andrew Savage

Robin Guillian

Chip Mason

Helen Riehle

Jeff Schulman

Connor Daley

MEMBERS ABSENT:

None

BTV STAFF PRESENT:

Nicolas Longo, Director of Aviation

Larry Lackey, Director of Engineering & Environmental Compliance

Marie Friedman, Director of Finance

Jeff Bartley, Director of Innovation & Marketing

Jesse Sprague, Executive Assistant

David Carman, Deputy Director of Aviation Operations

Madison Reagan, Environmental Compliance and Project Manager

Romeo von Hermann, Customer Experience Manager

OTHERS PRESENT:

CCTV

1.0 Call to Order

Airport Commission Chair, Tim George, called the meeting to order at 4:03 PM. Individuals attending the meeting remotely identified themselves (Andrew Savage, Chip Mason, Jeff Schulman, Connor Daley, Robin Guillian)

2.0 Agenda

Approve/Adopt Agenda

MOTION by Helen Riehle, SECOND by Robin Guillian, to approve the agenda as presented.

VOTING: unanimous (7-0) motion carried.

3.0 Public Forum

3.1 The following members of the public made public comment, in the below order, regarding the respective topics:

- 3.1.1 Leif Taranta – ICE operations at the airport
- 3.1.2 Gene Bergman – ICE operations at the airport
- 3.1.3 Sherry Wormser – ICE operations at the airport
- 3.1.4 Rachel Siegel – ICE operations at the airport, City Council resolution

4.0 Consent agenda:

4.1 Approval of Minutes from the Airport Commission Meeting on October 1, 2025 and October 15, 2025

MOTION by Helen Riehle SECOND by Robin Guillian to approve the items in the consent agenda as presented in the agenda packet.

VOTING: unanimous (7-0) motion carried.

5.0 Construction Update, L. Lackey

In addition to the written construction update provided to the Airport Commission, Director Lackey highlighted the following updates:

- 5.1 Item 4 is moving from design to permitting and construction with a grant application in next year
- 5.2 The SRE building will be going out to bid in the next 1-2 weeks
- 5.3 The new Burlington Tech Center opened to students last week
- 5.4 Beta Technologies is working to permit a childcare center and new hangar
- 5.5 Leahy BTV has submitted its first FAA forms regarding the glycol system upgrade
- 5.6 Leahy BTV is working with the FAA on how to fund the CIP over the next few years
- 5.7 The proposed project worksheet that the FAA requires was submitted at the end of October for the grant to complete the 2nd floor renovation and HVAC system.
- 5.8 The grant for runway 15/33 will have a close out document soon
- 5.9 Contracts with Pike Industries are being finalized for the Taxiway C-G rehabilitation

6.0 Noise Data

6.1 Noise Data, L. Lackey

In addition to the written construction update provided to the Airport Commission, Director Lackey highlighted the following:

- 6.1.1 Phase 1 was submitted to the FAA for closeout
- 6.1.2 Phase 2 is the next phase to close out
- 6.1.3 Phase 3 homes have been finished and the acoustical completed
- 6.1.4 Phase 4 homes are under construction
- 6.1.5 Phase 5
- 6.1.6 With the lapse in government funding, the OLDCC is not able to communicate on programs until their staff returns to office

7.0 Financial Update, M. Friedman

In addition to the written presentation, Director Friedman reported:

- 7.1 Revenues are similar to last year's revenues
- 7.2 Breeze Airways will start paying landing fees and terminal fees, which are waived in their first two years at Leahy BTV.
- 7.3 The Airport had its annual audit this week
- 7.4 Garage rates rose in July '25 from \$12-14, and it the hardware and software system for Flash Parking will be installed next week.
- 7.5 The Airport has paid off the T2 equipment; the Flash equipment payment model is similar to a subscription. The new system comes with new features, including digital pay.

8.0 Director's Update

In addition to the written presentation, Director Longo reported:

- 8.1 The first of four new jet bridges has been delivered. These jet bridges will accommodate large and small aircraft.
- 8.2 Director Longo presented on the aircraft at the invitation of Education and Enrichment for Everyone (EEE). The group invites a speaker to present every Friday in South Burlington
- 8.3 Airport staff attended the Airport Councils international North America and World groups met in Toronto for their Annual Conference and Exhibition
- 8.4 The Burlington Technical Center reopened to students with the new renovations.
- 8.5 The Blue Lightning Initiative trainings will be required for any employee at the airport with a badge
- 8.6 TSA employees at Leahy BTV have been coming to work amidst the government shutdown
- 8.7 Leahy BTV is partnering with Aunt Flow to provide free menstrual products in the female and family restrooms.
- 8.8 Fewer aircraft are landing at Leahy BTV, but the planes that do land are carrying more passengers because they are larger planes.
- 8.9 October 5-22, there were over 3,000 people through the TSA checkpoint, marking a new record since 2008.
- 8.10 There will be a ribbon cutting for the pedestrian/bike path on November 19 at 9:30am.
- 8.11 Projected passengers are calculated from the scheduled seats that are reported to the Department of Transportation. The slide reporting 'Projected Passengers' presents 80% of the scheduled seats as a projection of how many seats that come to Burlington will be filled.
- 8.12 In response to a resolution draft presented to the Airport Commission by Rachel Siegel, Commissioner Chair Tim George stated that he does not have a response to the resolution at this time.

9.0 Commissioner Items

- 9.1 No Commissioner items

10.0 Follow Up Items

- 10.1 Patrolling of cell phone lot
 - 10.1.1 Director Longo reported that the airport is offering free parking, meaning that individuals who would normally access the cell phone lot can now pull into the garage while they wait.

11.0 Adjournment

MOTION by Helen Riehle, SECOND by Chip Mason to adjourn the meeting.

VOTING: unanimous (7-0) motion carried. The meeting was adjourned at 5:11 PM.

DRAFT



**PATRICK LEAHY
BURLINGTON
INTERNATIONAL AIRPORT**

**Airport Operations and Airfield
Maintenance Update**

December 3, 2025

David E. Carman

Deputy Director of Aviation - Operations



























Some Items That Ops is Involved With and Respond to:



Some Items That Ops is Involved With and Respond to:



Ops Performs Runway Inspections Before and After Heavy Aircraft Arrivals and Departures



Airport Operations and Airfield Maintenance Update

The Role of Operations in Construction

Managing airfield construction projects:

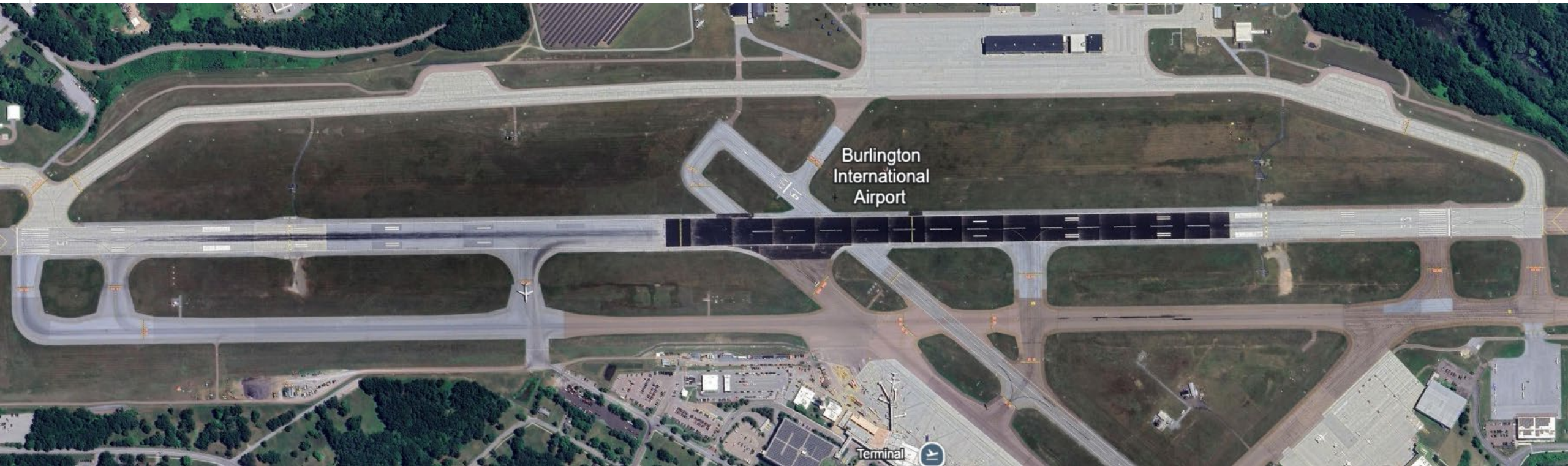
Participating with planning, and continuous monitoring and ensuring all rules and plans are followed:

- Coordinating with Local ATC, Boston Center.
- Coordinating with Airlines.
- Issue NOTAMs.
- Close and Open Paved Surfaces.
- Inspect Surfaces Prior to Reopening.
- Overall safety and overseeing the Construction Safety Plans.













Airport Electrical: Runway 15/33 Cable Replacement



Airport Operations and Airfield Maintenance Update

- **Over the Last Several Months**
- **Current and Short-Term Reportable Items**
- **Long-Term Items**

Airport Operations and Airfield Maintenance Update

Done Every Shift: Airfield Inspections



Airfield Daily Inspection Report

Inspected By: Jack ZuWallack

Entry#: 1567390115

Date: 2025-Nov-20 Day: Thursday

Time: 07:59

Inspected During: Day

Reason of Inspection (for Special only):

Remarks:

Paved Areas	Status	Work Order #	NOTAMs
<ul style="list-style-type: none"> • Lips < 3" • Holes 5/3/45 • FOD • Cracks • Scaling • Spalling • Bumps • Low spots • Debris 	Unsatisfactory	2020 - 2582-Heaving across TWY C 2024 - 6241-Multiple spots of spalling pavement on the shoulder of 1/19 on the intersection of 19 and 15. 2024 - 6531-Spalling on TWY G/C intersection about 15' from the edge line. 2024 - 5942-Spalling on marking in between RWY 19 and TWY A on RWY 15. Size has increased as of 4/28/24, view daytime photos 2023 - 5660-Ponding on RWY 01/19 east of edge line adjacent TWY B. 2025 - 7217-Spalling on Juliet, almost on Golf 2025 - 7310-Spalling on Charlie between Golf and 15, north side next the the edge line	

Airport Operations and Airfield Maintenance Update

Veoci Dashboard: Accessed for many things including airfield inspection reports, logging daily items on shifts, issuing workorders, and incident reports.

The screenshot displays the Veoci Operations Dashboard with the following sections:

- Members:** New, Actions, View
- Create New Entries:** Operations Daily Log, Daily Airfield Inspection Report, Work Order, On Call, Wildlife Observation, Field Condition, SD 1542-06-01H Compliance Log, Create South Checkpoint Maintenance Roster Entry, Add Someone to the Stoplist, Ground Vehicle Violation, Aircraft Fueling Vehicle Inspection
- Links to Ops Sections:** Operations Main Dashboard, Operations Log/Message Board, Current Stop List, Today's Temp Badge Holders, Field Condition Records, Wildlife Section, Security Dashboard, Fueling Section, Maintenance Main Dashboard, View Ground Vehicle Violation Log, View Daily Airfield Inspection Report
- Operations Tasks (223):** Open Part 139 Work Orders (24), Airfield Work Order for Comple... (24), Initiate Work Order (1), Inspect and Finalize (3), Review & Assignment (1), Total (29)
- Long Term Projects (7):** 2023 AIP Construction Projects (2023 AIP Construction Projects), Create Construction Daily Safety Inspection check list, Create Daily Project Report, Create AIP Project Time Tracking Entry
- Work Order Pending Inspection (3):** Snow Crew Call Ins_Prior to Feb 12, 2024, View All Notifications Results_Prior to Feb 12, 2024
- Notification Results (8 Entries):** Filters, Edit, Tools. Table with columns: Recipient, Response Date, Response Mode.

Recipient	Response Date	Response Mode
Unknown (5)	Select All / None	
Josh Fenton	2024-Feb-02 03:00	None
Stacy Leveille	2024-Feb-02 03:00	None

Airport Operations and Airfield Maintenance Update

Over the Last Several Months

- FAA Inspection in June.
- Equipment Procurement (received four pieces of equipment since June).
- Project NexT Security (Access Control and Cameras).
- Burlington Tech Center Security Coordination.
- 100 percent badge audit started. Makes sure the accuracy of all 1800 SIDA badges.
- Alia storage hangar Airport Security amendment has been approved to build a construction security fence.
- Airline De-Ice Coordination Meeting October.
- Kestral Coffee in Airport Security Program.
- 5K Run in September.
- Two New Ops Specialists hired due to an internal promotion and vacancy.
- Blue Lightning Initiative live for new SIDA Badgeholders and SIDA badge renewals. Human Trafficking awareness.

Airport Operations and Airfield Maintenance Update

Over the Last Several Months Continued

- New Badging System

The screenshot shows a web application interface for airport operations. At the top left is the 'AIR BADGE' logo. Next to it is a search bar with a magnifying glass icon and the text 'SEARCH'. On the right side of the top navigation bar, there are several menu items: 'Home', 'Badges', 'People', 'Appointments', 'Audit' (with a red notification bubble containing the number '1'), 'Action Items' (with a red notification bubble containing the number '4'), 'Support' (with a blue notification bubble containing the number '6'), and a user profile dropdown for 'DAVID (as ASC for BTV Airport)'. Below the navigation bar, a large grey banner displays 'Welcome, DAVID CARMAN'. Underneath this banner is a section titled 'YOUR SUMMARY' with a calendar icon. Below the summary section is a message: 'You're all caught up! Nothing needs your attention at this time'. At the bottom of the dashboard, there is a vertical list of menu items, each with an icon and a dropdown arrow: 'My Appointments', 'My Badge', 'My Badge Application', 'My Forms & Media', and 'My Training Assignments'.

Airport Operations and Airfield Maintenance Update

Over the Last Several Months Continued

TSA involvement and adhering to TSA Regulations:

FIDO X4 Premium Handheld Explosives Trace Detector required for screening employees. Unit was received and training completed November 19th.

EXPLOSIVES DETECTOR



FLIR FIDO® X4

Ops/Airfield Maintenance Managers



Stacy Leveille, C.M., Operations Manager



Andrew Geppner, Airfield Manager

Airport Operations and Airfield Maintenance Update

Patrick Leahy Burlington International Airport

FY 25 Part 139 Inspection Outbrief

Presented to: BTV Management

By: Andre Garcia & Tim D'Agostino,
Airport Certification Safety Inspector(s)

Date: June 18, 2025



**Federal Aviation
Administration**

Airport Operations and Airfield Maintenance Update

BTV Overall

- Professional, dedicated and knowledgeable staff who care.
- Resources, personnel, and processes in place to meet regulations.
- Great relationship with FBO and great fueling inspections/records/processes.
- Ongoing construction projects require significant coordination between ATCT/Airport/Contractor. Good job communicating closure information.
- Coordinate activities between departments internally...communicate activities externally through a common single channel.



Airport Operations and Airfield Maintenance Update

BTV DOD ARFF / AEP

- **DOD ARFF records “provided” in accordance with Cert-Alert 12-05.**
- **Ensure coordination with DOD ARFF for training records.**
- **Focused AEP WRP tabletop still pending... Schedule ASAP.**



Airport Operations and Airfield Maintenance Update

Wildlife

Annual Review Conducted – June 12th, 2025

1 Triggering Event in FY25 – 11/14/24 CRJ 900 (multiple snow buntings)

- Great relationship between USDA/Airport for wildlife management. Jake embedded into the processes and directly involved.
- Jake has access to VEOCI and is getting alerts. Use the data to focus mitigation activities.
- Annual review and conversations show proactive measures being taken for habitat modifications (robot mower/turf management) and installation of fence skirting on new fence sections.
- QWB providing active harassment and/or lethal take frequently on airfield when necessary.
- Mammal issues minimal and mainly migratory birds and waterfowl.
- Minimal wildlife activity observed during airfield inspections.
- Non-air-carrier strikes do not trigger WHMP review but it is recommended to do something to show what action airport has taken.
- **Permits current but should be submitted with upcoming ACM revision.**
- **During next WHMP review update mitigation measures listed in plan if any additional actions have been completed.**

Wildlife Hazard Management Plan Annual Review

Airport: **Patrick Leahy Burlington Int'l Airport** Airport ID: **KBTW**

Date of the review: **6-12-25**

On this date, the airport conducted the annual review the Wildlife Hazard Management Plan, as per the requirements of 139.337(f) (6).

General Information/ Significant findings:

- **Name of review coordinator-** (Person facilitating discussions and writing plan updates; usually the Wildlife Coordinator, Wildlife Biologist, or Airport Manager) & **participating airport personnel and representatives of other organizations** (As listed in 139.337(f)(1); may include members of airport management, the wildlife coordinator, airport operations/ wildlife staff, wildlife Biologist who conducted Wildlife Hazard Assessment, members of the wildlife hazard working group*). Attach a sign-in sheet: _____
 - **Dave Carman – Deputy Director of Aviation-Operations**
 - **Stacy Levelle – Operations Manager**
 - **Jake Borgeson – Wildlife Biologist**
- **Summary of results of annual data analysis-** Example: ranking of highest priority species based on the analysis. (Per standardized continual monitoring procedures of 139.337(f)(6); data for analysis may include logs of wildlife strikes, wildlife observations and control measures, standardized wildlife monitoring surveys, and wildlife data from off-airport sites of concern.)
 - **Data from last week's training discussion** (all attendees were in training also.)
 - **Species strike priority list** (AMN6, RBQU, etc)
 - **Continued monitoring data discussion/ mapping.**
 - **Discussion of USDA's annual BTW CY24 report.**
- **Summary of progress and challenges in management of the most significant wildlife attractants and/or habitats on or near the airport -** (Review of habitat management priorities listed in 139.337(f)(2))
 - **Grass seeding:** seed stress, improper planning and seed spec. construction.
 - **Top soil?** Construction management referencing not continually using the existing topsoil.
 - **RC Mower –** Facilitating airfield habitat management measures: steep hills/grades and brush.
 - **Fence/line maintenance –** ongoing adoption of new fence lines, skirting, etc.
 - **New mowers –** facilitate grassland airfield management.
- **Summary of progress and challenges in direct wildlife hazard management** (i.e., dispersals, strike response) on the airfield - (Review of procedures to be followed during air carrier operations as listed in 139.337(f)(5))
 - **Tenant strike reporting**
 - **GA, Private, Academy.**



BIRD STRIKE

Tower: "American 2163, when you have time, just let me know if there's any damage to the aircraft."

Pilot: "I think we hit about four or five of them. Right now the engines are working. We got blood all over the windscreens so I'm pretty sure we do."

BIRD STRIKE FORCES PLANE THAT JUST TOOK OFF FROM LOGAN TO TURN BACK

RIGHT NOW



Airport Operations and Airfield Maintenance Update

Day Airfield Inspection

- **Confident communication and familiarity w/ airfield.**
 - Inspection routine good, multiple passes on surfaces recommended.
 - Good prep: checked ATIS, open WOs, traffic considerations, etc.
 - Ops familiar with standards and what to look for during inspection.
 - **Discrepancy conditions were identified during the inspection that should have been already identified through self-inspection program.**
- **Signage/Markings**
 - Good documentation on signage condition tracker in VEOCI this will assist in planning for replacement.
 - Consider same tracking concept for SPHPS/Thermoplastics. Some in better condition than others but start developing a plan.
 - **Taxiway Echo location sign panel faded needs replacement.**
 - **Non-standard marking layout conditions identified on airfield.**
 - **Marking quality control could be improved with closer coordination b/w ops/maintenance.**
- **Pavement/Safety Areas**
 - Good overall condition for pavement.
 - Safety areas being maintained and graded properly.
 - Good job with turf management.



Airport Operations and Airfield Maintenance Update

Night Airfield Inspection

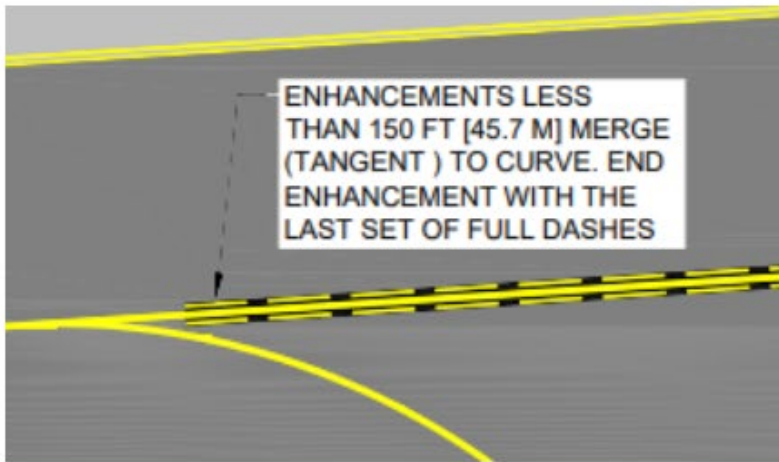
- **Markings/Signage/Lighting**
 - Multiple Mandatory Hold Position Signs unlit or inconsistent light output. High Priority Work Order.
 - NOTAMS required for any OOS mandatory signs.
 - Reflectivity poor on markings throughout airfield. Marking in progress and freshly marked areas look good.
 - Implement QC both on Mx side and Ops when painting. Monitor for overlap/streaking conditions, uneven bead distribution, overspray, nonstandard conditions.
 - Painting is an art and even artists make mistakes. Fix your mistakes as soon as possible so they don't stack up.
 - Remember to properly tie in marking in certain areas to meet standard (yellow touching white in locations where border is considered an enhancement to the marking).
- **Construction**
 - Overall good job managing contractor for nightly closure.
 - Ensure contractor paints entirety of impacted markings.
 - Safety over speed. Don't cut corners and maintain systematic process for nightly closures and coordinated approach for phased reopening.



Airport Operations and Airfield Maintenance Update

Markings

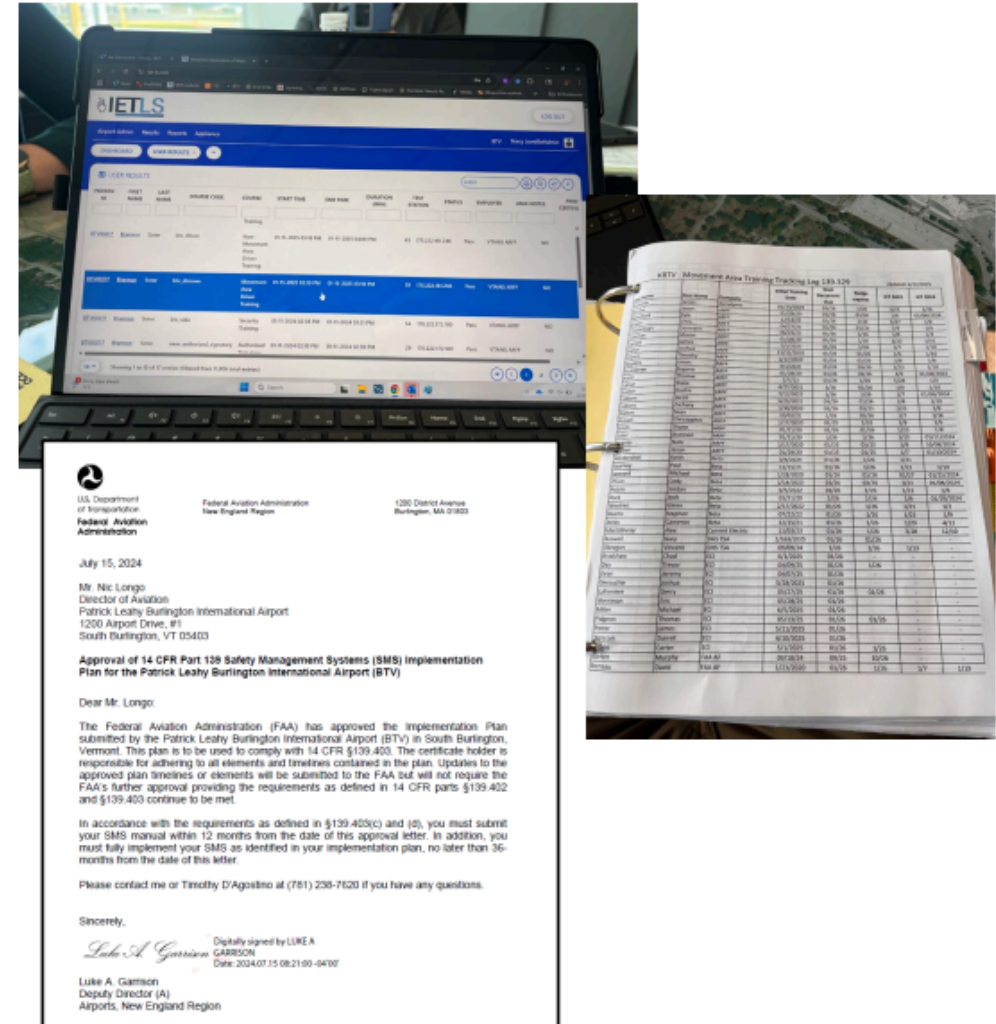
- **RWY {19_1} SPHPS Non-Std Character Spacing**
 - Character to character spacing should be consistent throughout SPHPS.
 - Spacing between 1 and dash is much greater than spacing between other characters.
- **Enhanced Taxiway Centerline**
 - Converging ETCL should terminate prior to point of convergence.
 - Additional dashes past point of convergence should be removed.



Airport Operations and Airfield Maintenance Update

Airport Records

- **Ops Training Records**
 - Good curriculum directly tied to specific 139 regulatory references.
 - Spread out throughout the year to cover certain topics when pertinent.
 - Captured in VEOCI for easy tracking.
 - **Refinements to compliance report would make it easier to audit & ensure training is being conducted every 12 CCM.**
- **Driver Training Records**
 - Directly tied to airport badge expiration which removes access to movement area concern for individuals out of compliance. Good BP.
 - Movement Area Access is limited to those with a legitimate need.
 - Transitioning all training to IET LS for consistency; including Ops/Mx.
 - All movement area drivers expire every January regardless of start date. Labor intensive during winter month but if it works for your operation let's not fix something that isn't broken.
- **ACM/SMS/WRP**
 - **ACM revisions being coordinated with FAA for name change submission forthcoming.**
 - **SMS Manual submission due in July 2025.**
 - **WRP Focused Tabletop Review needs to be scheduled ASAP.**



Airport Operations and Airfield Maintenance Update

Fueling Inspections

• Inspection Process



- Great job by Stephanie and Tom on inspection process.
- Inspector/FBO familiar with NFPA requirements.
- Inspection flowed with ease since they were aware of what's next and one step ahead of each other.

• Fuel Truck Inspections

Trucks in overall good condition, well maintained, properly spaced.

Enhancements/Improvements:

- FSII standard labeling should be added to trucks.
- AVGas Truck Driver Side EFSO Arrow. Pointed toward EFSO.
- No Smoking Placard in AVGas Truck Cab obstructed. Relocate.

• Fuel Farm Inspections

Good housekeeping overall and care/ownership shows.

Enhancements/Improvements:

- Relocate Fuel Truck from adjacent parking location. w/in 50ft.
- AvGas piping product type labels. Blue is Avgas but should state product type.
- AvGas tank placards starting to fade should be replaced.



Airport Operations and Airfield Maintenance Update

BTV FY 25 Discrepancies

- **14 CFR § 139.311 (d) – Markings/Signage Maintenance**

Correction Date: September 22, 2025

- Non-Standard SPHPS located on TWY A North / RWY 19 Approach.
- Non-Standard Enhanced Taxiway Centerline should terminate at TWY Charlie/Kilo Intersection.
- TWY Echo Location sign panel faded.
- Remove reflective tape on RWY Location Sign on RWY 15.

- **14 CFR § 139.327 (c)(1)– Self Inspection Program**

Correction Date: July 25, 2025

- Discrepancies between self inspection records and conditions in the field. Long standing workorders present in system with uncertainty if conditions still exist on the airfield.

Airport Operations and Airfield Maintenance Update

Over the Last Several Months Continued



Airport Operations and Airfield Maintenance Update



Airport Operations and Airfield Maintenance Update



Airport Operations and Airfield Maintenance Update: 5K Run

Patrick Leahy Burlington International Airport 5K Event

Safety and Security Event Plan

Summary of the Event

September 20, 2025 will bring a fun event to the Patrick Leahy Burlington International Airport. Leahy BTV has created a 5K course for attendees to experience a fun and different race course. This will bring opportunities and challenges, and the purpose of this document is to address both safety and security concerns pertaining to the event. The start of the race will be at 8:00 AM sharp and estimated the last runner will end by latest 10:00 AM. A majority of the event will take place outside the airport AOA, but the entirety of the event will happen on airport property.

Precautions will be made to ensure that 5k participants will be separated from aircraft and ground vehicles at all times via a line of SIDA-badged employees and barricades delineating the route for runners. This course was chosen for simplicity, reducing the number of staff needed to conduct the event, and to minimize the amount that the course is on the airfield and the amount of transiting other areas of the airport including the ramps and the Customs (restricted) Box near Heritage Aviation.

Briefing

A briefing will be done for all event volunteers and event participants prior to the event. A map will be given to badged employees and participants to illustrate the path of travel.

Escorts Along the Route

The event will take place on the route presented. There will be BTV staff assisting in escorting and ensuring no one crosses the boundary. There is a strict route that no runner may stray from the route of travel.

Tenant and ATC Coordination

All affected tenants will be made aware and briefed of the event, through pre-meetings and a morning briefing of all impacted parties.

Signage

Secured (weighted or tethered) signs with arrows will further guide runners on the closed portions of the movement areas.

Timeline for Event Support

6:45 AM – Staff arrives, begin set up for check-in (not on airfield)

7:15 AM – Check in starts for runners

7:15 AM – Airport staff to set up barricades and signage, with Airport Operations Inspection prior to event start

7:50 AM – Check in closes, runner briefing and runners begin to line up

8:00 AM – Race begins.

8:25 AM – First runners begin to come in

9:00 AM – Last of runners

10 AM – Race ends, barricade and signage removed, FOD inspection, NOTAM cancelled, ATCT updated, all gates secured, and runway reopens

Operations personnel will be stationed in the vicinity of race course for full view to intercept any stray runners.

Notices to Airmen (NOTAMs)

Appropriate NOTAMs for the event will coincide with any surface closures with ATC notification as well as updating the airport FCR. The only movement-area surfaces that will be impacted are Runway 1/19 South of Taxiway G, and Taxiway Lima.

IBTV XX/XXX BTV RWY 01/19 CLSD EXC TAX BWN TWY A AND TWY G

IBTV XX/XXX BTV TWY L CLSD

Foreign Object Debris (FOD)

FOD checks will be conducted during the event by designated airport personnel and an inspection will be made by Airport Operations before opening any surfaces. Refer to **Event Recovery** below.

Public Entry

Public Entry into the Event Area will be done via Airfield Gate 7 and then re-entering through Airfield Gate 9, with the course completion being through Airfield Gate 7.

This Gate will be manned at all times. Only individuals of the public who pre-registered, and wearing race bibs will be allowed into the event. All other persons allowed in the event will be associated with the assisting with the event.

Event OE/AAA Determination

The event will need a determination letter from the FAA divisions through the OE/AAA process. NRA cases 2025-ANE-1642-NRA thru 20025-ANE-1678-NRA. All safety and security considerations and recommendations made by both the FAA and will be abided by and adhered to.

Communications

Meetings prior to and on the day of the event will take place amongst all those involved with the event. Airport staff to notify tenant in writing prior to the event. Sample Tenant Letter is attached.

Adequate communication capabilities (using BTV's internal company frequency) will be provided to maintain a safe operation, to control, and advise participants. All participants will be advised to stay on the designated course.

Hand-held radios will be issued to the event managers and staff along the race line. A contact list will be distributed to volunteers, airport management, and event management prior to the event.

Pets

No pets will be allowed on the airport during the event.

Parking

All participant parking will be done via the airport parking garage and other surface lots. Participants will be brought to the event via a looping shuttle service.

Emergency Considerations

The Vermont National Guard ARFF will be advised of the event, as well as South Burlington Fire Department. In doing so, a means of ingress and egress will be determined to established a clear path for emergency personnel and vehicles to respond to any medical or fire emergencies at the event location. EMS will be on standby and is the responsibility of the City Parks and Recreation Department.

Event Recovery

After the event, airport personnel will commence breakdown and cleanup. After all participants have completed the course, staff will remove barricades. Airport Operations will inspect the area for FOD or other hazards, and upon a satisfactory inspection Airport Operations will reopen the closed portion and make appropriate notifications by notifying ATC, cancelling NOTAMS, and updating the FCR.

Event Completion

END OF SAFETY PLAN

Airport Operations and Airfield Maintenance Update: 5K Run



btv.aero

August 8, 2025

All-Affected-Tenants,
Patrick-Leahy-Burlington-International-Airport.

RE:-5K-Run-in-the-AOA-at-BTV-on-Saturday, September 20, 2025

Dear-Affected-Tenants,

On-September-20, 2025, the-Airport-will-be-hosting-a-5K-Event-on-the-airport-with-some-of-the-airfield-being-affected.-This-is-an-airport-sponsored-community-engagement-collaborate-event.

The-times-are-tentatively-from-7:00am-and-10:00am

Runway-1/19-will-be-closed-South-of-Taxiway-G.-Rwy-1/19-will-be-available-for-taxi-between-Twy-A-and-Twy-G.-Taxiway-L-will-also-be-closed.-Also, the-race-will-be-using-the-ramp-and-perimeter-Road-between-Airfield-Gate-7-and-Gate-9.

The-race-course-will-impact-aircraft-access-for-the-T-hangars.-For-anyone-needing-to-taxi-tp/from-this-area, please-coordinate-with-Heritage-Aviation-who-will-help-with-towing-aircraft-to-an-unaffected-alternative-ramp.

Thank-you,

David-E.-Carman
Patrick-Leahy-Burlington-International-Airport
Deputy-Director-of-Aviation—Operations
dcarman@btv.aero

Airport Operations and Airfield Maintenance Update: 5K Run

A Point with sketch has been uploaded to OEAAAE: 2025-ANE-1642 thru 1678-NRA



Airport Operations and Airfield Maintenance Update: 5K Run



O'Donoghue, Tracey A (FAA)

☺ ↩ Reply ↩ Reply all → Forward | 📎 🔗 | ☰

To: David E. Carman

Fri 9/19/2025

Cc: Garrison, Luke (FAA) <Luke.Garrison@faa.gov>; Seltsam, Julie A (FAA) <julie.a.seltsam@faa.gov>

📌 You replied on Fri 9/19/2025 10:53 AM

View co



BTV 5K Safety Plan Approval... 260 KB

[WARNING]: This email was sent from someone outside of the City of Burlington.

Good morning Dave,

Please find attached the safety plan approval for your upcoming 5k run. Please let me know if you have any questions.

Regards,

Tracey O'Donoghue

Airspace Specialist

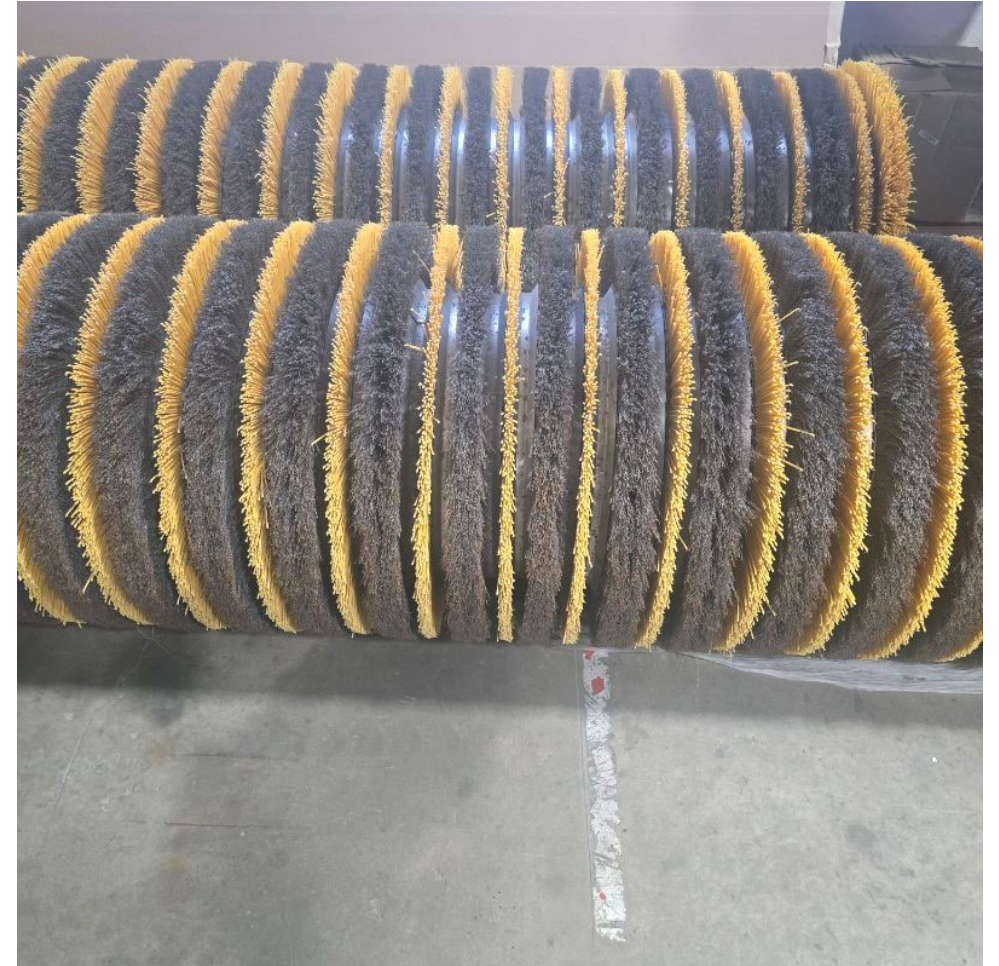
781-238-7621

Airport Operations and Airfield Maintenance Update: 5K Run



Airport Operations and Airfield Maintenance Update

Winter Preparation



Airport Operations and Airfield Maintenance Update

Winter Preparation



Airport Operations and Airfield Maintenance Update

Winter Preparation



Airport Operations and Airfield Maintenance Update

Winter Preparation



2025-2026 Pre-Snow Season Meeting & Discussion with Airlines and Tenants

Took Place on October 15

- An understanding of the airport snow and ice control plan, in order to maximize tenant/airport efficiency and effectiveness and to minimize airline and GA operational impacts.
- An understanding of Leahy BTV priority surfaces.
- Effective communication between the airport and tenants, including NOTAMs and Field Condition Reports.
- An understanding of when snow removal begins and ends.
- An explanation of tenant snow removal and how it relates to the airport SICP.
- Guidance on approved snow pile locations.
- What the airport uses for methods of mitigating ice events.
- Direction on approved de-icing chemicals.
- An understanding of who to contact, and when such as when to notify airport operations.
- Encourage feedback to help us understand operational and maintenance needs.

Objective

An Explanation and Understanding of the Snow and Ice Control Plan

BTV Airport averages between 90K and 100K annual aircraft operations.

As per AC 5220-20, we must be able to clear 1 inch of falling snow weighing up to 25 lbs /ft³ (cubed). For reference, wet snow is around 21 lbs /ft³ from priority 1 areas within a half hour.



U.S. Department of Transportation
Federal Aviation Administration

Advisory Circular

Subject: Airport Snow and Ice Control Equipment **Date:** 9/24/2014 **AC No:** 150/5220-20A
Initiated by: AAS-100 **Change:**

- Purpose.** This advisory circular (AC) provides guidance to assist airport operators in the procurement of snow and ice control equipment for airport use.
- Cancellation.** This AC cancels AC 150/5220-20, dated 6/30/1992.
- Vehicle movement coordination.** At certificated airports, vehicle operations in the movement and non-movement areas must be conducted in accordance with Title 14 Code of

Table 1-1. Clearance Times for Commercial Service Airports

<i>Annual Airplane Operations (includes cargo operations)</i>	<i>Clearance Time¹ (hour)</i>
<i>40,000 or more</i>	<i>½</i>
<i>10,000 – but less than 40,000</i>	<i>1</i>
<i>6,000 – but less than 10,000</i>	<i>1½</i>
<i>Less than 6,000</i>	<i>2</i>
<i>General: Commercial Service Airport means a public-use airport that the U.S. Secretary of Transportation determines has at least 2,500 passenger boardings each year and that receives scheduled passenger airplane service [reference Title 49 United States Code, Section 47102(7)].</i>	
<i>Footnote 1: These airports should have sufficient equipment to clear 1 inch (2.54 cm) of falling snow weighing up to 25 lb/ft³ (400 kg/m³) from Priority 1 areas within the recommended clearance times.</i>	

Snow Removal

Snow and Ice Control Plan: Snow Removal Priorities (as per our FAA Approved SICP)

- Standard snow removal procedure for Runway 15/33 are to plow/sweep full length and width with both multi-function vehicles continuously.
- When/if the plow line gets too heavy for the multi-functions, rollover plows are deployed to cast the snow beyond the edge lights or to windrow the snow then deploy high speed rotary blowers to IMMEDIATELY remove the windrow.
- If a full width cannot be maintained, the center 100 feet will be the focus to allow for airline operation continuity.
- The maximum allowable snowbank heights are contained in the Airport Certification Manual and will be covered later in this powerpoint.

Snow Removal

We use an automated system to call snow crews in:

Operations

All Templates
 6 Templates

Filters New Tools

Filter Templates

NOTIFICATIONS NOTIFICATION TEMPLATES

	Name	Date Created	Phone	Email	SMS	Push Notifi...	Initiate	
	A Crew Snow Call In Now	2022-Jan-16 17:44:43						
	B Crew Snow Call In Now	2022-Jan-16 17:44:29						
	Landside Snow Call In	2022-Jan-16 17:44:47						
	Snow Call In A Crew Up Next	2022-Jan-16 18:26:28						
	Snow Call In B Crew Up Next	2022-Jan-17 10:31:57						
	test	2022-Jan-18 16:42:00						

Reported Snow Conditions

Burlington International Airport

Inspector: Stacy Leveille
 Inspection Type: Field Condition
 Inspection Time: 02-27-2022 21:35 EST / 02-28-2022 02:35 UTC

Aerodrome Remarks:

++Snow Removal in Progress++

Surface	Status	Percentage	Depth	Contaminant	Treatment
RWY 15/33	Open				
Remarks: BTV 02/763 BTV RWY 33 FICON 4/4/4 20 PCT COMPACTED SN AND 10 PCT 1/8IN DRY SN OBS AT 2202272316. 2202272316-2202282316					
RWY 01/19	Closed				
Remarks: BTV 02/687 BTV RWY 01/19 CLSD EXC TAX 2202261356-2203042359					

Surface	Status	Condition	Depth	Contaminant	Treatment	Braking Action
TWY A	Open	Covered	1/8"	Dry Snow	N/A	Poor
Remarks: BTV 02/689 BTV TWY A BTN RWY 15/33 AND APCH END RWY 19 CLSD 2202261357-2202272342. 2202272342-2202282342						
TWY B	Closed	N/A	N/A	N/A	N/A	N/A
Remarks: BTV 02/757 BTV TWY B CLSD 2202272225-2203042359						
TWY C	Open	Covered	1/8"	Dry Snow	N/A	Poor
Remarks: BTV 02/754 BTV TWY C FICON PATCHY ICE AND 1/8IN DRY SN BA POOR OBS AT 2202272212. 2202272212-2202282212						
TWY G	Open	Covered	1/8"	Dry Snow over Compacted Snow	N/A	Poor
Remarks: BTV 02/751 BTV TWY G FICON PATCHY ICE AND 1/8IN DRY SN BA POOR OBS AT 2202272203. 2202272203-2202282203						
TWY H	Open	Covered	1/8"	Dry Snow	N/A	Poor
Remarks: BTV 02/764 BTV TWY H FICON PATCHY ICE AND 1/8IN DRY SN BA POOR OBS AT 2202272322. 2202272322-2202282322						
TWY J	Open	Covered	1/8"	Dry Snow	N/A	Poor
Remarks: NOTAM 02/755 is cancelled. IBTV 02/767 BTV TWY J FICON PATCHY ICE AND 1/8IN DRY SN BA POOR OBS AT 2202280233. 2202280233-2203010233						
TWY L	Closed	N/A	N/A	N/A	N/A	N/A
Remarks: BTV 02/756 BTV TWY L CLSD 2202272223-2203042359						
TWY M	Seasonal	N/A	N/A	N/A	N/A	N/A
Remarks:						
Air Carrier Ramp	Open	Covered	1/8"	Dry Snow	N/A	Poor
Remarks: BTV 02/766 BTV APRON TERMINAL RAMP FICON PATCHY ICE AND 1/8IN DRY SN BA POOR OBS AT 2202280007. 2202280007-2203010007						

Objective

An Explanation and Understanding of the Snow and Ice Control Plan:

Field Condition Assessment and Reporting

- A RCAM Assessment System is used to determine Runway Condition Codes.
- Airport Operations is responsible for assessments of runways, taxiways and aprons during winter operations. Surface conditions are monitored on a regular continual basis before, during and after snow and ice removal operations.
- To assist in conducting assessments, BTV utilizes:
 - In-pavement sensors to monitor existing conditions and trends,
 - Use vehicles to physically monitor and ‘feel’ the surface conditions
 - PIREPS, primarily for braking action reports via ATC
 - Bowmonk AFM2 Airfield Friction Meter MkII for mu values
 - Snow equipment operator reports

Airport Operations and Airfield Maintenance Update

US_Burlington Internati... All regions Nov 18, 2025 11:27 PM 24h 72h 11:27 UTC-5 Alerts Use

Weather events 8

Show past events

- Cold surface 7/7
 - 4:30 PM 9:10 AM
- Frost 6/7
 - 9:10 PM 8:10 AM
- Ice 1/7
 - 8:30 AM 9:10 AM
- Cold surface 7/7
 - 5:00 PM 9:10 AM

BTV - Rwy 15-33 @ Twy B

Forecast initialized at Nov 18, 2025 11:10 PM Open graph in a new window Show all graphs

Overview

- Surface temperature
- Base temperature
- Ice layer thickness
- Air temperature
- Grip
- Dew point temperature
- Water layer thickness
- Snow layer thickness
- Ground temperature
- Snow on surface

Surface state

Ice Frost Slush Snow Treated and wet Wet Moist Not dry Dry

Temperature: 60 °F

Precipitation: 45 °F

Wind: 30 °F

Custom: 15 °F

12:00 AM Nov 18, 2025 9:00 AM 6:00 PM Nov 18, 2025 Now M 9:00 AM 6:00 PM Nov 20, 2025 9:00 AM 6:00 PM Nov 21, 2025

Data layers

- Air temperature
- Snow on surface
- Observed data points
- Road weather forecast points

Weather layers

- Radar
- Snow depth
- Wind
- Cloud cover
- Feels like temperature
- National hazards

Settings

STATION INFO PANELS

- Show
- List all parameters

Grip x Surface state x Surface temperature x

Winter mode

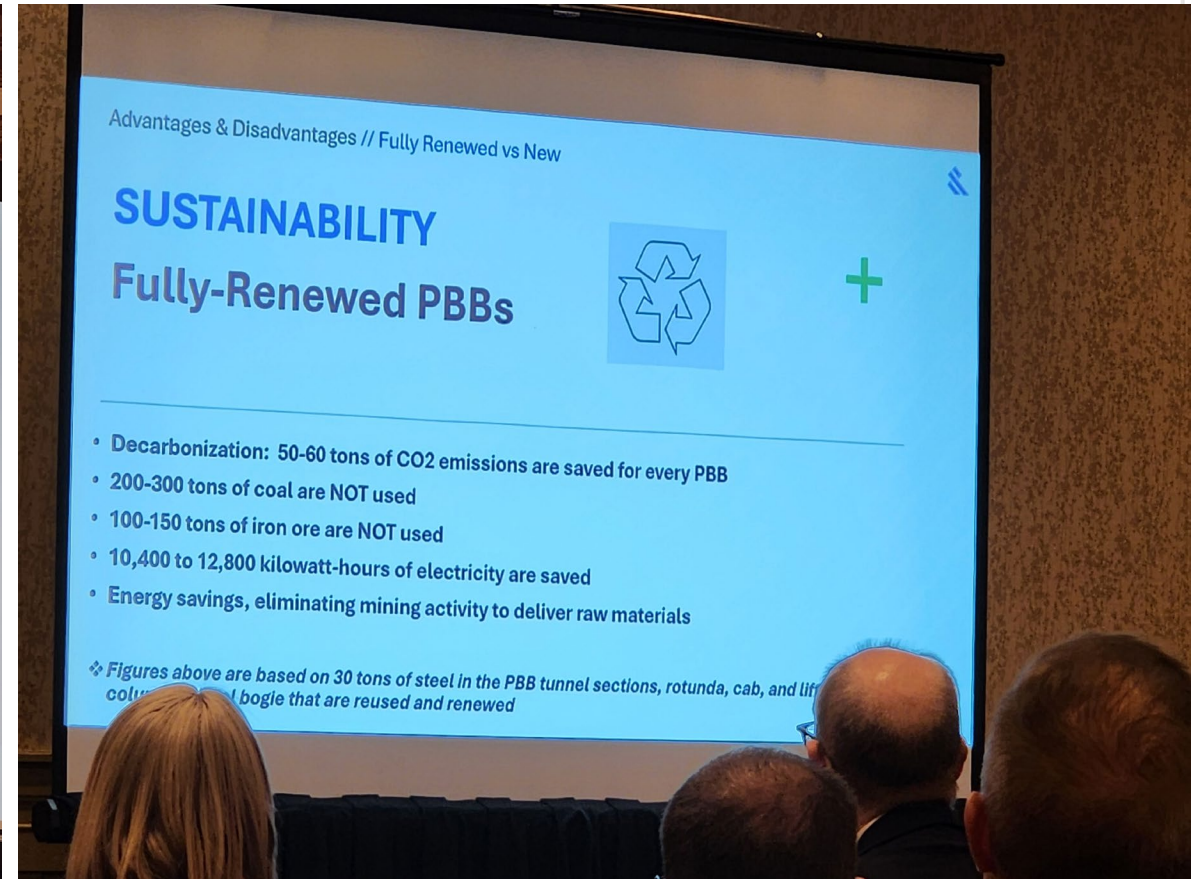
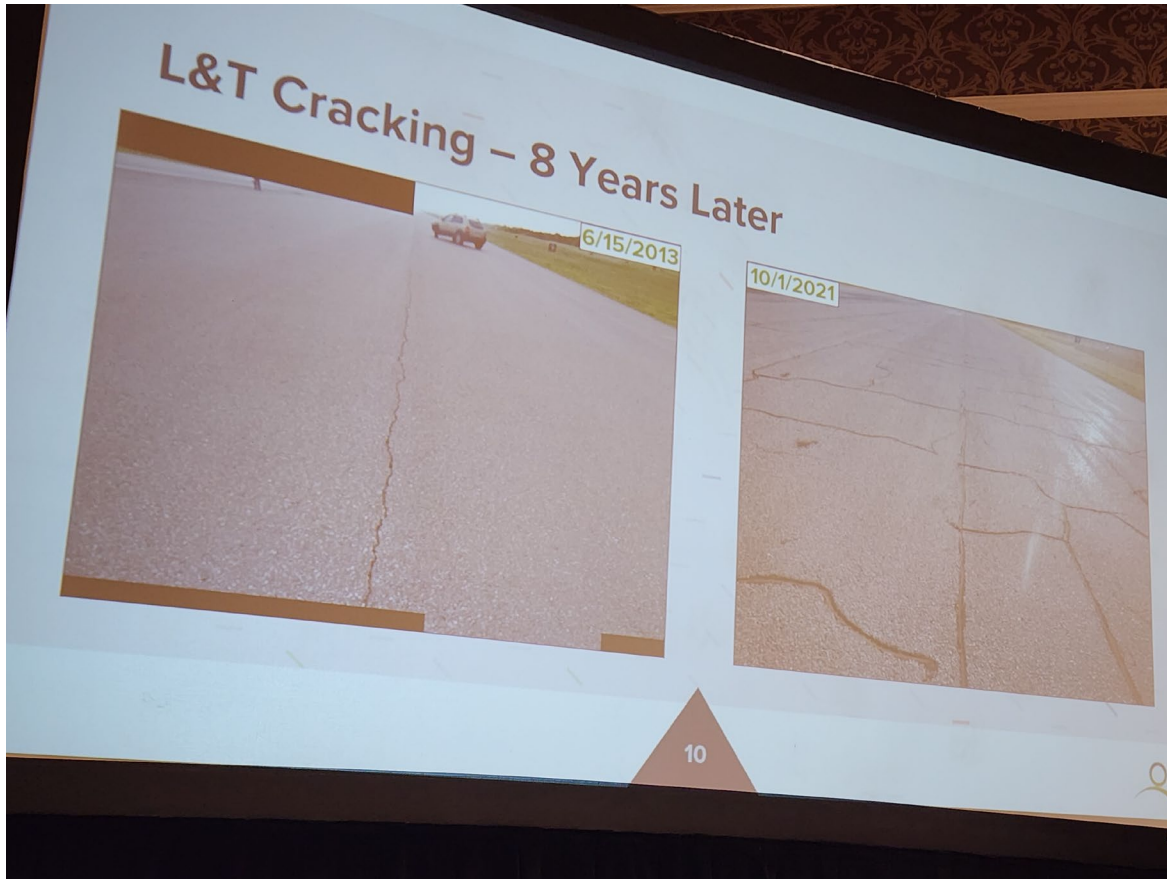
Conferences

Enhanced knowledge and collaboration with other airports, FAA, and industry contractors and consultants: **NEC/AAAE Airports Conference, Hershey Pennsylvania.**



Conferences

Enhanced knowledge and collaboration with other airports, FAA, and industry contractors and consultants: **NEC/AAAE Airports Conference, Hershey Pennsylvania.**



New England
Region Runway
Safety Summit

We are Airports without compromise SMS for Airports

AC 150/5200-37A Breakdown

- Chapter 1 – Background
- Chapter 2 – Getting started
- Chapter 3 – Safety Policy
- Chapter 4 – Safety Risk Management
- Chapter 5 – Safety Assurance
- Chapter 6 – Safety Promotion

Federal Aviation Administration

New England Region Runway Safety Summit



Airport Operations and Airfield Maintenance Update

Long-Term Items

SMS (FAA-mandated safety measures to prevent and reduce safety-related accidents).

The screenshot displays the 'Safety Administration Dashboard' for Burlington International Airport. The dashboard includes several key components:

- Links:**
 - Create Safety Report
 - Create Significant Events for Portal
 - Map: View All Safety Reports
- Open Safety Investigations:** An aerial map of the airport with a legend for various incident types:

Icon	Category
Red star	Accident
Red triangle	Hazard
Red circle with slash	Incident
Red star with slash	Infraction
Red shield	Near Miss
Red circle with X	Violation
Red square	New
Yellow square	Logging Hazards
Yellow shield	Corrective Actions
- Open SMS Investigations by Risk Rank:**

- No Value -	2
High Risk	1
Medium Risk	1
Total	4
- 2. Safety Analysis - New Reports:** 0
- 3. Logging Hazards:** 2
- 4. Corrective Actions:** 2
- Safety Reports for Current Year:**

▼ In Progress	4
▼ Closed	1
Total	5

Airport Operations and Airfield Maintenance Update

Long-Term Items

1. SMS (FAA-mandated safety measures to prevent and reduce safety-related accidents).
2. RFPs for runway paint removal and application, and rubber removal.
3. RFP for contract paint, will be going to Airport Commission, BOF, CC next calendar year.
4. Adding third-party concession screening be added to FY27 budget (after June 30, 2026)

Airport Operations and Airfield Maintenance Update

In December: Chubb Insurance Risk Assessment by Executive Property Casualty Risk Engineer

Areas of Review

- FAA annual certification inspection report and closeout letter
- Airport Certification Manual (ACM)
- Airport self-inspection checklists
- Wildlife Tracking
- Fuel farm/vehicle inspections
- Tenant certificates of insurance review

Discussion topics:

- SMS
- Construction
- Personnel Changes
- Tenants
- Previous Years' Recommendations

Airport Operations and Airfield Maintenance Update

Long-Term Items

1. Full-Scale Exercise September 12, 2026
2. New Scenario
3. On-Airport
4. Involves agencies in the Airport Emergency Plan, including first responders, Red-Cross, Airport Administration, Airlines, and other stakeholders.
5. Request has been made with a major airline on supplying an aircraft for the event.

Option 2: New Scenario and Reunification Center Exercise

This option introduces **moderate updates to the existing 2023 exercise design and structure, refreshing the scenario and objectives to reflect current operational realities while also incorporating a Friends and Family Reunification (FFR) functional exercise component** as opposed to the discussion-based structure in Option 1. This functional exercise, which will take place alongside the response FSE, will simulate the establishment and management of a FFR Center, including participant registration and coordination with airlines, emergency responders, and community partners. Planning meetings will remain consistent in number but may include additional stakeholders to address FFR processes and interagency coordination with airline and non-profit partners. For this option, Hagerty assumes the FFR Center will be located onsite at the airport and not at a separate location (e.g., offsite hotel). This will alleviate the need for the management of a separate off-airport location, as well as bus and ambulance coordination of volunteer role players to the separate site. To support the additional coordination and evaluation of this additional exercise site, Hagerty will provide an additional staff member during exercise conduct for a total of seven subject matter experts and support staff.

Option 2: New Scenario and Reunification Center Exercise

Elements Included: FSE located at BTV + Airlines and Non-Profit Partners Functional Exercise

Scope: New scenario and materials

Number of Meetings: Three Planning Meetings + four Stakeholder Meetings (30 minutes each)

Hagerty Staff Support: Seven

Stephanie Mueller: Operations Foreperson

Operations Foreperson

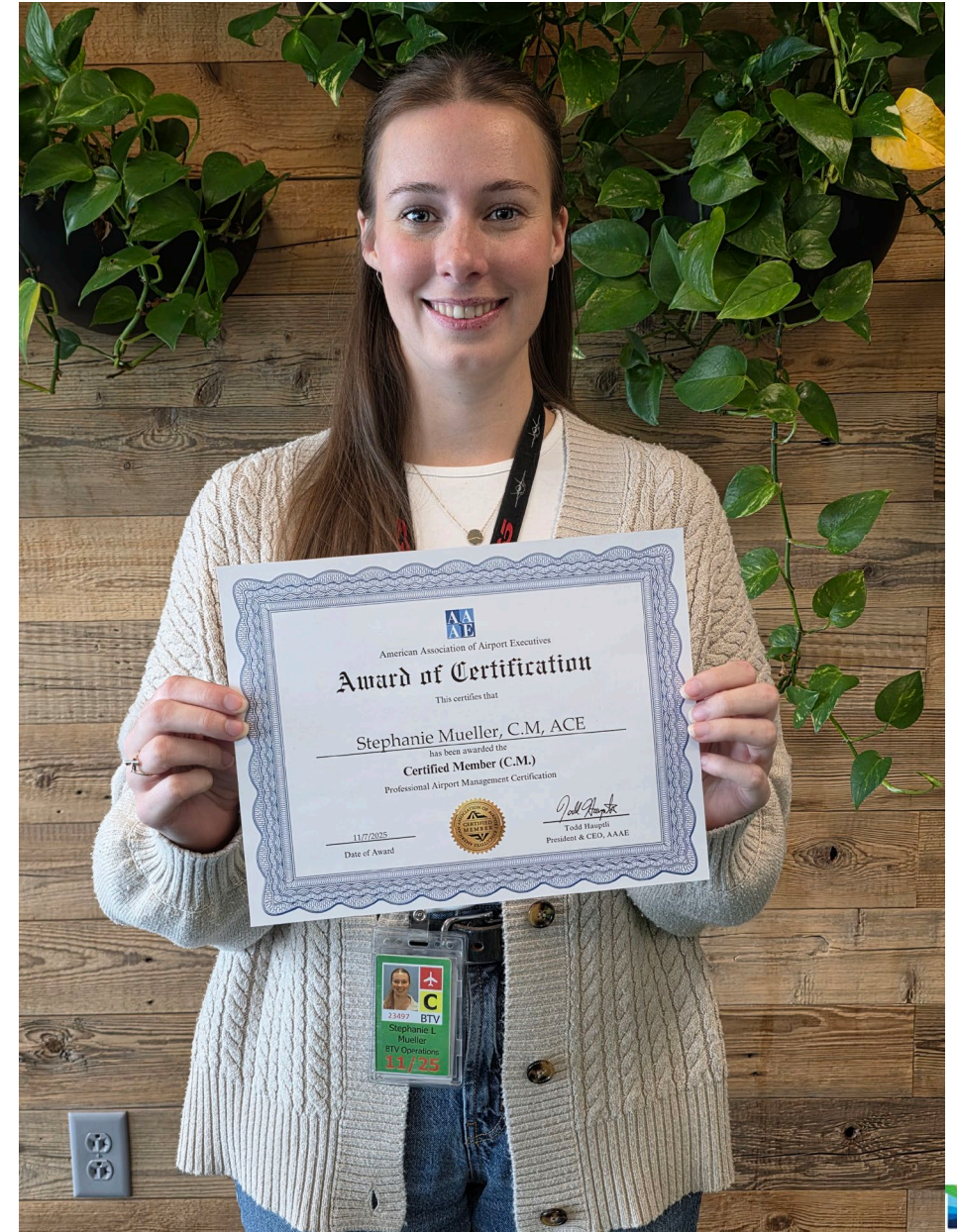
Started Airport Ops in January 2020

Promoted to Airport Operations Foreperson in June 2025

Earned her AAAE CM in November 2025.

In order for someone to earn their AAAE C.M. Designation, a candidate needs to demonstrate that they possess an enhanced and well-rounded level of knowledge in airport-related management practices. These areas of knowledge include:

- Finance and Administration of Airports, including capital funding.
- Airport Planning, Construction & Environmental
- Airport Operations, Security & Maintenance
- Airport Communications & Community Relations



ACRP Panel

Dave will be on the Panel on December 15 and 16

Airport Cooperative Research Program Transportation
Research Board, National Academy of Sciences,
Engineering, and Medicine

Washington, DC 20001

ACRP 06-13 First Panel Meeting

Panel for for ACRP 06-13 Solutions to Protect Airport
Outdoor Worker Health and Safety



Thank you!

To: Airport Commission

From: Larry Lackey, Director of Planning, Engineering and Environmental Compliance

Date: December 3, 2025

Subject: Airport Commission Construction Update

1. **Annual Parking Garage Maintenance (\$0.35M)**. The replacement of the expansion joints and joint seal repair in the vicinity of the north and south garage areas has started and is ongoing. This will be completed by July. Completed.
2. **Environmental Assessment (est. \$0.25M)**. The purpose of this project is to evaluate environmental impacts related to the mitigation of obstructions with in the aircraft approach surfaces to the runways. This is in follow up to the recently completed Master Plan, which includes obstruction identification and environmental review. Completed, working on close out documents.
3. **South Terminal Replacement Project (\$35M)**. The purpose of this project is for overall terminal efficiencies and a better passenger experience. Due to increased aircraft seating existing passenger hold areas are overcrowded during peak times as identified in the recent Master Plan Update. Recently the opportunity had risen through the Airport Terminal Improvement Program from the Bipartisan Infrastructure Law. We have submitted our request for full build out of this project, including: Demolition of the existing South Concourse; new Terminal improvements (approximately 45,000 SF of new gross floor area on 2 levels); five (5) new aircraft gates; up to four (4) new passenger boarding bridges (PBB), new passenger circulation and hold rooms; future concessions space; and apron construction within demolished South Concourse footprint. The South Terminal Replacement Project will be approximately 160' farther from Taxiway A as the existing South Concourse. We were not selected this past year and have reapplied for FFY23 design only. We did receive notice from the program that we will be awarded the a design only grant for this project. We have finalized discussions with the FAA to how best move this project forward in the future, as the timing to design this needs to be pushed back due to FAA scheduling requirement and having the funding to complete the construction of this project. We have moved forward with schematics and preliminary cost estimates for existing potential funding source applications.
4. **Cargo Apron Construction Project (\$4.7M)**. The purpose of this project is to provide additional space for other potential cargo carry operations. Have submitted 7460-1 (Air Space Review) to FAA for this project. The scoping of the he project, design only has been completed with the FAA. The IFE process for completion before a FAA Grant Application in April has been completed. Grant Application was

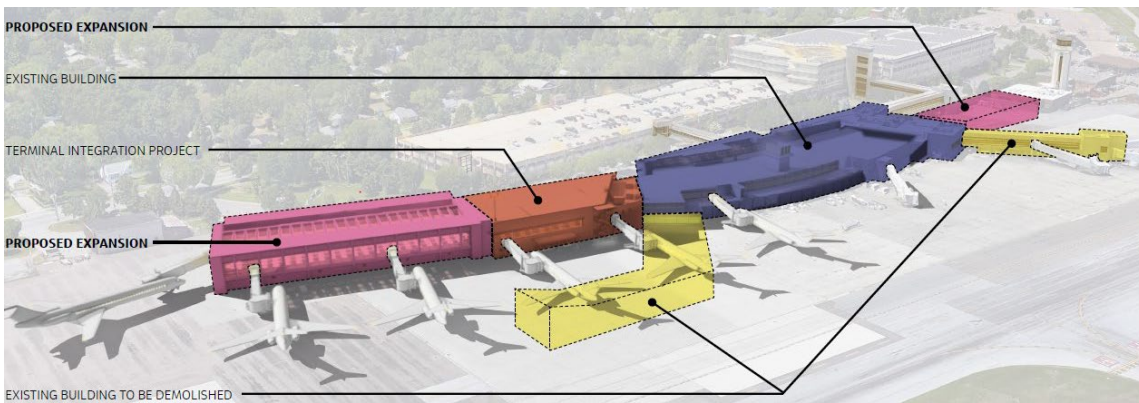
submitted on April 3, 2023. Grant has been issued, moving to finalize contract. The contract has been issued to Hoyle, Tanner and Associates with the design to start. It has been determined that this project will require additional FAA technical operations review prior to proceeding. The FAA updated review has been issued as favorable, and the project design is moving forward. We plan on bidding this project later this year. Project design is near completion. Working on permit applications. We will apply for a grant in April of 2026 for construction.

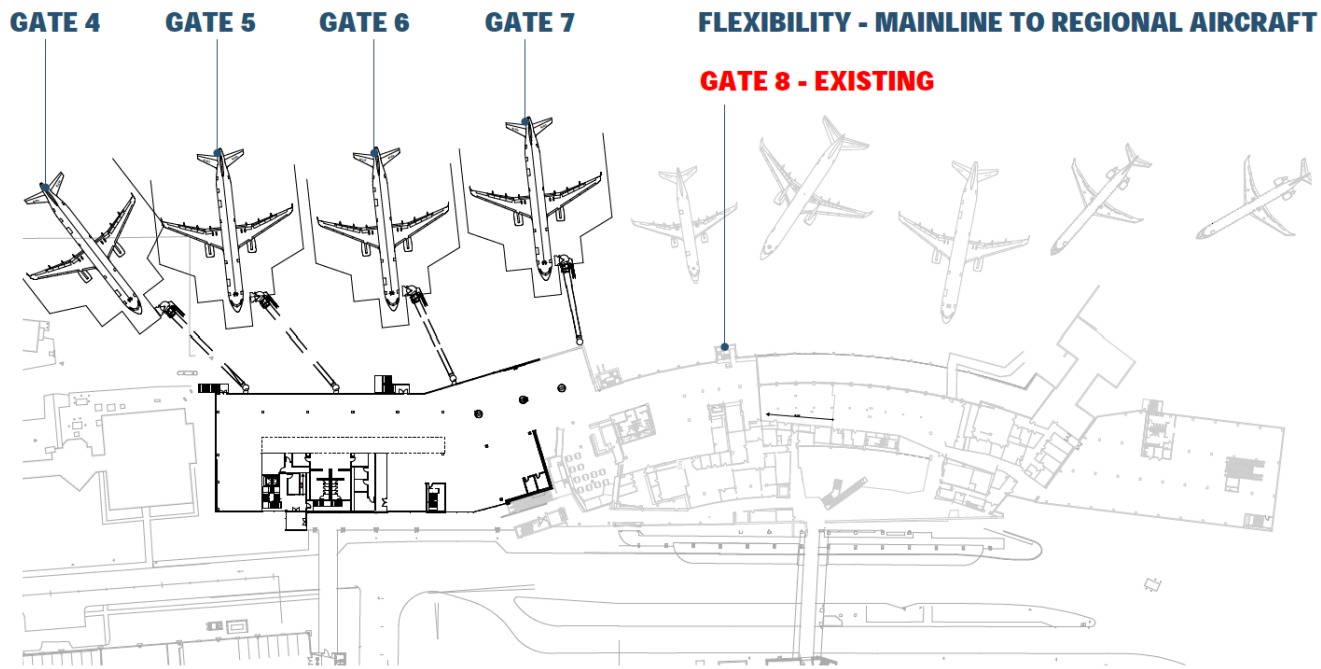
5. **SRE Building Design (\$1.2M)**. The purpose of this project is to replace the existing out dated facilities, which does not meet the storage needs of the required equipment to maintain the airfield. A contract for study is being completed with programing and scoping moving forward. The scoping session with the FAA has been completed. The final scope is complete with the IFE process was completed. The Grant Application was submitted to the FAA. Contract has been signed with Passero Associates to design and bid this project. Site investigations were completed in November. The site plan is developed with the building design at 30%. We have had page turn of the draft plans. Applications for permits are being moved forward. A pre –Application meeting was held with South Burlington Planning and Development Staff in preparation for an upcoming DRB hearing. Permit Applications are being prepared. We presented to the South Burlington DRB on June 3rd. The hearing was not closed. There were items that needed follow up. We have followed up on these items and are scheduled back with the DRB on July 1, 2025. The SB DRB process has been completed. We have filed for all other required permits. We plan on advertising for bids for construction of this project in the next 1-2 weeks.
6. **Burlington Tech Center (BTC) (\$12M)**. The purpose of this project is to support the design efforts for an improved facility at the airport for the regional educational needs. The Burlington School district has been given an award for \$10M in which they are in the process of applying for. We continue to work with the school on this project. Permit applications were submitted on March 25th to the regulatory bodies for this project. The SB DRB issued there positive decision with follow submittal needed as agreed during the hearing. DEW was the selected contractor. Construction started December 4th. The planned completion was August 2025. This project is substantially completed with students starting on October 28, 2025.
7. **FAA CIP for FY26 and next 5 years.** We met with the FAA Airports Division on September 17th. Items discussed for FFY26, cargo apron construction, SRE building construction, obstruction removal easements, final application to complete project NeXT, RSIP Phase 6 considering receipt of the \$7.3M grant from OLDCC, centralized deicing and the following 5 years. We are working on updated CIP to reflect the meeting discussions and commitments.
8. **BETA – Development**
Communication and coordination with Beta on the first phase of the Electric Aircraft Assemble Facility and Valley West Hangar for all aspects of permitting, environmental, engineering, utilities and attendance at public hearing and construction meetings. The first Phase is complete. We are coordinating with Beta on the child care center and Hangar.

9. **South Apron and TW G Ext. Development (\$6.6)**. The purpose of this project is to provide much needed additional general aviation apron area on the airfield. Completed, working on closeout documents.
10. **Glycol System Upgrade (est. \$3.5M)**. The purpose of this project is to improve the glycol system (De-icing). We have had additional follow up discussions with the FAA and it appears this is eligible for funding and is being added back into our FAA CIP. We have received and reviewed the site evaluation and process review scope. We brought this for Airport Commission approval last month subsequently, it was approved by City Council. Study is moving forward. We visited the Syracuse Airport to evaluate and understand the technology they were using to compare to our Portland Jetport visit. The Draft study has been issued and is under review by the airport team. A review session with Stantec was completed. We had a joint meeting last week with our consultant and our FBO Heritage Flight to get their input. The final report is completed. A 7460 – 1 (Siting review) has been submitted for the siting of the first site location for review. We are working on our CIP with the FAA, to see how we fund this. Then we can start scoping the project with the FAA.
11. **North Terminal Improvement Project (\$2.2M)**. The purpose of this project is for overall terminal efficiencies and a better passenger experience due to the completion of the TIP the north terminal will be upgraded to provide more capacity for passengers and concessions. This includes the removal of the existing north TSA station along with the removal of the existing escalators. This project is under design and funding is anticipated from the recent approval of the Infrastructure Law. Received Bids with the selected bidder being Engelberth Construction, Inc. Preparing and submitting Grant Application. This will become a FFY23 Project. We have received the Grant from the FAA. Construction is nearing completion, and should be complete by September 15th. There was a delay related to the glass for the new restaurant area. Construction is complete with final inspection with the FAA completed on 10/30/23. Project closeout in process. We have applied for an additional grant to add additional egress lanes in both the North and South Terminal locations. A grant application was submitted April 26th to the FAA. Received BOF approval to accept the Grant on June 17, 2024, City Council to vote on June 25, 2024. Grant has been issued for the two new egress lanes. A review of the issued funding is being reviewed by the airport on how much money can actually be used from the grant for this project. This determination is close to being resolved. Due to FAA rules this grant is being sent back because it does not support the full extent of this project.
12. **PROJECT NEXT: North Terminal Replacement Project and New PBB's (\$63M)**. The purpose of this project is for overall terminal efficiencies and a better passenger experience. Due to increased aircraft seating existing passenger hold areas are overcrowded during peak times as identified in the recent Master Plan Update. Recently the opportunity had risen from Senator Leahy's office through Congressional Directed Spending. We have submitted our request for full build out of this project Phase III Terminal Improvement Project, including: Demolition of the existing North Concourse; new Terminal Improvement (approximately 25,000 SF of new gross floor area on 2 levels); five (5) new aircraft gates; six (6) new passenger boarding bridges (PBB), new passenger circulation and hold rooms; future concessions space; and apron construction within demolished North Concourse

footprint. Contract for 30% design has been issued to Jacobs Engineering Group. Geo-technical site work has been completed. Data collection and design currently on going. We submitted to the FAA for a Construction Manager at Risk (CMAR) RFQ/P construction development process. We received approval from the FAA on this procurement process. The RFQ/P for CMAR has been advertised with a pre-bid meeting and site visit by prospective contractors completed. CMAR Proposals received reviewed and scored. Also, held interviews with the top 3 contractors. This has been scored and we can let you know the selected contractor at the AC meeting. As reported the CMAR selected is Engelberth Construction Company. The contract with our design engineer, Jacobs Engineering Group, is completing the 80% design to move to pricing. We received City Council approval to accept the Grant on March 25 for this project, as brought for your approval during our last meeting. Our CMAR is in the process of receiving bids for the final price for this project. The FAA asked us to submit a draft grant application for administrative review prior to final construction pricing to help us expedite the grant issuance, with them once final pricing is in. The Draft Application was completed and submitted on March 27. The FAA grant application was submitted on May 23. Received BOF approval to accept the Grant on June 17, 2024, City Council to vote on June 25, 2024. We received the Grants for this project. The work has started and is ongoing the project. We submitted the NeXT Grant Application - 3 with Contractor Change Orders to support the new passenger boarding bridges and the second floor renovations, on April 28, 2025. This grant was recently received. The jet bridges have been ordered and the bases are being set. We are working on the final grant application for items that will wrap this project up. This includes but is not limited to the balance of the second floor renovation, additional apron and heating and cooling systems.

Conceptual Renderings – North and South Terminal (concourse) Improvements





- 13. **RW 15 – 33 Improvements – Mill and Overlay (15M)**. The project is complete, with a few minor punch list items to be completed. Final inspection was completed with the FAA present. We are moving this project to close out.
- 14. **Airfield Pavement Plan Update (\$.25M)**. The purpose of this project is to update the outdated pavement condition report done in 2017. All surfaces will be evaluated so we can plan on future improvement for the safety of the aircraft users. Scoping has been completed with the FAA. We have completed the IFE. A Grant Application was submitted on April 3, 2023. Investigations have started, and the grant has been issued. Moving to finalize contract. The Contract has been issued to HTA with the investigations being completed. The report is in progress.
- 15. **TW C/G Rehabilitation (\$4.6M)**. The purpose of this project is to improve the pavement condition of the airport’s taxiway C and intersection at taxiway G. Bids were received on April 24, 2025. We

received 2 bids. Pike Industries was the lowest most responsive bidder. The FAA Grant Application was submitted on April 28, 2025. Construction will begin in the spring of 2026. This grant was recently received. A NOA has been given to the contractor with contract being completed. Contracts are being reviewed for execution.

- 16. Obstruction Removal (\$0.5M).** The purpose of this project is to remove potential obstructions with in the aircraft approach surfaces to runways 15 and 33. Environmental Assessment is almost complete with the scoping session with the FAA to be scheduled. FAA Grant Application is pushed back to May 1, 2026. This is due to a review of our existing easement and a determination if others may be required Construction will begin as soon after grant is issued as possible taking into environmental conditions. We are moving forward with scoping to review existing and proposed easement.
- 17. Runway 33 Threshold Bar Improvement Project (\$.25M).** The purpose of this project is to remove the damaged navigational aid, replace the lights and rings, and place a quick dry durable concrete for a longer term fix. This project has been completed and the FAA flight check completed.
- 18. VTANG Arrester Cable Drainage (Stormwater) Project (\$1.5M).** This project involves repairing and modifying the existing Aircraft Arresting Systems (AAS), which are safety mechanisms designed to rapidly decelerate aircraft during landings or takeoffs by catching the aircraft with cables or barriers. The improvements will include upgrading the drainage system by adding infiltration galleries and connecting it to the existing stormwater system, ensuring continued compliance with state and federal stormwater regulations. Enhancements include upgrading the sump pump capabilities to establish redundant drainage functions in each barrier pit, updating the control system for flood-level monitoring, and relocating the Arresting Gear Markers. The AAS at Leahy BTV are the only functioning systems for this installation and are critical to operations. This project is being completed concurrently with the Runway 15 – 33 Rehabilitation Project. The project was bid. Engineers Construction, Inc. (ECI) was selected to complete this work. We have a signed contract from ECI and have received final documents from VTANG. The contract has been executed by the Airport. The project is complete, with a few minor punch list items to be completed. Final inspection was completed with VTANG present. We are moving this project to close out.

Patrick Leahy Burlington International Airport Board of Commissioners Residential Sound Insulation Program (RSIP) Update Report

December 3, 2025

ADDITIONAL INFORMATION IS UPLOADED TO WWW.BTVSOUND.COM

BACKGROUND:

Residential Sound Insulation Programs:

The purpose of the project is to convert a sample of incompatible residential units to a compatible land use by installing an acoustical treatment package which will provide relief from aircraft noise by upgrading interior living areas. Upgrades may include replacement of windows and doors with acoustically rated products and installation or upgrade of ventilation systems. The sound insulation treatments are designed to reduce the interior noise levels to below 45 DNL and provide a minimum noise level reduction of 5dB.

PHASES OF THE RESIDENTIAL SOUND INSULATION PROGRAM (RSIP)

1. **Sound Insulation Pilot Project (Phase 1) (\$1.5M)**. This Program includes: Program formulation, Home eligibility determination, project schedule for this Phase 1 portion included 9 properties, and construction improvements are substantially complete. The close out is ongoing with the contractor.
2. **Residential Sound Insulation Project - Phase 2 (\$2.20M)** The purpose of the project was to convert incompatible residential units to a compatible land use by installing an acoustical treatment package which will provide relief from aircraft noise by upgrading interior living areas as defined in the Phase 1 project and the Noise Compatibility Program. The Airport continued implementation of its Residential Sound Insulation Program (RSIP). This grant included: community outreach, historic review, design and bidding of 52 homes, noise reduction of 6

homes which construction improvements were substantially completed and close out is ongoing with the contractor. Properties were located within the 70+ DNL FAA accepted 2023 noise contours. The installation of noise reduction materials for the 5 properties was completed. Materials were purchased for the 6th property however the homeowner left the area. It will be completed with the next phase of homes. The close out is ongoing with the contractor.

3. **Residential Sound Insulation Project - Phase 3 (\$6.2M).** The Airport is continued implementation of its Residential Sound Insulation Program (RSIP) as described in more detail above. This grant was issued and includes: the construction improvements of the 52 Homes designed and bid in Phase 2, in addition it provides for community outreach, historic review, design and bidding of the next approximately 50 homes for improvements. The schedule for installing the noise insulating improvements for the 52 homes started in 2024. The Construction Improvements has started on this phase of homes and will continue through September 2025. [See status below as of 20251112:](#)

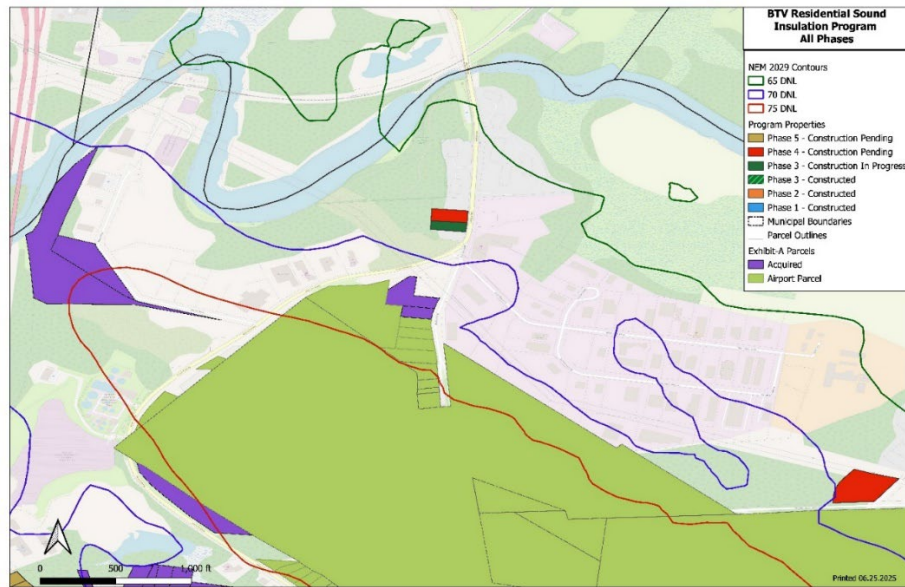
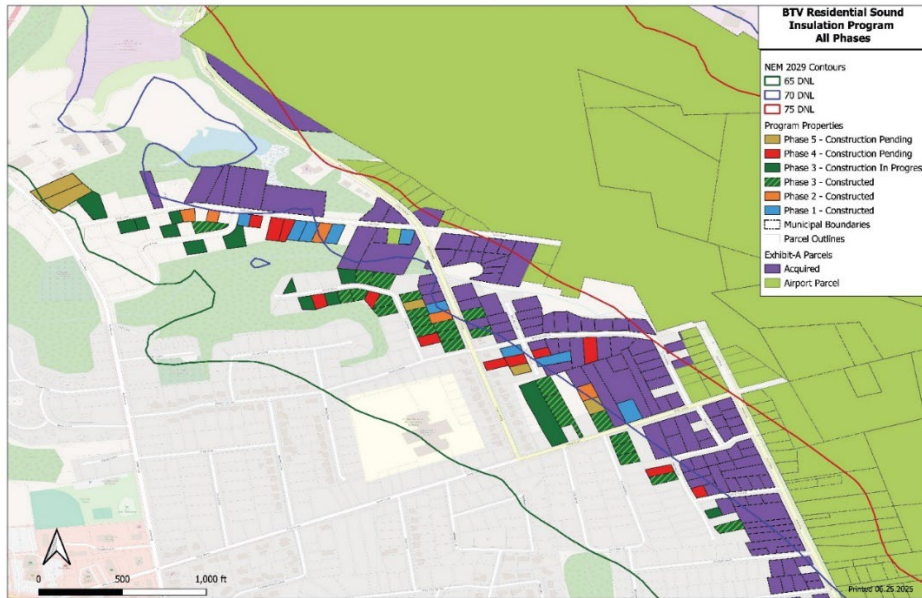
Homes in Contract per NTP	Total: 52
Dropped	6
In Final Stage	Total: 45
Accepted as Final with Exception	0
Accepted as Final	30
Pending Final Certificate Issued	16
In Construction	Total: 1
<i>Active construction</i>	0
<i>Substantially Complete – Punch Requested</i>	0
<i>Punch List Issued</i>	0
<i>Pending Request for Final</i>	0
<i>Incomplete Punch List Items</i>	0
<i>Pending Final Visit</i>	1
<i>Pending Fire Marshall Permit Closure</i>	0
Pending	Total: 0
<i>Pending Start</i>	0

4. **Residential Sound Insulation Project - Phase 4 (\$3.9M EST.).** The Airport is proposing to continue implementation of its Residential Sound Insulation Program (RSIP) as described in more detail above. We are currently reviewing the status of the program and will be able to detail this in our next month's airport commission meeting. The initial grant for 16 of the 50 homes for construction improvements was submitted grant was received from the FAA. Also in the grant was the funding for the next 50 homes. As discussed we are completing the required new acoustical testing for the balance of the 50 homes so we can do a follow grant application on those homes. (See update above) The Buy American process moving forward but awaiting grant for the 16 homes. We received the grant for this phase however; the amount (\$) was slightly less than what the application was. Based on instructions from the FAA we will leave the scope intact for this project and just amend the grant during closure. The Contact with Strong

Tower to start construction improvements has been signed. The Construction Improvements has started on this phase of homes and will continue through September 2025. See status below as of 20251112:

Homes in Contract per NTP	Total: 16
Dropped	1
In Final Stage	Total: 0
Accepted as Final with Exception	0
Accepted as Final	0
Pending Final Certificate Issued	0
In Construction	Total: 9
<i>Active construction</i>	3
<i>Substantially Complete – Punch Requested</i>	2
<i>Punch List Issued</i>	0
<i>Pending Request for Final</i>	2
<i>Incomplete Punch List Items</i>	0
<i>Pending Final Visit</i>	2
<i>Pending Fire Marshall Permit Closure</i>	0
Pending	Total: 6
<i>Pending Start</i>	6

5. **Residential Sound Insulation Project - Phase 5 (\$2.4M EST.).** The Airport is proposing to continue implementation of its Residential Sound Insulation Program (RSIP) as described in the first paragraph in this report. It includes the construction improvements of 6 units that remain in the above 70 DNL contour. Also, due to the change in the FAA acoustical requirement additional funding is being requested for homes in outreach from Phase 4. We submitted a grant application to the FAA on April 28, 2025 for this phase. The grant was just recently issued. Contract documents and submittals are in progress.



- 6. Noise Exposure Map Updates (NEM) (est. \$.85M).** The purpose of the Federal Aviation Administration (FAA) grant is to prepare a 14 C.F.R Part 150 Noise Exposure Map (NEM) update for Patrick Leahy Burlington International Airport (Leahy BTV). The NEM Update replaced the

maps which were accepted by the FAA in 2019. Under the Federal requirements, the previous NEM Update indicated an update would be completed once the F-35A aircraft have been operational for one year. This project is complete and we are moving it to closure.

7. **Residential Sound Insulation Project “Construction” – OLDCC (DOD) (\$7.4M EST.)**. We received this grant funding and will provide further update during the October meeting. **Communication has been started with government now since the shutdown.**

8. **Residential Sound Insulation Project - Phase 6 (TBD)**. The Airport is proposing to continue implementation of its Residential Sound Insulation Program (RSIP) as described in the first paragraph in this report. With the OLDCC award we are currently planning our approach for the FAA 2026 grant application season. This will include the Construction Administration and Resident Project Representative for the OLDCC construction.

To: Airport Commissioners
From: Marie Friedman, CPA, Director of Finance
Date: December 3, 2025
Re: Financial Highlights Report for December 3, 2025 meeting

- This month's financial package includes the October P&L, Revenue Recovery Metrics and the Banking Balance report.
- STIMULUS GRANTS Summary
 - The Airport received a \$7.6M Grant November 30, 2021 under the American Rescue Act. There is still \$768,957 available under ARPA grant. A request for these funds and grant closeout are in the works
 - BTV renewed the Grant Anticipation Note (GAN) in early July. There is one drawdown for AIP-149 (South Apron Construction) for \$372,000 under the new GAN. The Airport has \$9,628,000 million still available to draw on if needed. Interest rates are adjusted monthly. Interest paid on the GAN is eligible for reimbursement under a future PFC application.
- Year-to-date (YTD) Revenues through October were \$10.4 Million. Operating revenues are slightly lower than the prior year. The parking garage revenues are higher (due to increasing the daily rate), however landing fees are lower. Starting in February 2026, incentives for Breeze will expire, and they will begin paying landing fees on some of their routes. Please refer to the P&L for more detail. The Airport Revenue recovery schedule is included as well. All metrics are recovering as expected. This shows five revenue sources and how they performed over time. The data points represent a trailing twelve month for each month. PFC revenues are at 104% which is similar to enplanement recovery and this is expected to increase.
- Expenses thru October were \$6.6 Million. This is slightly higher than prior year. Please refer to the P&L for more detail.
- Cash update: As of October 31, 2025, BTV had \$2,051,926 in the Airport International account and did not owe the City any money.



Budget Performance Report Fiscal

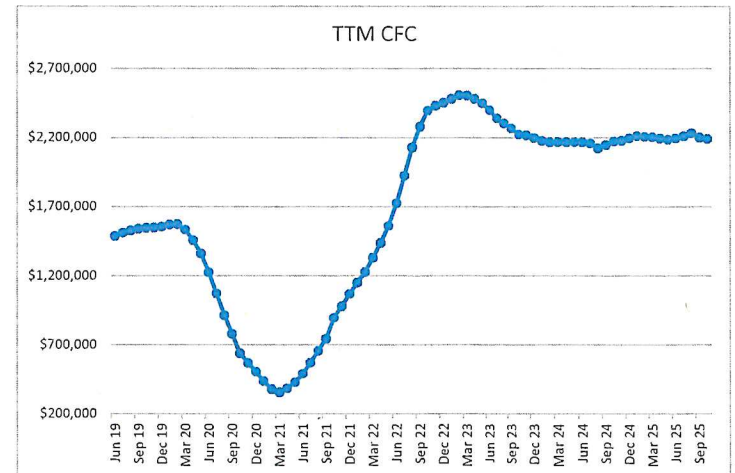
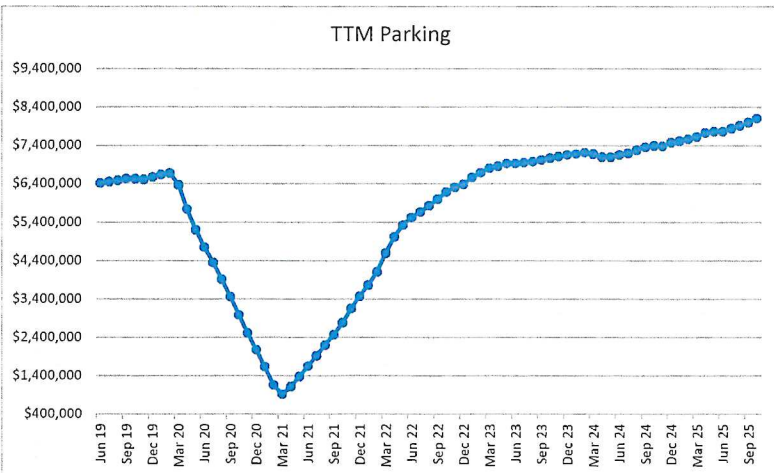
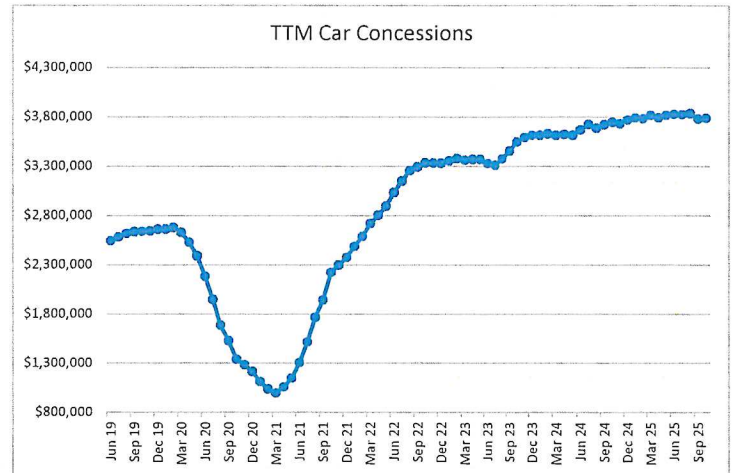
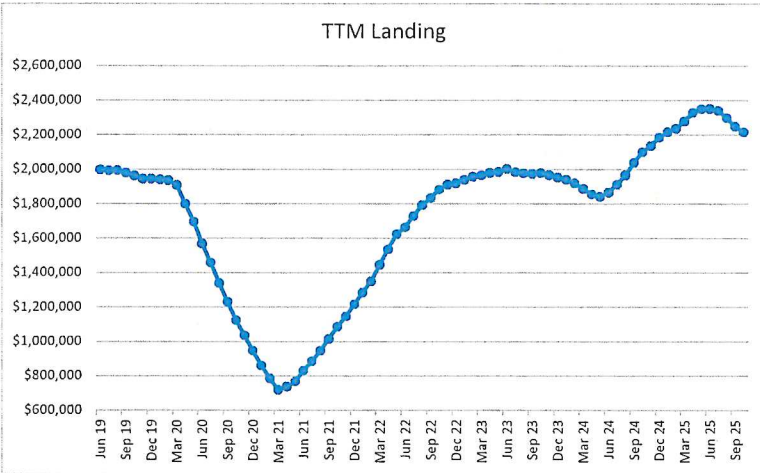
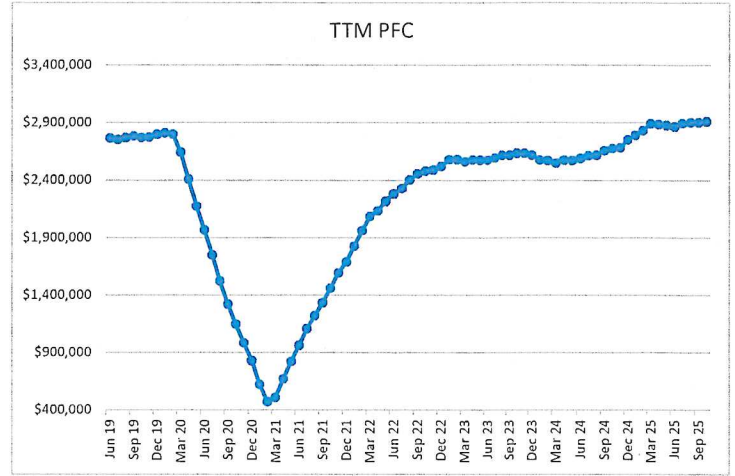
Year to Date 10/31/2025

Account	Account Description	Amended Budget	YTD Encumbrance	FY 2026 YTD Transactions	Remaining Balance	% Used/ Received	FY 2025 YTD Transactions
REVENUES							
4050	Parking Fines	35,000	-	3,375	31,625	10%	-
4247	Fees and Permits	110,000	-	61,108	48,892	56%	29,113
4267	Utility Reimbursement	151,000	-	49,257	101,743	33%	45,332
4268	Sale of Gasoline	650,000	-	300,026	349,974	46%	279,571
4295	Parking Fees	8,100,000	-	2,855,055	5,244,945	35%	2,512,858
4297	CFC's	2,200,000	-	1,066,972	1,133,028	48%	1,071,116
4345	Advertising Revenues	200,000	-	14,755	185,245	7%	41,950
4380	Third Party Gateway	1,000	-	329	671	+++	61
4385	Ticket Sales	20,000	-	-	20,000	0%	-
4390	Concessions	425,000	-	188,282	236,718	44%	172,029
4440	Taxi Fees	195,000	-	86,441	108,559	44%	103,263
4445	Terminal Rent - Exclusive	1,125,000	-	353,195	771,805	31%	346,914
4450	Terminal Rent - Commonuse	1,725,228	-	374,216	1,351,012	22%	558,224
4455	Terminal Concessions Airport	800,000	-	391,654	408,346	49%	320,494
4460	Rental Car Concessions	3,800,000	-	1,989,090	1,810,910	52%	2,036,496
4465	Rent Grounds	619,341	-	179,581	439,760	29%	186,733
4470	Rent Buildings	1,123,000	-	301,706	821,294	27%	386,815
4475	Landing Fees	2,300,000	-	829,789	1,470,211	36%	964,484
4480	PFC Revenue	2,800,000	-	1,051,873	1,748,127	38%	1,006,733
4505	Terminal Non Airline	670,000	-	224,362	445,638	33%	160,807
4535	Misc Rev	1,000	-	211	789	21%	415,160
4600	Fees For Services	6,500	-	3,510	2,990	54%	2,535
4700	Interest / Investment Income	50,000	-	12	49,988	0%	76,280
4702	Interest Income PFC	10,000	-	-	10,000	0%	4,437
4703	Restricted Interest Income	49,000	-	33,476	15,524	68%	106,669
4705	Unrealized Gain/Loss-Invest	-	-	(20,088)	20,088	+++	(36,499)
4750	Gain/Loss On Asset	-	-	26,747	(26,747)	+++	29,562
4875	Grants	217,000	-	-	217,000	+++	-
4890	Grant Federal - Non Operating	870,000	-	-	870,000	0%	-
4925	Proceeds	1,000	-	-	1,000	0%	-
4961	Property Tax Reimbursement - Airport	215,365	-	68,536	146,829	32%	73,471
Total Revenues		\$ 28,469,434	\$ -	\$ 10,433,471	\$ 18,035,963	37%	\$ 10,894,609

Recovery Metrics

	At Feb 2020	Minimum	Drop	Current	Recovery
Parking	\$6,670,572	\$911,595	-86%	\$8,093,085	121%
PFCs	\$2,797,591	\$467,680	-83%	\$2,910,911	104%
Car Concessions	\$2,673,896	\$994,488	-63%	\$3,785,446	142%
Landing Fees	\$1,933,993	\$291,209	-85%	\$2,214,398	114%
CFCs	\$1,568,752	\$352,036	-78%	\$2,187,776	139%

All figures are trailing twelve months



Burlington International Airport

Cash and Investments

October 31, 2025

Account	Account Description	10/31/2025
Unrestricted Bank Accounts		
1000_400	Bank Account Airport	2,051,926
1050_496	Cash Restricted AIP Deposit Keybank	62,849
Restricted Bank Accounts		
1050_420	Cash Restricted Escrows - Airport PFC TD Bank	6,467,352
1000_415	Bank Account - PFC Prepaid Cash Account	491,892
1000_420	Bank Account CFC	4,199,483
1050_416	Cash Restricted Revenue Bond DSR-Zion Trustee	3,489,476
1050_492	Cash Restricted Air Debt Service Fund - Interest	251,460
1050_401	Cash Restricted Air Debt Service Fund-Principal	637,685
1050_402	Cash Restricted Air Debt Service Fund-Sinking	389,697
1050_425	Cash Restricted Escrows - Airport - Op Maint Res	5,696,007
1050_430	Cash Restricted Airport Renewal and replacement - Zion	266,773
1050_495	Projects Operating Acct/Escrow GAN Keybank	279
Total Cash and Investments		24,004,879
1100_999	(Due To) / Due From Pooled Cash (timing)	-
Comparative Information on Primary Airport bank account		10/31/2025
1000_400	Bank Account Airport - Current Fiscal year	2,051,926
1000_400	Bank Account Airport - Prior Fiscal year -September 2024	8,523,642
1000_400	Bank Account Airport - Two prior years - September 2023	5,137,089



PATRICK LEAHY
BURLINGTON
INTERNATIONAL AIRPORT

Patrick Leahy
Burlington International Airport

December 3, 2025

Airport Commission

Director's Report



Project NexT



Photos by Jacobs

Leahy BTV United Ground Express Station Wins the Silver Safety Excellence Certificate



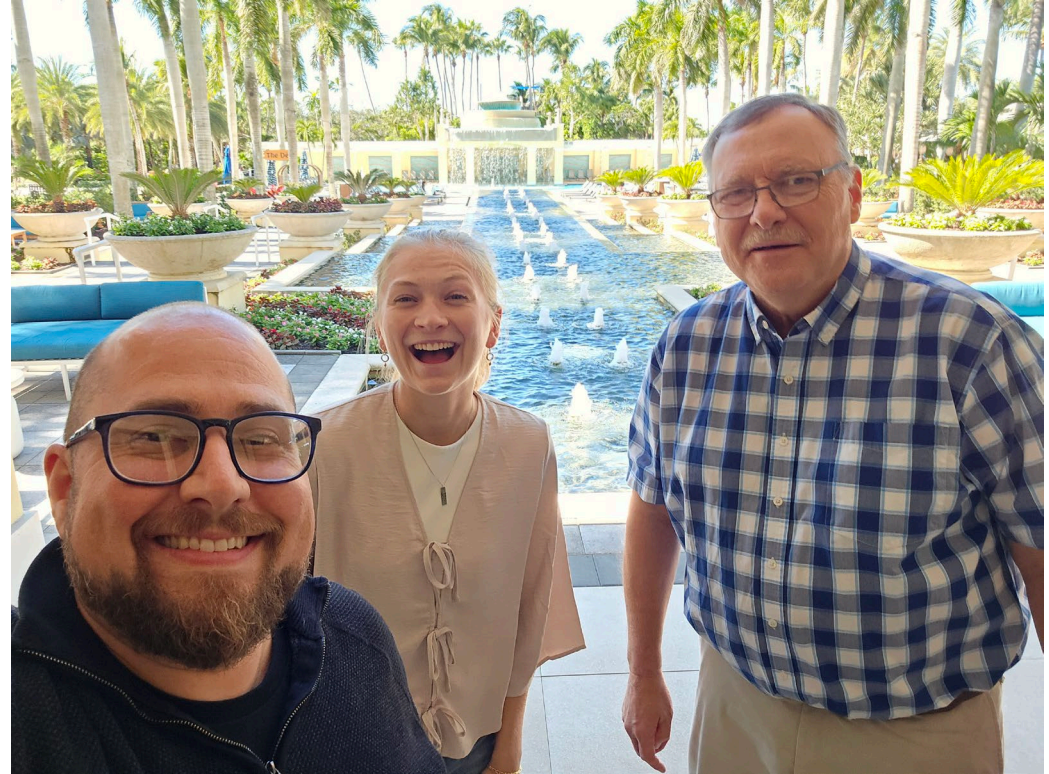
Photos by United Ground Express and United Airlines

Leahy BTV United Ground Express Station Wins the Silver Safety Excellence Certificate



Photos by United Ground Express and United Airlines

AAAE Noise Conference 11/11-11/13

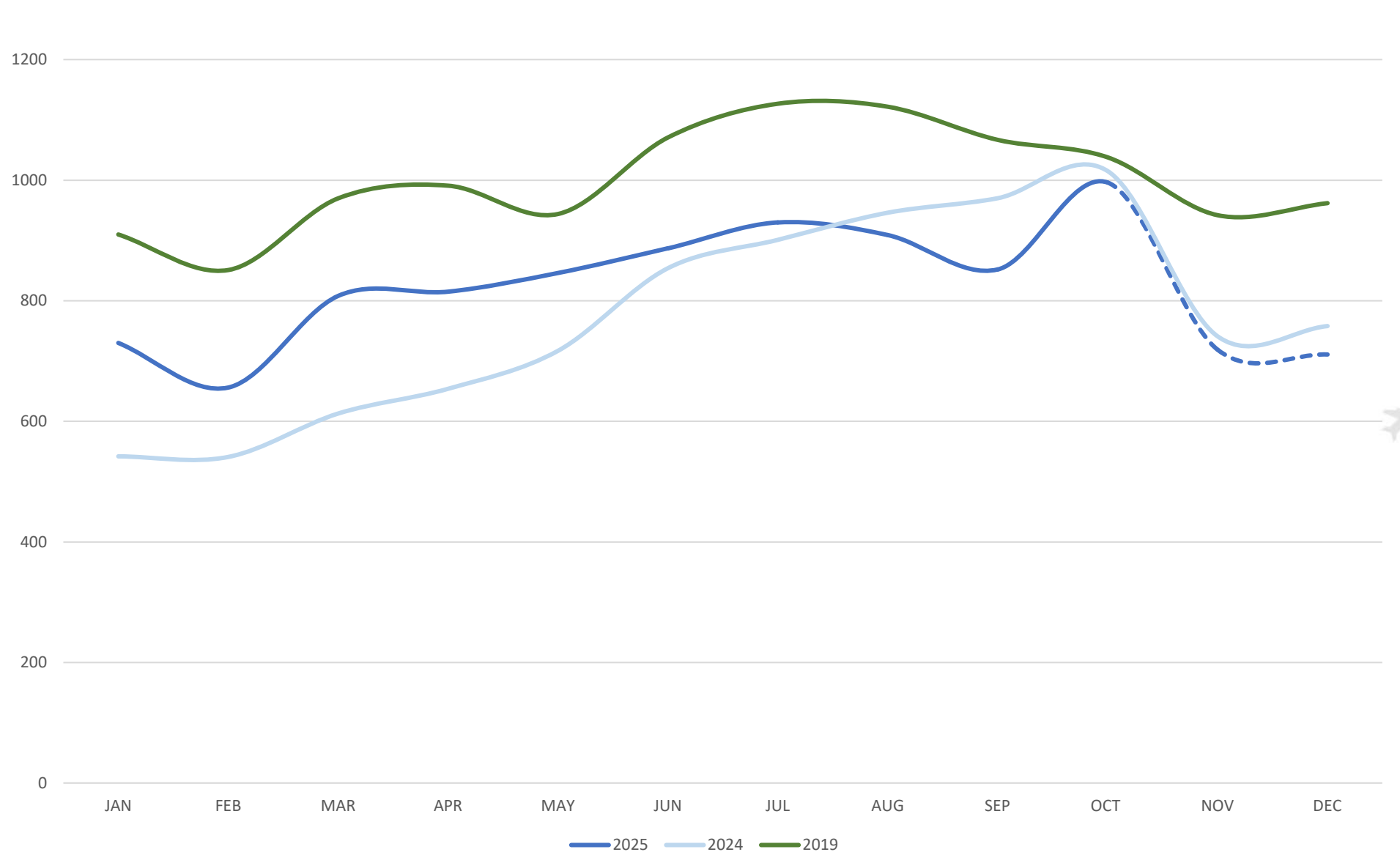


Events and Items

- Current Items:
 - Flash Parking Hardware/Software Updates
 - Kestrel Coffee Updates
- Upcoming Items:
 - Vermont Flight Academy Lease
 - Aerodyme Hangar Lease
 - Hangar Condo Association
 - TSA/GSA Lease
 - Hudson Amendment
- Conferences:
 - ACI Marketing & Communications Conference

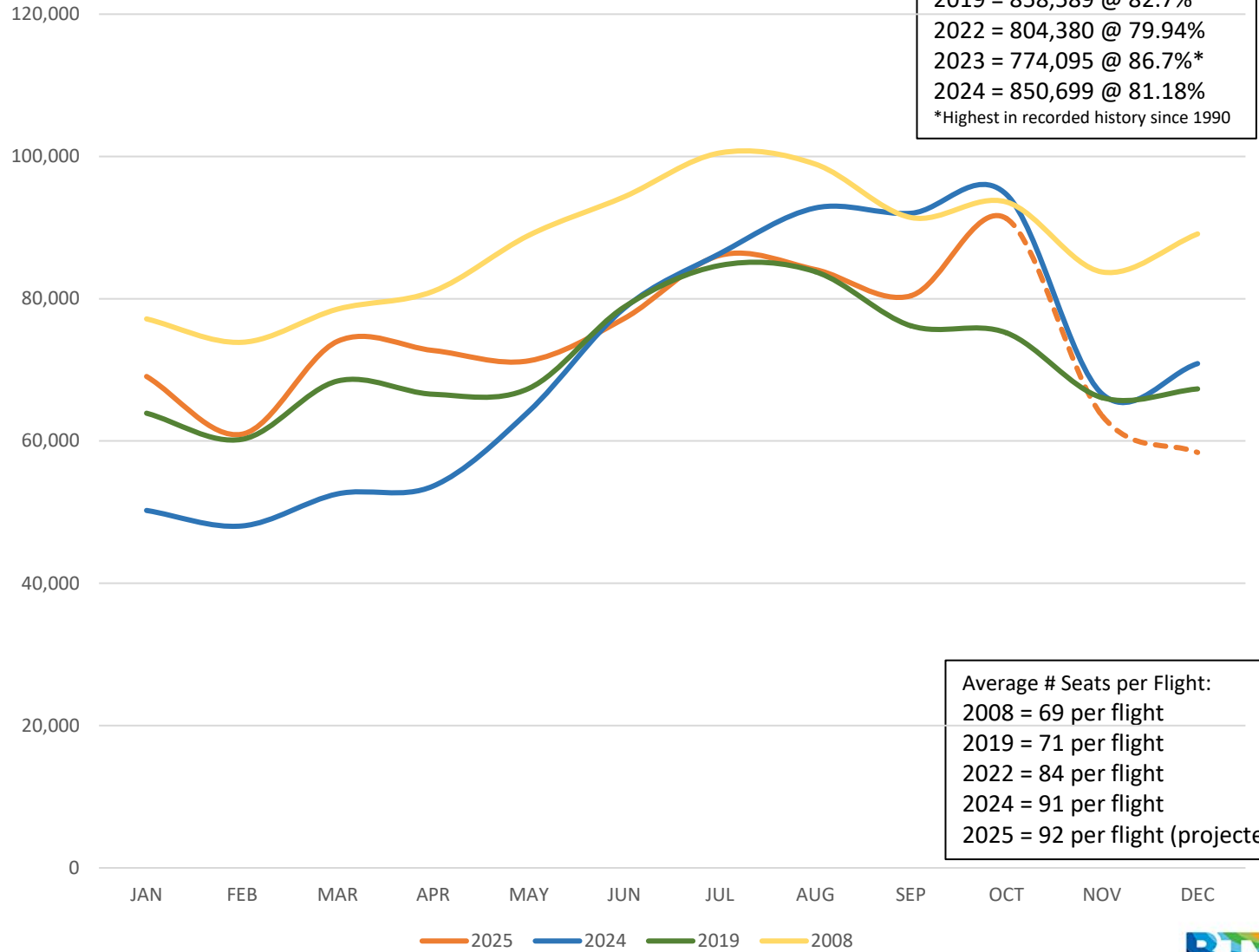
2025 Scheduled Departures; Projections

	2025	2024	2019
JAN	730	542	910
FEB	656	541	851
MAR	808	613	970
APR	815	654	991
MAY	846	717	944
JUN	887	854	1,071
JUL	930	901	1,127
AUG	909	946	1,122
SEP	852	970	1,067
OCT	996	1,015	1,038
NOV	719	741	942
DEC	711	758	962
TOTAL	9,859	9,341	11,995



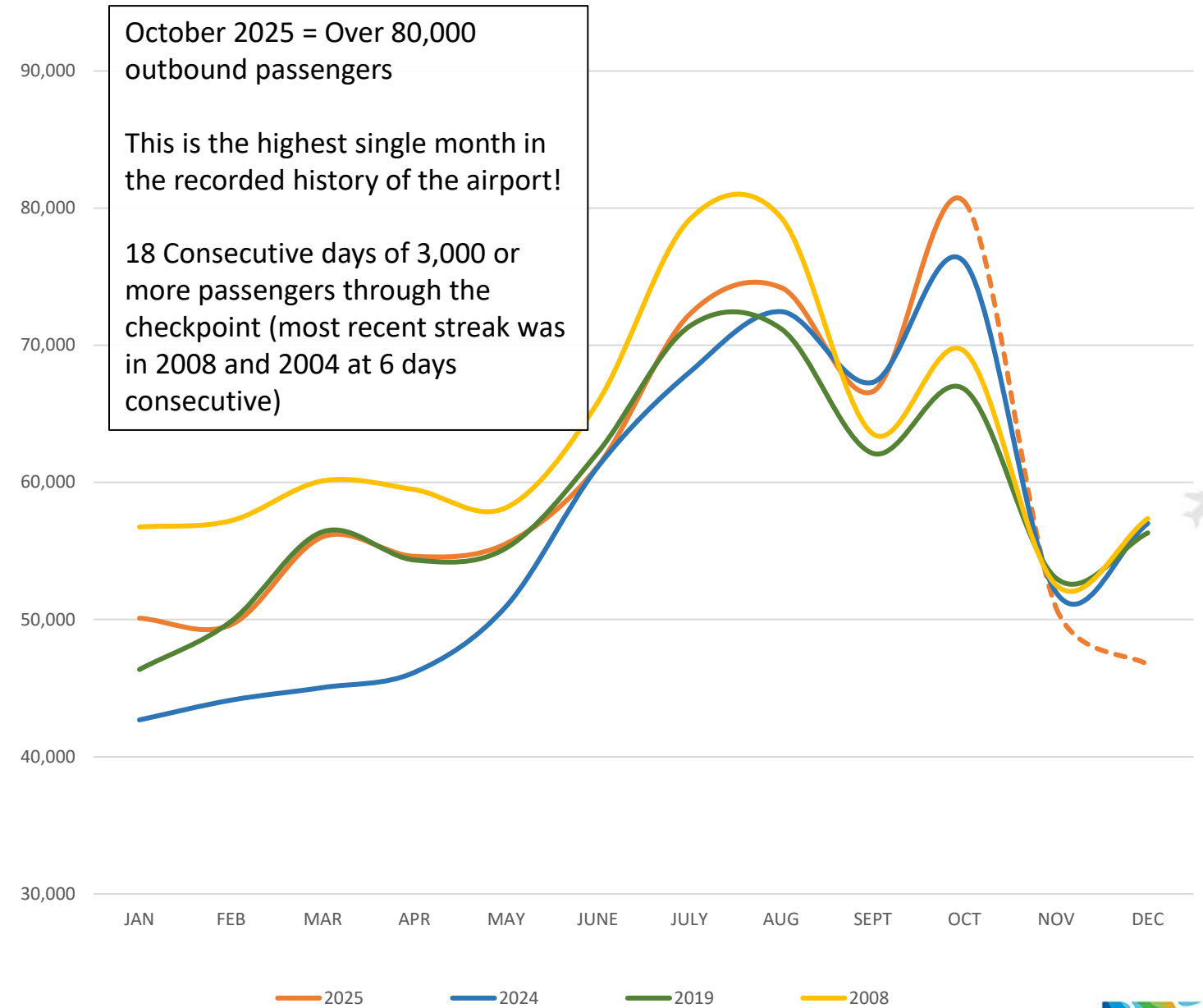
2025 Scheduled Seats; Past and Projections

	2025	2024	2019	2008
JAN	69,073	50,245	63,905	77,163
FEB	60,958	48,066	60,240	73,873
MAR	74,030	52,577	68,428	78,540
APR	72,724	53,671	66,566	81,040
MAY	71,276	64,163	67,379	88,905
JUNE	77,239	78,672	78,828	100,488
JULY	86,108	86,352	84,658	94,329
AUG	84,106	92,765	83,786	98,916
SEPT	80,415	92,016	76,194	91,407
OCT	91,292	94,651	75,193	93,590
NOV	63,563	66,633	66,096	83,757
DEC	58,384	70,888	67,316	89,107
TOTALS	889,168	850,699	858,589	1,051,115



2025 Passenger Statistics

	2025	2024	2019	2008
JAN	50,093	42,691	46,356	56,751
FEB	49,619	44,133	49,867	57,216
MAR	56,029	45,049	56,400	60,116
APR	54,601	46,158	54,340	59,478
MAY	55,533	50,972	55,209	58,166
JUNE	61,182	61,136	62,180	65,845
JULY	72,243	68,026	71,381	79,154
AUG	74,199	72,448	71,200	79,304
SEPT	66,629	67,296	62,116	63,544
OCT	80,446	76,054	66,795	69,556
NOV	<u>50,850</u>	51,977	53,007	52,516
DEC	<u>46,716</u>	57,012	56,314	57,375
TOTALS	<u>718,148</u>	681,925	705,165	759,021



*Underlined numbers are future estimates